

...CLEVER TO USE J.TREVOR...
for property management.
Telephone for information
London: 629 8151, Manchester: 236 8827

J.TREVOR
& SONS

CONTINENTAL SELLING PRICES: AUSTRIA Sch 16; BELGIUM Fr 26; DENMARK Kr 4.25; FRANCE Fr 4; GERMANY DM 2.0; ITALY L 700; NETHERLANDS Fl 2.0; NORWAY Kr 4.25; PORTUGAL Esc 35; SPAIN Pts 70; SWEDEN Kr 3.75; SWITZERLAND Fr 2.0; EIRE 20p; MALTA 20c

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,109

Tuesday March 4 1980

*** 20p



IDC
designs and builds cost effective developments for industry and commerce
IDC Limited Stratford-upon-Avon CV33 5DQ

NEWS SUMMARY

GENERAL

BUSINESS

Athletes Rally in reject sugar; equities weaker Moscow boycott

Seventy-eight leading British athletes have rejected requests by the Government to boycott the Moscow Olympics.

Their rejection, which is also a serious blow to U.S. President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced by International Athletes Club secretary Derek Johnson.

He said the club was seeking the permission of the International Olympics Committee to send a team to Moscow if the Government or the British Olympic Association enforced a boycott. Parliament, Page 10

Lamb curbs move.

The EEC Commission has proposed that France should immediately drop its illegal curbs against British lamb imports and that £20m from the farm fund should be shared between the main sheep producers. France, Britain and Ireland, Back Page

Police quizzed

Six City of London policemen were being questioned about the disappearance of property from a shop to which police were called after a break-in. A number of people are expected to appear in court today.

Kennedy test

Senator Edward Kennedy campaigned furiously for today's Democratic Party Presidential primary in his home state of Massachusetts, knowing that he has to beat President Carter convincingly to maintain his White House chances. Page 4

Nuclear decision

France is to supply weapons-grade nuclear fuel for the controversial experimental reactor it is constructing for Iraq.

Afghanistan plan

Britain's Ambassador Sir Curtis Keble called at the Soviet Foreign Ministry to outline details of a Western plan for the neutralisation of Afghanistan.

Dutch Minister

The Dutch Government named Mr. Fons van der Stee, as its new Finance Minister.

Docks' setback

The Port of London Authority is to transfer cargo handling operations out of the India and Millwall Docks, keeping just the Royal Docks, the other upper docks system, open. Back Page

Thai Premier

Thailand's army commander, General Prem Tinsulanond, was chosen by Parliament as the country's next Prime Minister, keeping political leadership firmly in military hands. Page 3

Palestine appeal

France and Kuwait issued a joint communiqué calling for the self-determination of the Palestinian people as President Giscard d'Estaing flew to Bahrain to continue his tour of Gulf states. Page 2

Hostage visit

The United Nations commission hearing Iranian grievances against the deposed Shah said the Revolutionary Council had authorised it to see all the hostages at the U.S. Embassy in Tehran. Page 3

Briefly . . .

Eight people were killed in El Salvador as Left-wing and Right-wing groups continued battling for supremacy.

IRA claimed responsibility for the weekend shooting of British soldier Stewart Leach in Munsbach, West Germany.

Two English climbers were killed in a fall on Lochmagar mountain, Aberdeenshire.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS	
British Sugar	162 + 5	Ased. Newspapers	300 - 6
Cantors A	63 + 11	Barclays Bank	438 - 7
Catalin	78 + 10	Fugarty (E.)	50 - 8
Foster Brothers	32 + 5	GKN	252 - 6
Furness Withy	380 + 10	Maple	250 + 15
Maple	31 + 6	Mills and Allen	210 + 18
Mills and Allen	210 + 18	More O'Farrell	122 + 12
Needlers	44 + 21	Newmark (Loose)	350 + 15
Royal Insurance	342 + 7	Swiss Re	200 + 15
Starhouse Gen.	200 + 14	Victor Products	164 + 14
Whampoon Dueley	317 + 5	Breweries	294 - 6
Breweries	442 - 8	Tube Inv.	194 - 6
Guilfiver	442 - 8	SA Breweries	194 - 6
Asian Java	128 + 6	FT Actuaries	130 - 10
Mangula	130 - 10		

Mugabe seems set for substantial election victory

BY MICHAEL HOLMAN IN SALISBURY

Mr. Robert Mugabe, who returned to Rhodesia from a five-year exile only five weeks ago, appeared last night to be heading for a substantial victory in the General Election.

• EQUITIES eased following publication of a batch of gloomy economic forecasts at the weekend and the FT 30-share index lost 3.6 to 483.5. The Gold Mines index lost 2.5 to 373.4.

• GILTS weakened on rising international interest rates and expectations of tight credit, although earlier losses in medium and longs were reduced to 4 and less. The FT Government Securities index shed 0.15 to 64.80.

• SUGAR rose sharply and the London daily price rose £28 a tonne to £250 on reports of Cuban crop damage. Page 33

• DOLLAR rose against most currencies except the Japanese yen. Despite Swiss and German central bank support, it closed at DM 1.7830 (DM 1.7765) and SwFr 1.7140 (SwFr 1.7020). Its index was unchanged at 86.6. STERLING fell 3.1 cents to \$2.2420 (\$2.2730) and its index fell to 72.6 (73.2).

• GOLD lost \$3 at \$637.95 in London.

• WALL STREET was 2.22 lower at 860.92 shortly before the close.

• LITTLE GROWTH in European demand for imported oil over the next decade is predicted by London consultants Chem Systems International. Page 9.

• ALGERIA'S State oil and gas company has announced that it is doubling its contract price for liquefied natural gas from \$3 to \$6 per million BTUs with retroactive effect from January 1. Page 2.

• COAL INDUSTRY faces a difficult year, says Sir Derek Ezra, NCB chairman, because of the steel strike, mild weather and lower power consumption. Page 6.

• LEYLAND VEHICLES' new T5 lorry range is being given a firm launch today. Back and Page 7.

• PROSPECTS are not good for an agreement by the Brussels Commission to give financial backing to British Steel's early retirement plan, which could help settle the steel strike. Back Page 8.

• TAKEOVER of Marathon Shipbuilders' rig-building yard at Clydebank by France's Union Industrielle d'Entreprises has run into last-minute problems. Page 6.

• COMPANIES

• SOUTH AFRICA has ordered an official inquiry into alleged monopolistic practices by its explosives industry, dominated by AECI which in Britain's ICI has a 40 per cent stake. Page 29.

• CIBA-GEIGY, the Swiss pharmaceuticals group, reported operating profits 9 per cent lower last year at SwFr 327m (£56m) although turnover at SwFr 857m was only SwFr 5m less than in 1978. Page 28.

• RISONS announces a 25 per cent fall in 1979 pre-tax profits at £17.8m (£23.1m) due mostly to industrial disruption and bad weather in the first half but partly to the strong pound affecting exports. Page 24 and Lex Back Page.

A PRIVATE sector scheme challenging the British Rail/French Rail proposal for a £650m Channel tunnel is to be launched by an Anglo-French-Dutch-German consortium in two weeks time.

The European Channel Tunnel Group of four civil engineering companies said yesterday it will send a formal recommendation to the governments of Britain, France, Holland and West Germany before March 18.

This will be the first private scheme to be submitted formally, although there are at least another eight private schemes being considered in outline by the European Commission. The Anglo-French rail project has also been submitted formally.

Mr. Norman Fowler, Transport Minister, is expected to make a statement in the House of Commons on March 19 about his initial response to the two railways' proposal following a report from Sir Alec Cairncross, the Government's adviser on the plan.

The commission is hoping that a separate transport infrastructure fund can be written into the EEC budget before the summer.

This would provide the legal

statutory basis for spending money on transport projects.

Money from a transport fund may be used to help reduce Britain's net contributions to the EEC. A British team, led by Sir Michael Palliser, Permanent Under-Secretary at the Foreign Office, will be in Brussels this week for talks on ways of spending more EEC money in Britain.

The group's report and recommendations about the type of tunnel that should be built will also be sent to the European Commission in Brussels. It is expected to favour a rail tunnel.

The EEC may provide up to 20 per cent of the capital cost of a fixed link across the Channel, provided that a fund for major transport projects—which could have assets of £21bn—is agreed by the European Parliament.

The commission is hoping that a separate transport infrastructure fund can be written into the EEC budget before the summer.

Editorial comment and Men and Matters Page 22.

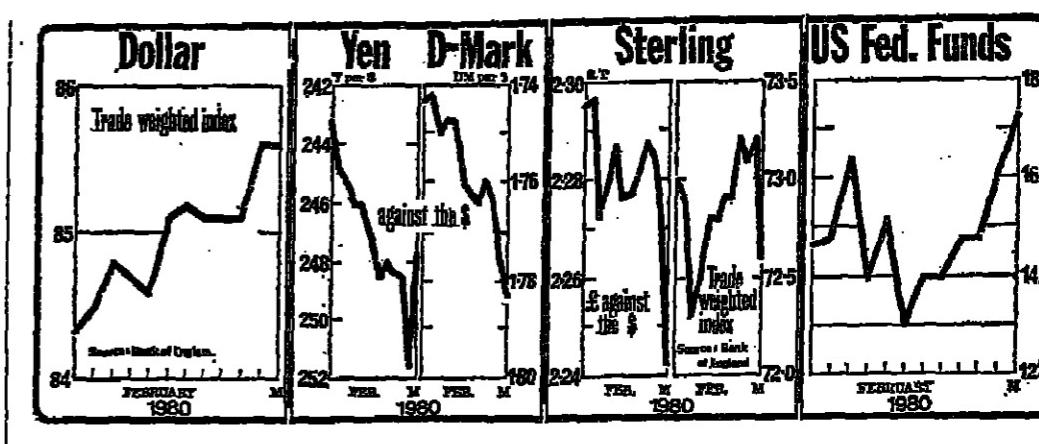
The European Channel Tunnel Group was formed originally as the Channel Tunnel Island Group in 1975 with Costain and the Royal Bos Kalis company.

Spiri Batignolles and Philip Holzmann AG joined the consortium last year.

Annual expenditure over the 1980-85 period will be at about the same rate as this year and could mean a very large surplus if oil production is maintained at a high rate.

No increase in real terms in the high current rate of spending is envisaged. But the projected figure should allay fears that the Saudi Government is contemplating a cut.

Other priorities will be manpower training, urban improvement, rural development and



Sterling falls 3c as U.S. interest rates aid dollar

BY DAVID MARSH IN LONDON AND RICHARD C. HANSON IN TOKYO

STERLING FELL more than

3 cents yesterday as the dollar, buoyed by higher U.S. interest rates, turned in its strongest showing for several months on European foreign exchange markets.

The yen rallied slightly after Sunday's package of support measures announced by the Japanese Finance Ministry.

The dollar's renewed rise came in spite of last week's increase in West German and Swiss discount and Lombard rates.

Sterling's fall, to \$2.2420 from \$2.2730 on Friday, took it down to its lowest level since early January. The drop came fairly late in the day, and the Bank of England is not thought to have intervened significantly.

the series of defensive interest rate increases in the past fortnight in Europe and Japan, as well as the weekend measures to support the yen.

The round of international interest rate tightening continued yesterday with U.S. interbank rates measured by the Fed funds rate rising to 17.1 from 16.1 per cent on Friday.

The yen was the only major currency to rise against the dollar, which closed in London at Y251.6 against Y251.6 on Friday.

The dollar rose to its highest level against the D-mark since mid-November after freezing of Iran's dollar assets, climbing to DM 1.7830 from DM 1.7765 on Friday.

Against the Swiss franc, it closed at its highest since last June at SwFr 1.7140 (1.7020). Up and down in the yen Page 2 Editorial comment Page 22 Money markets Page 31

Saudis to spend £115bn in five-year plan

BY JAMES BUXTON

SAUDI ARABIA, the world's

leading oil exporter, is planning state spending in the region of £115bn over the next five years, which promises to maintain the country as a major source of business for developed countries at a time of general recession elsewhere.

Mr. Mohammed abu al Khalil, Saudi Minister of Finance, said the total allocation for the kingdom's third five-year plan, which should be published in May, but will still have a small surplus. This will mean a 38 per cent increase over the SR147bn disbursed in 1978-79 when spending exceeded SR148bn.

Revenue this year will be about SR 220bn if there is no further increase in oil prices over the next two months.

The kingdom wants to keep spending in check, mainly to limit dependence on expatriate

social services, according to available information.

Mr. Abu al Khalil said Saudi Arabia would spend a record SR147bn (£9.3bn) in the financial year ending in May, but will still have a small surplus. This will mean a 38 per cent increase over the SR147bn disbursed in 1978-79 when spending exceeded SR148bn.

Revenue this year will be about SR 220bn if there is no further increase in oil prices over the next two months.

The kingdom wants to keep spending in check, mainly to limit dependence on expatriate

Continued on Back Page

£ in New York

	Feb. 29	Previous
spot	\$9.3580-3600	\$2.2815-2830
1 mth	0.96-0.91 dia	0.50-0.45 dia
3 mth	0.98-0.90 dia	1.04-0.98 dia
12 mth	0.68-0.55 dia	2.60-2.70 dia

FREE ENTRY INTO EUROPE?

The Gateway is the Port of Le Havre</

2
EUROPEAN NEWS**Tugendhat calls for reform of EEC budget**

By John Wyles in Brussels
MR. CHRISTOPHER TUGENDHAT, the EEC's Budget Commissioner, yesterday made a toughly worded call for fundamental reforms of the EEC's budget procedures, allied to stricter political curbs on agriculture ministers' pricing decisions.

With EEC farm ministers currently showing every likelihood of boosting common farm prices by more than the 2.4 per cent proposed by the Commission, Mr. Tugendhat's remarks, delivered in Hamburg, underline a concern that too little will be done too late to halt the Community's drift into financial crisis.

He argued that it would be an "abandonment of responsibility" to allow the Community to run out of money, as it probably would do next year if agriculture costs continue to grow at the 17 per cent annual rate of the past five years.

Speaking to the Institute for World Economic Research, Mr. Tugendhat outlined three proposals aimed at curbing rising farm costs and reorienting the Community's spending into other areas which last year received a modest 25 per cent of the EEC's total budget.

First the budget year, which is the calendar year, and the agricultural year, which runs from April 1, should be made to coincide. This idea emanates from the EEC's ordeal following last December's rejection by the European Parliament of the 1980 budget.

Present indications are that the Parliament wants to see the implications of the agriculture ministers' decisions on prices and cutting the costs of surpluses before endorsing new proposals.

At the same time, said Mr. Tugendhat, the Community needs institutional changes so that "those with a broader view of Community policies" than agriculture ministers become more involved in agriculture policy making.

Finally, the Community ought to consider amending article 201 of the Treaty of Rome, so that the Parliament has revenue raising powers in addition to its powers over expenditure.

French steel plant on strike

By Giles Merritt in Paris
WORKERS AT Usinor, France's largest steelmaker, have gone on strike at the Neuves-Maisons complex in eastern France in a dispute over pay. The Communist-backed CGT trade union has threatened that the strike could spread throughout the Usinor group, which accounts for over 40 per cent of French steel output.

Following blast furnace workers' decision last week to follow the strike call launched jointly by the CGT and the Socialist CFDT trade union, the integrated Neuves-Maisons complex, employing 3,200 men, has virtually ceased production.

Amsterdam riot

TROOPS and police yesterday used tanks and armoured personnel carriers to clear barricades thrown up by protesting squatters in central Amsterdam. Dozens of police and rioters were injured in street battles which continued for much of the morning. Charles Batchelor reports from Amsterdam.

M. Georges Marchais's support for the Soviet invasion of Afghanistan has brought him severe criticism, David White reports from Paris.

French 'revolutionary Eurocommunism' marches back to the Kremlin

THE FRENCH Communist Party is in the middle of a storm of its own making. The opening weeks of the year, marked by the party's support for Moscow over the Afghan crisis, already stand out as the most important landmark in its history since the Common Programmes of the French left collapsed in September 1977. The French Communists, Western Europe's second-biggest Communist movement, with 700,000 members and a regular 20 per cent of the national vote, have seldom been under such attack.

M. Georges Marchais, the party secretary-general, started it in a live television interview from Moscow on January 11 when, between threatening to leave the studio and accusing the stalwarts of France's state-owned television of being manipulated by multinationals, he expressed his "understanding" for the Soviet invasion. As this stand has become more and more unpopular, so it has gained in conviction.

After brief hesitation and a mission to Kabul, the Communist-led CGT union, which represents 2.4m French workers, took a similar position, cutting all its bridges to the other big unions, headed by Socialists. Union organisers cannot recall such anti-Communist feeling since the Budapest uprising in 1956. M. Edmond Maire, leader of the number two union, the CFDT, said the Communist Party had just "ruined for a long time the chances of a united left-wing government."

The party has suffered in several ways. It has given the right a weapon, lost political allies and credibility for its

MOVE TO STRENGTHEN NATO'S SOUTHERN FLANK**German aid for Turkey, Portugal**

BY ROGER BOYES IN BONN

WEST GERMANY has stepped up its armaments aid to Portugal as part of the West's strategy of strengthening NATO's southern flank in the wake of the Soviet invasion of Afghanistan.

Bonn is also intensifying its efforts to ease Turkey's economic problems. Herr Hans Matthofer, the Finance Minister, has flown to Washington for talks on raising the U.S. contribution to an international aid package which he is coordinating. Bonn would like the U.S. to match its own contribution to the package, but there are doubts whether this can be done in the current fiscal year.

Prince Saud Al Faisal, the Saudi Foreign Minister, arrived in Bonn yesterday for talks with Herr Hans Dietrich Genscher, the German Foreign Minister, over the possibility of a Saudi credit to Turkey.

Officials stress that Germany's defence effort will not be weakened, as the fighters have been outdated by the Franco-German ground support Alpha-jet. Further G-91s will become available as the some 170 Alpha jets are taken into service over the next few years.

Turkey's economic troubles are also dogging the already controversial AWACS (Airborne Warning and Control System) air radar programme.

Ankara has told German officials that it will be able to pay only the DM 32.3m

originally earmarked for the scheme, and not an extra inflation component which is expected to amount to DM 21m.

The Germans may incorporate this amount in a special supplementary budget which is being introduced largely to cope with the extra cost of military aid.

The AWACS programme has sparked off considerable tension between the allies and between Bonn and Washington. The problem is the immense cost of the programme, which is aimed at creating an airborne radar umbrella over Western Europe, giving early warning of Warsaw Pact movements.

Bonn and Washington agreed in 1978 to shoulder nearly two-thirds of the nearly \$2bn programme—but Bonn has been concerned that the U.S. has not



Herr Matthofer placed the agreed orders with German industry which were supposed to offset the cost of Bonn's participation.

Italian Minister in party funds scandal

BY PAUL BETTS IN ROME

ANOTHER major political storm has broken in Italy, further threatening the minority Government of Sig. Francesco Cossiga. A Cabinet Minister has admitted accepting money from a Rome property and construction tycoon to finance the Minister's activities in the ruling Christian Democrat Party.

Sig. Franco Evangelisti, the Merchant Navy Minister and a close colleague of Sig. Giulio Andreotti, the former Christian Democrat Premier, alleged in a newspaper interview that other Christian Democratic Party factions and a number of other Italian political parties had been

financed by Sig. Gaetano Caltagirone, the Rome building magnate.

Although Sig. Evangelisti claimed he would resign immediately if he thought he had behaved improperly, his statements have provoked a major scandal. Sig. Gaetano Caltagirone, together with Francesco and Camillo, his two brothers, currently faces charges of fraudulent bankruptcy.

Arrest warrants were issued against them last month, but the Caltagirone brothers—a family of Sicilian origin—are reported to have fled Italy at the same time as liquidation proceedings started against 19 companies controlled by them.

The Caltagirone affair has entailed losses to the Italian banking system of more than L600m (£320m).

Sig. Cossiga is to answer questions on the affair in Parliament on Friday.

Since the introduction of

legislation for the public financing of political parties in Italy in 1974, parties are no longer supposed to accept funds from private sources. While it has been generally assumed that parties have continued to receive private funds, Sig.

Evangelisti's remarks are the first major public admission of the practice.

For its part, the Christian Democrat Party leadership issued a firm denial of any irregular practices claiming it had never received funds from the three brothers.

Judicial investigations into the Caltagirone affair led to a major inquiry into Italcase, Italy's central savings institute, whose former management was charged with irregular operations to help finance political parties, especially the Christian Democrats.

The two fields whose future is

doubt are North East Frigg, where Elf Aquitaine is the operator, and Odin, where Esso is the operator and sole licensee. Both schemes were due to be started shortly, for completion in the first half of the 1980s.

The proposals, which are

being discussed with the oil

companies, may be modified before being submitted to the Storting (parliament) later this month.

As they stand, the proposals

would increase the state's

take from offshore oil and gas

production to an average of 80

to 85 per cent compared with

about 70 per cent now.

Mr. Frederic Isoard, Elf

director, said development of

North East Frigg might well be

dropped completely.

Norway tax plan puts gas development at risk

BY FAY GJESTER IN OSLO

TWO MAJOR oil companies have said they will postpone development of marginal gas fields in Norway's part of the North Sea, because new Norwegian oil tax proposals could make the fields unprofitable.

The proposals, which are

being discussed with the oil

companies, may be modified before being submitted to the Storting (parliament) later this month.

As they stand, the proposals

would increase the state's

take from offshore oil and gas

production to an average of 80

to 85 per cent compared with

about 70 per cent now.

The two fields whose future is

doubt are North East Frigg,

where Elf Aquitaine is the

operator, and Odin, where Esso

is the operator and sole licensee.

Both schemes were due to be

started shortly, for completion in

the first half of the 1980s.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

But the powerful Public Service

Union considers this estimate to

be too low and has put in a

claim for a 9 per cent wage in-

crease.

The overall inflation rate last

month was 4.1 per cent and the

Government has forecast an in-

crease to 4.5 per cent this year.

OVERSEAS NEWS

Thai army chief to become Prime Minister

BY OUR BANGKOK CORRESPONDENT

POLITICAL leadership in Thailand remains in firm military control with the naming yesterday of General Prem Tinsulanond, the 59-year-old army commander, as the next Prime Minister.

In a lopsided vote that came as little surprise, Parliament voted in closed session to recommend the nomination of General Prem. Officials reported that Prem won 399 votes, nearly 80 per cent of the members of Thailand's bicameral legislature. The president of the Parlia-

ment later flew to the northern Thai city of Chiang Mai to present Gen. Prem's name to King Bhumibol Adulyadej. The King's approval is considered to be certain in this constitutional monarchy. Gen. Prem is expected to assume office soon.

He will be taking over from Gen. Kriangsak Chomman, who resigned last Friday in the wake of widespread public criticism over his Government's economic policies.

There is little indication that Prime Minister-elect Prem will be any more successful in dealing with the nation's troubled economy than was General Kriangsak. Thailand is faced with high prices, inflation, and a mounting trade deficit, caused in large measure by its huge oil import bill.

Working in General Prem's favour is his current popularity. A bachelor who has often been quoted as saying he is married to the army, Prem is widely perceived as an honest and dedicated soldier.

He is credited with having made significant gains against Communist terrorists in the country's troubled North-East when he was commander of the Second Army in the mid-1970s. Following his appointment as army commander in October 1978 and Defence Minister last May he made an effort, insiders say, to appoint men of his own style and diligence to key positions.

What observers here call his "Professionalism" of the armed services has won him strong loyalties within the military and it is thought he will enjoy substantial backing from Thailand's sometimes politically restless armed forces.

But he will have to deal more effectively than Kriangsak did with civilian politicians buoyed

North meets South in another effort to end Korea's cold war

BY RONALD RICHARDSON IN SEOUL

Seoul since they were formed in 1948.

Today South and North Korean officials will hold their third meeting at the border village of Panmunjom. So far they have produced minor agreements on procedure for the summit, although no progress has been made on the agenda or the venue. The South has proposed Geneva as the site, while the North wants to meet alternately in the capital, Pyongyang and Seoul.

The attention paid to the disagreements has obscured the larger area of agreement which flowed from Pyongyang's about-face on a basic tenet of its foreign policy.

The initiative came on January 12 in a letter from Li Jong-uk to his counterpart. The North for the first time acknowledged the South Korean Government and, more importantly, offered a government-to-government meeting.

Pyongyang had previously considered the Seoul regime illegitimate—"U.S. puppet"—and the abortive contacts between North and South in the early 1970s avoided either Government dealing directly with the other.

Now the North has ended 32 years of stubborn refusal to deal with Seoul and, in so doing, has voluntarily offered a summit meeting. It has thus met the basic condition Seoul has long insisted on—that North-South contact must be between "the responsible authorities."

Neutral observers in Seoul suggest both sides have created the apparent deadlock over the summit venue to feel out the intentions and determination of the other before getting down to business. Both Seoul and Pyongyang have offered within the past 12 months to meet the other at any location. The venue should thus be open to compromise.

alternative reason: the rapidly changing relationships between North Korea's friends and foes.

They point out that Pyongyang's initiative came only weeks after the Soviet invasion of Afghanistan, which North Korea later indirectly criticised.

The South Korean Government of President Choi Kyu-hah suspects it knows why. It sees the North trying to inject itself into the uncertain political climate in the South which explains the South's less-than-enthusiastic response.

Seoul government analysts believe Pyongyang has seen an opportunity to create unrest, now that President Park Chung-hee is dead, by appealing to Korean nationalism and the latent wish for re-unification.

Ever-watchful of the North, which invaded South Korea in June 1950, soon after proposing a re-unification conference, the South stresses the need for heightened military vigilance.

However, some U.S. and other foreign observers see a possible

Kim Il-Sung has also seen a rapid growth of ties between Peking and Washington, which has unequivocally underwritten South Korea's security by stationing 40,000 U.S. troops there, mostly along the border.

Kim Il-Sung's nightmare must be the choice Peking may have to make one day between a Washington alliance and its Pyongyang comrades. Analysts suggest the sudden turn towards Peking may be intended to forestall that—and is being made purposely at a time when a "peace offensive" will have most impact in the South.

North Korea's Prime Minister appeared to be hinting at this in his letter, when he said: "We are now faced by a crucial period in which the complicated situation around our country is sounding an alarm bell, time and again urging us to react outside forces..."

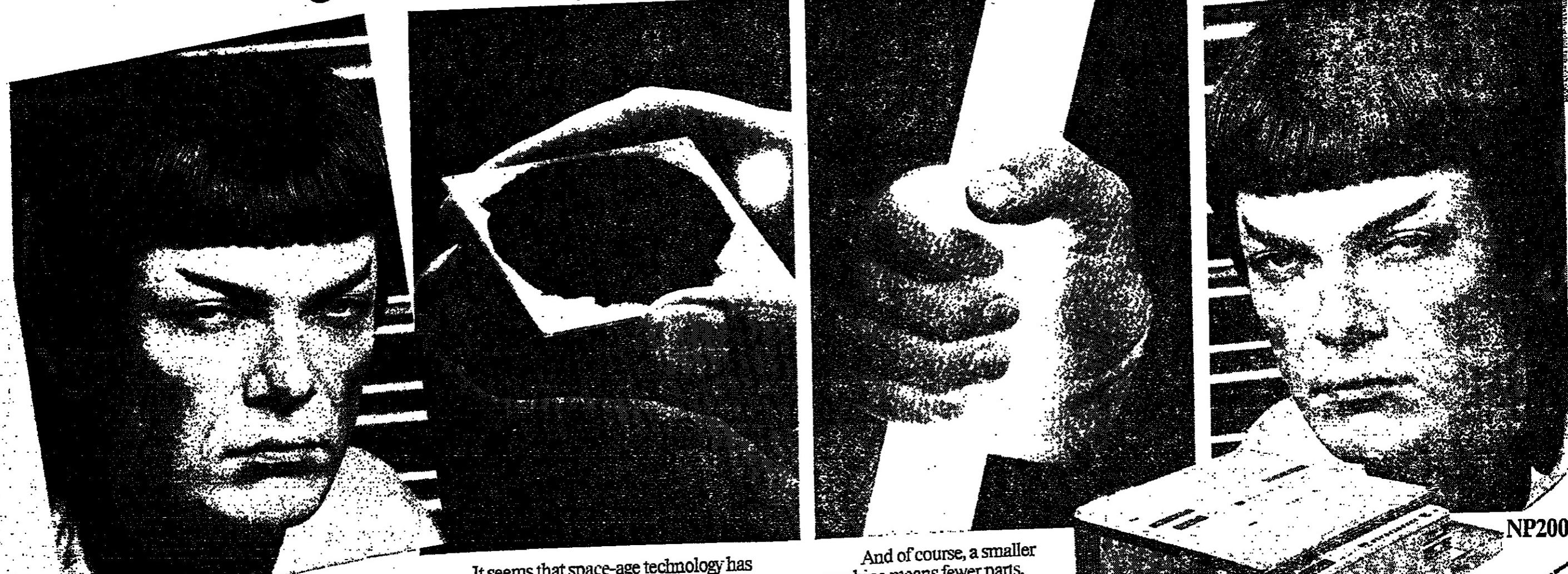
Still, Government officials in Seoul are less inclined to this view than to their publicly expressed belief that the North is simply out to stir up political unrest in the south as it gropes its way from the late President Park's authoritarianism to the promised democratic constitution.

Seoul will try to probe the North's intentions at today's meeting.

If it is detente Pyongyang is seeking, the North should be prepared to hold the summit anywhere, Seoul reasons. But if agitation and propaganda are the motive, meetings inside Korea would produce a far greater yield.

Either way, it will be hard for South Korea to reject the offer of a summit. As for the North as a U.S. observer said: "They seem to want this meeting."

Canon's methods of reproduction may seem new and unusual.



Canon's NP 200.
The first copier to use a monocomponent toner,
plain paper and fibre optics.

It seems that space-age technology has finally invaded copy machines.

And it means that our latest, NP 200, takes up around half the space of an average desk-top copier.

First to account for its compact dimensions are the new fibre optics.

These have much shorter focal length than the usual spherical lens.

In addition, there's just a single component toner. Which literally jumps onto the photo-sensitive drum with an electric charge.

A process that gives exceptional reproduction even for half-tones.

And of course, a smaller machine means fewer parts. Reducing servicing and downtime. With even less chance of getting anything but a perfect copy.

Ask a Canon salesman for more space-age details. And some down-to-earth costs.

Canon

Please send me more information about the NP 200. Other Canon copiers:
Executive, for the U.K. Canon Business Machines Ltd., Suite 1, St. Swithens, Lance 4 Bedford Park,
London SW11 5JL. Tel: 01-589 6000. Fax: 01-589 6000. Other European countries:
A.M.E.: Canon Europe Ltd., 1000 Avenue de la Reine, 1200 Brussels, Belgium
F.R.G.: Canon AG, Postfach 10 00 00, D-8000 Munich 10, FRG
I.T.A.L.Y.: Canon Italia S.p.A., Via Cavour 10, 20133 Milan, Italy
S.W.I.S.S.: Canon Suisse S.A., 1202 Geneva, Switzerland
N.H.E.R.L.A.N.D.S.: Canon Nederland B.V., Postbus 1000, 1000 Brussel, The Netherlands
H.O.L.L.A.N.D.: Canon Holland B.V., Postbus 1000, 1000 Brussel, The Netherlands
J.P.: Canon Japan Co., Ltd., 1-10-1 Nishi-Shinjuku, Shinjuku-Ku, Tokyo 160, Japan
O.U.T.H.A.R.T.: Canon Australia Pty. Ltd., 100 Pitt Street, Sydney, NSW 2000, Australia
C.A.B.R.: Canon Canada Inc., 100 University Avenue, Toronto, Ontario M5J 1E6, Canada
U.S.A.: Canon U.S.A. Inc., 1000 Avenue of the Americas, New York, NY 10019, U.S.A.
F.U.N.C.T.I.O.N.: COMPANY NAME:
ADDRESS:

AMERICAN NEWS

Crucial tests for Kennedy and Bush

By Jurek Martin, U.S. Editor in Washington

SENATOR Edward Kennedy and Mr. George Bush have the greatest cause for apprehension about the outcome of the Presidential primary election to be held in Massachusetts today.

Both men ought to win very comfortably in a state which, logically, constitutes very favourable territory. But President Jimmy Carter's easy victory over Senator Kennedy and Mr. Ronald Reagan's landslide triumph over Mr. Bush in New Hampshire last week seems to have induced a change in sentiment in Massachusetts, to the extent that anything less than the expected margins of victory will be interpreted as a significant setback.

Not long ago, it would have been inconceivable for Senator Kennedy to lose a moment's sleep about voting in his home state. In every primary and general election since he was first returned as Senator in 1962, he has won over 60 per cent of the electorate.

A Boston Globe poll late last year gave him a three to one lead over Mr. Carter.

Moreover, though he carried Massachusetts easily against President Gerald Ford in the 1976 General Election, Mr. Carter did rather poorly in the primary earlier that year, finishing only fourth, with under 14 per cent of the vote. The best Mr. Carter could have hoped for was to pick up a reasonable handful of the 111 delegates Massachusetts will send to the national Democratic party convention and wait for the more fruitful Southern primaries.

But in New Hampshire, Mr. Carter beat Mr. Kennedy in almost all that State's southern towns which abut Massachusetts and whose composition is typical of the Bay State. In addition, Massachusetts has shown recent signs of belying its traditional liberal image.

The latest Boston Globe poll, taken last Thursday, still puts Mr. Kennedy ahead by 52 points to the President's 37 and nobody in the Carter camp is even dreaming of predicting an upset victory.

On the Republican side, the latest Globe poll shows a dramatic shift away from Mr. Bush; it gives him 36 per cent, to 33 per cent for Mr. Reagan, 17 per cent for Congressman John Anderson and 6 per cent for Senator Howard Baker. A month ago, the same survey gave Mr. Bush 37 to 18 per cent lead over Mr. Reagan.

Mr. Bush's territorial claim to Massachusetts is almost as strong as Mr. Kennedy's. He hails from neighbouring Connecticut, went to school in Massachusetts and has lined up the backing of most of the state's establishment. He has also been long and well organised in the state. But the admittedly small Massachusetts Republican Party has a solid conservative core, well disposed to Mr. Reagan. New Hampshire demonstrated, too, that he can run well in the towns.

Moreover, Mr. Bush is being squeezed from the relative left by Mr. Anderson and Mr. Baker, with the former in particular showing up well in a state with a large student population which clearly admires his outspoken liberalism on many issues. Mr. Anderson may end up by taking more away from Mr. Baker than Mr. Bush, but he will not affect Mr. Reagan's appeal.

A second primary is also being held today in Vermont. On the Democratic side, in which Mr. Carter is thought to be slightly ahead of Mr. Kennedy, only a "beauty contest," with no binding effect on the apportionment of delegates, is being staged.

Carter to step up vigilance on price guide compliance

By DAVID BUCHAN IN WASHINGTON

THE CARTER Administration has reiterated it will not impose a mandatory incomes policy as part of its new counter-inflation effort, but in telegrams sent to the top 500 U.S. companies over the weekend, it will step up monitoring of compliance with the voluntary price guideline, in effect for the past 18 months.

The telegrams, sent out in the names of Mr. William Miller, the Treasury Secretary, and Mr. Alfred Kahn, the White House inflation adviser, reflect Administration alarm that companies may have been raising prices recently as evasive action to beat the imposition of wage and price controls, persistently rumoured and supported by some politicians, notably Senator Edward Kennedy.

According to Mr. Kahn, this may have been partly to blame for the sharp January increase in consumer prices. President Carter would need Congress authorisation for economic controls and the telegrams assured the companies he "does not intend to seek it."

IMF account stirs interest

By DIANA SMITH IN BRASILIA

ECONOMIC officials in Mexico, Venezuela and Brazil are receptive to the general concept of an International Monetary Fund substitution account aimed at creating greater stability for the international monetary system and providing a new instrument based on IMF Special Drawing Rights.

Sig. Filippo Maria Pandolfi, Italian Treasury Minister and president of the Interim Committee of the IMF, said here that he had been offered several technical suggestions for the functioning of the new IMF scheme. Sig. Pandolfi, who is now back in Rome, spoke to the economic authorities in Mexico City, Caracas, Brasilia and Buenos Aires. In Brazil he met Sr. Ernesto Galves, the Finance Minister, and Sr. Carlos Lan-

goni, president of the central bank.

The gist of the IMF scheme, which will be discussed at the Hamburg meeting of the Interim Committee on April 25, is a \$20bn substitution account "above and beyond the dollar," as Sig. Pandolfi put it, into which countries holding substantial dollar reserves would place a share of their holdings in exchange for assets denominated in SDRs.

Sig. Pandolfi's meeting with Latin America's large dollar reserve holders will be followed in mid-March by visits to Saudi Arabia, Kuwait, Iraq and the United Arab Emirates. Around Easter he will discuss the creation of a substitution account with his EEC colleagues.



Sig. Pandolfi Latin Americans receptive to substitution account

Imported steel takes larger market share

By Our New York Staff

IMPORTS of steel into the U.S. currently the subject of intense diplomatic exchanges between the Carter Administration and the EEC, significantly increased their market share last month.

According to preliminary figures from the American Iron and Steel Institute, steel product imports totalled 1,264 million tons within a few hundred tons of the figure in January 1979, but in that month the U.S. steel industry was gearing up for a small boom in shipments, which totalled 8.2 million tons in the month.

Shipment figures for January this year are not yet available, but are reliably forecast at around 7 million tons, meaning that in January steel imports recorded a significant increase in market share above the 13.6 per cent of January 1979.

Canadian envoy calls for closer links with PLO

By VICTOR MACKIE IN OTTAWA

CANADA'S Ambassador-at-large in the Middle East, Mr. Robert Stanfield, has recommended that Canada could help to promote peace in the Middle East by broadening links with the Palestine Liberation Organisation (PLO).

The former Progressive Conservative Party leader, in a report made public, said Canada could encourage Palestinian nationalist groups to "greater moderation and realism" and acceptance of that organisation.

Mr. Stanfield's report, released by the outgoing Prime Minister, Mr. Joe Clark, also said that the Canadian Human Rights Commission might be given wider powers to combat the economic boycott of Israel by the 20-member countries of the Arab League.

Canada should also be ready to give peace-keeping or economic aid under a Middle East peace settlement, he said.

Chrysler, Mitsubishi study U.S. plant

By IAN HARGREAVES IN NEW YORK

CHRYSLER is discussing with Mitsubishi of Japan a wide range of possible joint activities, which could eventually lead to the two companies building small cars and trucks together in the U.S.

Mitsubishi said in Tokyo yesterday that it had received such proposals from Chrysler. The U.S. company would only say it was talking to Mitsubishi about "a number of things."

"It is too early to speculate on what might emerge," a Chrysler official said.

Chrysler already has an equity stake in Mitsubishi, whose cars it imports to the U.S. for sale under a joint Chrysler-Mitsubishi marque.

This relationship, although crucial to Chrysler's presence in the U.S. small car market, has been plagued with difficulties over financing the imports and Japanese complaints that Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co

EMPLOY AGENIUS FOR £42 A WEEK.

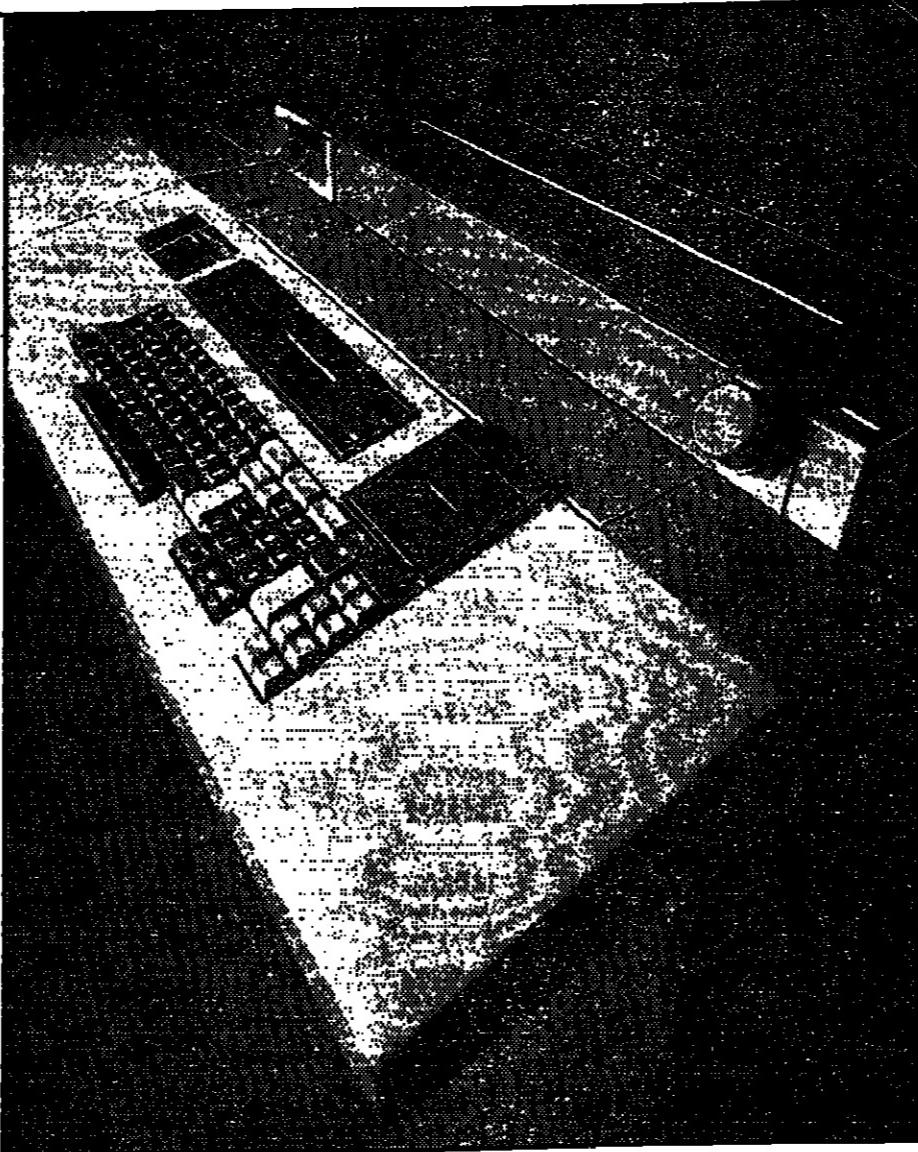
£42 a week buys you a complete computerised accounting system which gives immediate management information, so you can take faster, more accurate decisions than the competition.

In the hard times ahead this is a proposition you just can't ignore.

The system will give you your up to date profit situation, regular sales statistics and budget variances. It will give you instant credit control, automatic VAT control, automatic sales analysis, and up to date stock control.

The Olivetti BCS 2030 is the most cost-effective business computer on the market, and with over 16,000 systems installed in the UK and 52% of the market, we are pretty sure we can design and install an accounting system precisely for your business.

We believe we have the best software library in the UK, and in the unlikely event that we haven't encountered the problems in your field, then we'll design a system specially for you.



And there is nothing to worry about where support is concerned. With 29 branches around the UK we can give you all the support and service you'll need.

Olivetti Business Computers will give you all this and more from £42 a week.

And if you can't afford £42 a week, take it from us, you don't need one.

For a copy of our booklet 'Management Information Service' contact: Valerie Belfer, British Olivetti Ltd., 30 Berkeley Square, London W1X 6AH.

To: Valerie Belfer, British Olivetti Ltd., 30 Berkeley Square, London W1X 6AH.

Name _____

Address _____

BCS/ET/

Company _____

Tel: _____

olivetti
Our business is business.

UK NEWS

Claims over cruise liner 'more than £6.6m'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

CLAIMS exceeding £6.6m are pending against the owners of the cruise liner *La Perla*, under arrest at Liverpool since mid-January, at the Admiralty Court in London was told yesterday.

Mr Justice Sheen made an order for sale of the vessel pending hearing of a claim by two West German banks for DM 21,879,836 (about £5.2m) due after four mortgages.

The sale was not opposed by

the vessel's owners, Perius Cruises, of Limassol, Cyprus, or by other creditors.

Mr David Grace, for the banks, Deutsche Schiffahrtbank AG and Staatliche Kreditanstalt Oldenburg-Bremen, said they had advanced money to the owners under four mortgages for the purchase of *La Perla* and her renovation and repair.

The ship was chartered by Atlas Leisure Services for six cruises, but on her first cruise, at Christmas, complaints by passengers about food, sanitary facilities and the attitude of the crew received wide publicity.

Atlas had started legal proceedings claiming £250,000 liquidated damages and about £1m unliquidated damages. Claims totalling about £90,000 had been made against the owners by two suppliers to the vessel, and a ship repairer

had started proceedings. Mr Grace said the owners were hopelessly insolvent and unable to obtain *La Perla*'s release from arrest. The vessel had an estimated value of \$4m if she could be used as a Mediterranean cruise ship this summer, or about \$800,000 as scrap.

The owners were a one-ship company with no other assets.

Sale before action was required because, although

the owners were unlikely to be able to defend, the need to obtain evidence of the relevant foreign law would delay hearing of the banks' claim.

Mr Grace said the banks had paid off the vessel's crew and repatriated all but a skeleton crew to Greece.

Making the order for sale, the judge ordered that the banks' costs should come out of the sale proceeds.

Fewer foreign tourists expected

BY JAMES McDONALD

BRITAIN WILL try to attract 12.4m overseas visitors, the same number as in 1979, said Sir Henry Marking, chairman of British Tourist Authority, yesterday.

The strength of the pound, relative weakness of the dollar and continuing inflation in the UK have combined to make Britain more expensive, particularly for American tourists, said Sir Henry.

He forecast that per capita spending of overseas visitors was likely to be down although total tourist earnings this year were expected to be between £3.7bn and £4bn in foreign currency—a fall in real terms because of inflation.

Last year tourism earned about £3.5bn.

"In the longer-term I am hopeful that we shall see steady, if small, increases in the number of overseas visitors coming to Britain."

"But I certainly do not expect to see the large increases we saw in 1977 when the pound was at a very low ebb and Britain was a very cheap place to visit from overseas."

Pressures

There would be a continuing need throughout the 1980s for additional accommodation in all price categories in all parts of the country, but Sir Henry emphasised the importance of "budget" accommodation.

Over 80 per cent of the hotel business was in the hands of small hoteliers. "They are therefore, small businesses which have to suffer particular financial pressures."

"The fire regulations pressed, and continue to press, very heavily on them; they have to pay commercial rates and a high rate of VAT. In all these things they are put at a financial disadvantage to, say, the owner of the bed-and-breakfast establishment."

"So I hope something can be done to ease the particular burdens on the small hotelier."

The next two years would be difficult for tourism, but Sir Henry stressed that it "must invest more, not less, to ensure future success."

Protected mortgages 'worthwhile'

By Michael Cassell

BUILDING SOCIETIES could consider offering for a limited period some form of mortgage interest-rate protection to first-time buyers, Mr Leonard Williams, chairman of the Building Societies Association, said yesterday.

Mr Williams told Cardiff Business Club that although the cost of home loans was running at a level well below the rate of inflation, many people who bought homes two or three years ago now faced 60 per cent rises in net mortgage repayments.

He said that societies could perhaps do more to accommodate what he described as "an uncomfortable situation," and pointed out that some had already introduced a system of changing borrowers' repayments on an annual basis.

This method, he said, could provide a badly-needed breathing space when interest rate rose rapidly, albeit at a cost to the societies in terms of reduced cash flow.

Another solution, he said, might be for societies to offer some kind of interest-rate protection for first-time purchasers which could last for one or two years, after which their earnings were likely to have risen sufficiently to enable them to meet any higher repayments.

He said: "Such a system would be expensive for societies and would probably require a more flexible and possibly wider operating margin, but this could well be a price worth paying to retain the overall advantages of the variable rate mortgage and an adequate flow of mortgage funds at times of high interest."

Mr Williams said that, despite the continuing diversification of building society investment services in an attempt to gain a larger share of personal savings, the societies were "a long way from becoming banks."

Ford explains 250 lay-offs

FALLING DEMAND for large cars in Europe has blamed for 250 lay-offs at the Ford plant at Halewood, Merseyside.

Ford said yesterday that workers at the heavy gearbox assembly line had been laid off for three weeks because of decreasing sales of the company's Granada and Capri models on the Continent.

Workers at the Ford plant in Cologne, Germany, where the two models are assembled, have just recently returned to work after several weeks of lay-offs.

Ford said the lay-offs had

"nothing to do with the UK

lay-off plan."

The heavy gearbox assembly workers at Merseyside make up a relatively small percentage of the total Halewood production force—of about 14,000—who are working normally.

The laid off workers will receive 80 per cent of their pay supplied under the company's lay-off plan.

OF 100

Good Food Guide, Consumers' Association, price £5.95. Good Hotel Guide, £4.95.

Lonrho document ruling today

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONRHO'S CHALLENGE to a Crown privilege claim for documents relating to alleged Rhodesian sanctions busting will be ruled on by a High Court judge today.

The company, which is engaged in a £100m legal battle against 29 oil companies, including Shell and BP, has said the documents are crucial to its case.

But last month the Foreign Office said that the documents, part of the Bingham inquiry, could not be disclosed on the ground that it was in the public interest they should remain confidential.

Lonrho's challenge to the privilege claim was heard in private by Mr Justice Robert Goff last week. His decision was communicated in confidence to the parties yesterday and will be made public today.

Whatever the outcome, the matter will almost certainly be taken to the Court of Appeal, and then to the House of Lords.

Lonrho also alleges a conspiracy between the oil companies and the illegal Rhodesian regime to ensure the success of UDI by the continued supply of oil by means other than the Lonrho pipeline.

The oil companies deny the allegations.

In January 1978 a High Court judge ruled that the claim against Shell and BP must be dealt with under an arbitration clause in the 1962 agreement, not by a public court hearing.

There is no sign of Lonrho's claim against the remaining oil companies coming to court. The company is probably awaiting the outcome of the arbitration before pursuing it.

Gaming club 'kept false accounts'

A RAID on London's Victoria Sporting Club by police and Gaming Board inspectors revealed that top management was breaching provisions of the Gaming Act, not keeping proper books of account and indulging in false accounting, a London licensing committee was told yesterday.

Mr John Blotfeld, QC, said the raid on the Edgware Road casino in December 1978 went like clockwork. Management co-operated with the police and Gaming Board inspectors, who went through the casino premises and took possession of a vast quantity of documents.

Mr Blotfeld opened the case for the Metropolitan Police who, together with the Gaming Board, are asking North Westminster Gaming Licensing Committee to revoke the club's gaming licence and effectively close it.

The move is being resisted by the new club owners, Playboy's Victoria Casino, part of Mr Victor Lownes' Playboy Clubs International organisation. Mr Lownes acquired the club as part of a £6m deal for Norwich Enterprises, the private gaming business run by Mr Cyril Levan, at the end of August last year.

Mr Blotfeld said the second way was referred to as domestic skimming—the payment of overtime and bonus to gaming staff out of gross profits at the end of the evening. This too never entered into any book.

The hearing continues today.

OBIEC

The hearing continues today.

NEW LORRY STRIVES TO REGAIN GROUND AT HOME, AND TO CONQUER EUROPE

Leyland's hopes ride on the T45

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A COMPANY seldom has so much at stake with a new product as Leyland Vehicles has with the T45 truck range being launched today.

Leyland's future is firmly linked with its ability to keep a steady stream of T45s coming off the production line at its new £32m assembly hall in Lancashire and its ability to present its customers with a product at least as durable and reliable as the trucks from its many competitors.

Leyland is not merely launching a lorry range today. It is relaunching itself as a company.

Mr. David Abel, the company's managing director, says: "T45 is disproportionately important for us. It is our first new truck for many years. If it fails on its nose it would give morale a big knock."

T45 is sometimes described as Leyland's "truck for Europe." But the Continental launch will not take place until 1982. Its first job is to win back lost ground in the home market.

Since 1973 Leyland has steadily lost ground in the UK, dropping from a 30.1 per cent market share to only 17.5 per cent last year, the worst performance in its history.

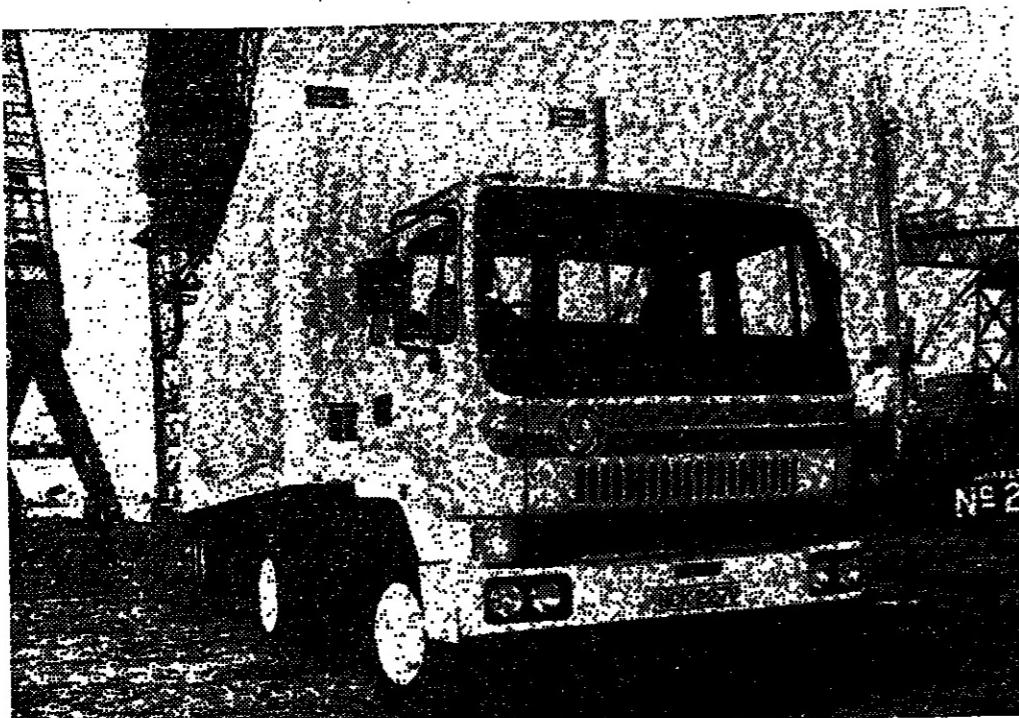
The truck importers have benefited. In 1973 they had only 7.5 per cent of the UK market, but by last year this had risen to 22.2 per cent. Volvo of Sweden led the way, but in recent years other Continental manufacturers such as Daimler-Benz (Mercedes), Magirus-Deutz, Fiat and Scania have had major successes with heavy trucks.

For most of the time since 1973 the combined sales of other UK truck makers actually rose slightly—from 62.4 per cent to 62.9 per cent at the end of 1978—the share fell away last year because the UK industry was taken by surprise by the exceptionally high demand.

Mr. Abel says there is only one conclusion to be drawn from the statistics: "The importers' increases were made entirely at our expense."

During this fall from grace, Leyland suffered a combination of difficulties. Its parent, then called British Leyland, had a car business in poor shape and cash was siphoned off the truck operations in a way which left little for re-investment.

Some of Leyland's lorries developed a poor image, and those in demand often could not be supplied in the right numbers



The Roadtrain 16.28 from Leyland Vehicles

or at the right time because of production problems.

And the supply of spare parts for Leyland trucks attracted criticism while the importers were making great efforts to provide the best possible service for their vehicles.

Before the Continental launch in 1982, therefore, the whole T45 range will become available in the UK. Eventually it will cover two- three- and four-axle rigid vehicles for general haulage and tipping operations and two- and three-axle tractive units.

The gross weight range will be between 16 and 66 tons and will include certain larger specialist vehicles.

If T45 is a success—and initial Press reaction has been highly favourable—it would be bound to hit the sales of other, smaller UK-based producers such as ERF, Foden and Seddon Atkinson, as well as importers.

The launch delay has cost Leyland the chance to ride on the crest of record demand for trucks last year. A sharp drop in sales is forecast this year, from around 77,000 to 65,000 heavy trucks. But at least the competitive atmosphere will give the new range a proper chance to prove its worth.

Roadtrain, the first version of T45, is aimed at the premium sector, which accounts for about 11 per cent of UK sales and

involved 9,000 trucks last year. This sector is dominated by importers, by Volvo in particular, and Leyland's share in 1979 was a meagre 6.5 per cent of 600 vehicles.

Yet when the T45 project first got under way in 1974, Leyland was outselling its nearest rival in the premium truck sector by two to one.

The use of modules and other component rationalisation has enabled Leyland to halve the Marathon's assembly time for Roadtrain. Marathon will continue to be produced and sold as long as there is enough demand.

The engine to be used in

Roadtrain is a revised version of the TL12 power unit used in the Marathon. It has been improved to give a 10 per cent drop in engine-rated speed without any loss in output. The torque has been increased by 10 per cent. The changes have raised the life of the engine from 240,000 kilometres to

400,000.

The engine is now also being produced at Leyland after transfer from the old AEC plant at Southall. More than 200 have been stockpiled.

But the use of many existing components has given Leyland's competitors the chance to speculate about whether T45 is open up for Leyland.

far enough ahead of the Marathon it replaces. They suggest that Roadtrain's weight is not much below that of Marathon, and wonder how there can be much reduction in operating costs between the two. The initial price of a heavy truck accounts for only one-tenth of the cash it will consume during its lifetime.

The question of whether Leyland is leaping ahead of the competition rather than just catching up is particularly important in considering the eventual launch on the Continent.

There, T45 will face a growing number of good truck makes—all widely distributed. So far Leyland has made little progress in setting up a Continental sales and service network.

Leyland will have to cope with a great deal of chauvinism. In France six out of every 10 new trucks registered are bought from French companies; in West Germany 92 per cent are purchased from local concerns. And in some countries, such as France and Holland, there is market resistance to any truck built in Britain.

It took Volvo 15 years to win 8 to 9 per cent of the tractive unit market in France and the Swedish group was able to get that far only because of legislative changes and because a motorway construction boom pushed hauliers towards heavier trucks.

Ford launched its Transcontinental heavy truck five years ago, put a great deal of promotional effort behind what is basically a good vehicle, but so far has got hardly anywhere. "Dollars won't buy you entry to Continental truck markets," observed one of Ford's rivals.

"To get into Continental markets you must have an outstandingly better product, or financing arrangements, or service back-up. Otherwise why should hauliers, who are very conservative characters, give up buying the trucks they know? They know how much they cost to run and how much they will fetch when they sell them."

Mr. Abel admits: "Getting into Europe is one of the biggest single problems we have. But a great deal is going to happen within the European truck industry between now and 1982.

The structure is going to change dramatically. Some gaps might open up for Leyland."

Design Council award won by C40 cab

BY JOHN GRIFFITHS

LEYLAND Vehicle's T45 lorry range, which makes its debut today, has won an immediate commendation from the Design Council.

Although it is now fitted on most Ford model handbrakes, the C40 cab fitted to the range is given one of seven awards made by the council this year to the motor industry.

Other awards go to an electric truck; a portable electronic wheel aligner and a refrigerated trailer for bringing bacon from Denmark.

The C40 system was developed by Leyland and Motor Panels of Coventry, with Ogle Design as consultants on body shape and interior design. It won the council's praise because at least 80 per cent of common components are being used for cabs to be fitted to lorries ranging from 6.5 tonnes to 65 tonnes and, in some specialist applications, up to 200 tonnes.

It was also commended for being "much less aggressive" in appearance than its predecessor—this was given high priority by Leyland in the design—and for its aerodynamic shape with, said the judges, "its obvious performance and fuel economy benefits."

Other touches were praised for "attention to detail in a thoroughly practical design."

These are a driver's seat with its own suspension, access steps lighted at night, a radiator grille doubling as an access flap for systems checks, and the cab's ability to tilt to 65 degrees for a "straight out" lift or the engine.

The common thread running through the judges' choices was the flexible use of specific components.

Four awards came within this category: Leyland's for its cab parts commonality; an exterior vehicle mirror developed by Britax (Wingard) of Chichester, in which the mirror silvering doubles as a heating element; the electric truck, on which the electric motors act as a differential; and a vehicle cable system in which the protective outer cable is threaded to provide adjustment.

The award-winning system has a single nut locking system and, says Bowden, costs less to make than the conventional type.

In the Britax mirror, power leads are connected to the silvered surface after an element pattern is etched in the glass. The mirror is returned to its standard casing, which is

drilled to allow the wires to be connected to the ignition system. Ice formed at -20 deg. C can be cleared in four minutes.

There is pilot production of 5,000 mirrors a year in Sussex, most being fitted to part of Bedford's truck range. Britax is also working on a mirror for Rover cars, also as original equipment.

The Elektruk, designed and built by AWD Electric Vehicles at Cawdys, north of Glasgow, sells at a basic £3,252, including batteries. Designed as a low-cost platform vehicle for work in confined spaces, it has a turning circle of about seven feet. The rear wheels are driven by electric motors through reduction gearboxes and chains.

So far, 35 have been built for uses ranging from carrying delicate electronic test equipment to litter collection in Swindon.

Ess-Food, the Danish bacon suppliers, set semi-trailer makers the task of designing and building a unit able to carry 35,200 lbs of bacon within Britain's 32-ton gross weight limitation, compared with the 22,000-lb maximum load of its existing refrigerated semi-trailer units. The Taskold, built at Sheffield by Craven Tasker, won the contract against considerable European competition. Ess-Food has since commissioned 402 vehicles.

Of the two remaining award-winners, the one the public is likely to have most direct contact with is the Baselite traffic bollard. On trial with several local authorities since early last year, it has a lighted base unit, most of which is sunk into the ground.

If hit by a vehicle, the bollard shell is knocked over without significant damage to the most expensive part of the unit or to a vehicle. It is made by Haldo Developments of Bury St. Edmunds.

The last award went to an electronic wheel aligner designed by TI Research Laboratories of Cambridge and Allied Industrial Designers of London, and made by VL Churchill, part of TI Transport Equipment.

Motor Panels

Europe's Number 1 Cab Manufacturer

OBJECTIVES—T45 Cab Programme

To design, develop and manufacture a cab system to lead the European market.

STRATEGY—T45 Cab Programme

To establish the highest attainable standards and utilise the design and manufacturing technology of a major European specialist volume cab manufacturer.

RESULT—T45 Cab Programme

The launch of the most comprehensive cab system in the world.

Under Leyland Engineering's control Motor Panels—winners of the 1979 Design Council Award for technical innovation in cab design—were selected and made responsible for the

*Design

*Design Engineering

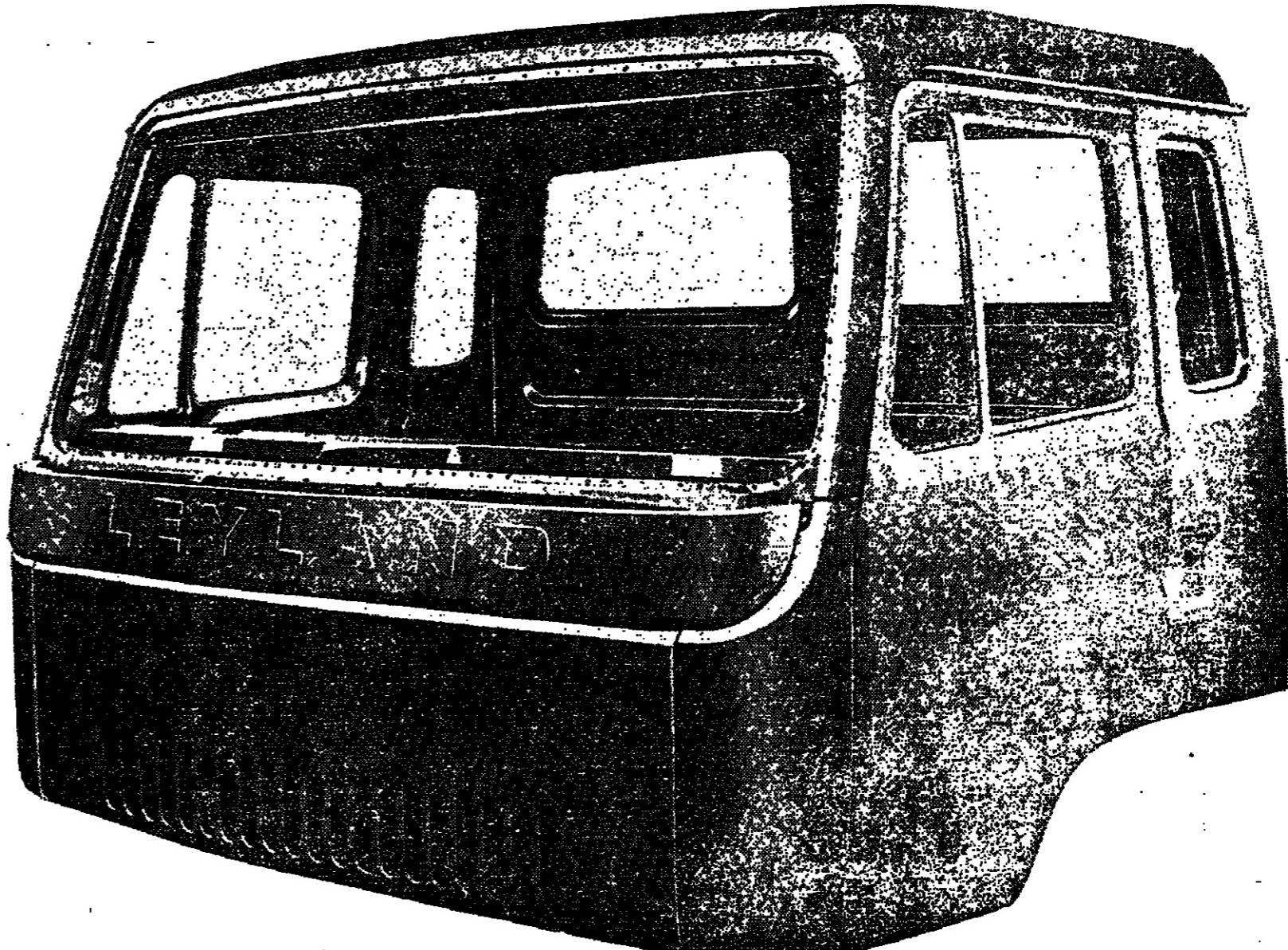
*Prototype and Development

*Jig and Tool design and manufacture

*Production

of the complete Leyland T45 cab system.

MOTOR PANELS (COVENTRY) LTD
Holbrook Lane, Coventry, West Midlands, CV6 4AW
Tel: 0203 85831 Telex: 31367



MOTOR PANELS (WIGAN) LTD
Mitchell Street, Higher Ince, Wigan, Gt Manchester
Tel: 0942 491311 Telex: 67123

RO
MEMBERS OF THE
RUBERY OWEN GROUP

THE JOBS COLUMN

Surely someone, somewhere wants to manage

BY MICHAEL DIXON

HAVING tracked down an obviously suitable quarry in New York, Paul Kiernan, one of the most experienced head-hunters in the business, made him the offer as follows:

A United Kingdom group of international scope wants a managing director for a subsidiary commodity-brokering group headquartered in London but with several branches overseas. The newcomer's main task is to manage the further growth of the 100-employee operation. Salary negotiable from £30,000, plus bonus on results, plus opportunity of equity stake, plus perks including car.

The carefully chosen quarry did not hesitate. "Me?" he replied. "Be a manager? I'm going to make half a million dollars this year trading on commission. I don't want to manage anything."

Back, empty-handed, in his London offices, Mr. Kiernan lets out a great whoop of laughter.

"Mind you, I don't reckon that trader is going to make half a million this year. Probably he was exaggerating just a little—maybe by 100 per cent or so. But it does show the dilemma you're in with a job like this."

Although he was not tactless enough to say so, his story also explains why he has now brought the post to the Jobs Column which, not being proud,

is happy to acquaint readers with the opportunity.

Candidates need to have had enough first-hand experience of commodity trading to understand the sharp-end operations of the business and manage the specialist staff who conduct them.

But the overriding ability to run and develop the subsidiary group must be substantiated by a record of success in managing a sizeable business operation.

The quoted age range is 35 to 50, and provided they are fluent in English, candidates could come from anywhere. The most likely source of recruits, Paul Kiernan thinks, is "Number Two's in the field, who are blocked by a good top manager who won't be quitting for years—they're the people who are the main raison d'être for the headhunting business."

Inquired to him at Kiernan and Co., 23, St. James's Square, London SW1A 1HE; telephone 01-839 7382. As always, applicants who so wish will not be identified to the un-named employer until permission is given.

Expander

AS A CHILD in the cotton districts around Manchester, I was often fascinated to see two women seated at opposite ends of a crowded, noisy bus-top, conversing with one another by

a method known as "mee-mawing." It consists of a silent, slow motion, exaggerated mouthing of words, and seems to have been developed by workers in textile mills who had no hope of hearing each other above the stamping clatter of the machinery.

Since the unnamed company offering the next job has played an important part in making textile machinery quieter as well as enormously faster, I would like to propose a subsidiary "social" project to whom becomes its new managing director, even though he or she will be based in Germany. The project is to take the lead in sponsoring a filmed record of mee-mawing. Otherwise, I suspect, this once mighty developed industrial skill will be lost to the world.

The post, which is being offered through Michael Wood of Search and Assessment Services, is with the textile component subsidiary of a big Continental group. Because the company believes it has the technology to cope with the extremely high-speed operations now demanded in textiles, the new managing director is expected to head the major development of new products and expansion of the business.

Candidates, preferably aged 30, need to be qualified in finance, marketing or manufacturing, and to have some knowledge of textile technology.

Broad business capability must be demonstrated by several years of success in senior management in an international manufacturing concern. The person wanted will be able to combine strong and positive leadership, with effective delegation. And skills in selecting and training employees are also highly valued.

As well as being fluent in English, candidates must be fully proficient in German and have gained first-hand experience of working with German trades unions, and thorough knowledge of the country's laws and culture generally. So while the job is open to such "culturally-transferable" managers from anywhere, people of German, Swiss or Austrian origin may well have an advantage.

The newcomer will be entirely in charge of the profitable running and development of the textile-component company, within budgets and guidelines agreed with the group managing director.

The "expansionist" part of the job will include exploring the possibility of co-operating internationally with appropriate leading companies in other countries.

Rewards are negotiable around DM 150,000, which represents a bit more than £37,000 at current exchange rates. I am told that perks include "very good" pension and

insurance schemes. Costs of moving to the base, on the fringe of the Black Forest, will be fully covered.

Inquiries to Michael Wood at SAS, 23, High Street, Banbury, Oxon OX16 8EG; telephone 0295 53885 during the working day, and 0295 721420 at other times.

Board prospect

WERE it not for the fear of being hanged as a traitor at Lancaster Castle, I would confess that Yorkshire's Leeds is a city which I find highly congenial. So I am pleased to pass on news of a job there, which is being offered through John Featherstone of the Hoggett Bowers recruitment consultancy.

The post is a new appointment with a company which he is well known for good, highly commercial management habits. They'll already be at minimum assistant-chief-accountant level, and they will appreciate the importance of marketing.

He adds that, although the newcomer will not be directly responsible for computing, which is run as a bureau operation, candidates should have enough knowledge to share the chief executive's enthusiasm for putting computers to good use.

Starting pay about £15,000. Perks include a car. Application forms from John Featherstone at Minerva House, East Parade, Leeds LS1 5RX; telephone 0532 448661.

With about 110 employees to

date, the company now wants to appoint someone aged in the early 30s as a financial controller, on the expectation that the recruit will earn a seat on the Board within two years. Responsibility will be directly to the founder cum chief executive.

"We're not interested in anyone who hasn't got a right good professional and management pedigree," Mr. Featherstone says. "We'd prefer applicants to be graduates. But that doesn't matter as much as their being chartered accountants who served articles with one of the top 20 firms. Since qualifying they'll have to have had experience in an engineering industry, and we'd like this to have been in a company that's well known for good, highly commercial management habits. They'll already be at minimum assistant-chief-accountant level, and they will appreciate the importance of marketing."

He adds that, although the newcomer will not be directly responsible for computing, which is run as a bureau operation, candidates should have enough knowledge to share the chief executive's enthusiasm for putting computers to good use.

Starting pay about £15,000. Perks include a car. Application forms from John Featherstone at Minerva House, East Parade, Leeds LS1 5RX; telephone 0532 448661.

With about 110 employees to

BANKING LAWYER

for

INTERNATIONAL MERCHANT BANK — CITY

The Royal Bank of Canada (London) Limited, the wholly owned merchant bank of The Royal Bank of Canada, Canada's largest bank, is looking for a qualified solicitor to join its legal department.

The position requires experience in the field of international banking transactions and in particular in the preparation and negotiation of documentation relating to syndicated eurodollar loans. Knowledge of the eurobond market would be an advantage. Salary is negotiable with usual bank fringe benefits. Please write, in the first instance, giving full details of qualifications, experience and current remuneration as well as salary requirements to:

Personnel Manager,
The Royal Bank of Canada (London) Limited,
107 Cheapside,
London EC2V 6DT.

FINANCIAL DIRECTOR

£15,000 + company car and other benefits

Computer Services

Jackson Associates is a fast growing company based on the south coast offering a full range of computer services. Its growth to a turnover of £1.4 million and profit of more than £100,000 in six years dictates the need for this new appointment to take responsibility for all financial matters, as well as forming part of the senior management team.

Candidates must be qualified with commercial experience. Some knowledge of the computer services industry will be helpful.

Enthusiasm and adaptability are at least as important as technical knowledge.

A salary level of up to £15,000 plus a company car as well as other benefits to the right person.

Apply with brief career and personnel details to:

C. Rengert
JACKSON ASSOCIATES
76/77 East Street
Chichester
Sussex PO19 1HL



Medium-sized company, based in Berkshire, part of an international group operating world-wide require a

RECENTLY QUALIFIED ACCOUNTANT

The position reports to the Financial Controller, covering all aspects of management accounting functions including the introduction of new computer applications and costing systems currently under development.

This is an ideal career opportunity for the right person, to broaden their experience in a management role with computer applications and standard costing experience an advantage.

Salary c. £7,500 per annum, coupled with a range of benefits.

For further information, please apply to Mrs. C. Hayes, Personnel Officer, Aldermaston Court, Aldermaston, Reading RG7 4PF. Tel: 073 521 2261.

EXPERIENCED INTERNATIONAL SETTLEMENT CLERK

Must have central file experience on international settlements. Age immaterial. Top salary-plus bonus and PPS.

EVANS EMPLOYMENT AGENCY LTD.

15 Copthall Avenue, London, EC4 01-628 0985 Pauline Dudley.

TELEX MANAGER GERMANY

Commodity Brokers in Frankfurt seek a Manager aged 30-35, to co-ordinate the working of offices in Hamburg, Munich and Dusseldorf; maintain and develop communications and be responsible for training. Although based in Frankfurt, the successful applicant will be required to travel extensively. A thorough knowledge of Security and Commodity Dealing—preferably within an American Company—is essential for this varied and interesting position. Good negotiable salary commensurate with experience.

01-438 3762

CITY COMMUNICATIONS (Emp. Agcy.)

35 Copthall Ave., London, EC2

PROFESSIONAL ACCOUNTANTS

Substantial independent Nottingham firm of chartered accountants seeks a qualified accountant with at least one year's experience since qualification. The successful applicant will be directly responsible to the partners and is expected to have a knowledge of modern audit techniques, as well as preparation of accounts of large private companies.

Please write briefly to:

The Staff Partner, Prior & Palmer

56 High Pavement, Nottingham NG1 1HX

COMPANY NOTICES

ASA AKTEROLAG Västervik, Sweden

NOTICE IS HEREBY GIVEN that the Annual Stockholders Meeting of ASA AKTEROLAG Västervik, Sweden will be held in Västervik the Friday, March 17, 1980.

The agenda will include the election of the Board of Directors, the election of the Auditors and the Articles of Association.

The Meeting is entitled to vote to do so for the last number of shares he owns or for which he holds the power to do so and the representative on behalf of the owner or owners.

Shareholders will be entitled to participate in the meeting in person or by proxy.

Div. cas. belonging to non-residents of Sweden will be paid a reduction of 10% additional to 15% Div. Dots. = 5.-375 Dots. = 5.-375 Dots. per CDR.

AMSTERDAM DEPOSITORY COMPANY N.V.

Amsterdam, 23 February 1980.

AALL & COMPANY LIMITED INC.

NOTICE IS HEREBY GIVEN that the Annual Stockholders Meeting of AALL & COMPANY LIMITED INC., 10 Cannon Street, EC4P 4BY, will be held on Friday, March 17, 1980.

The agenda will include the election of the Board of Directors.

Div. cas. belonging to non-residents of Sweden will be paid a reduction of 10% additional to 15% Div. Dots. = 5.-375 Dots. = 5.-375 Dots. per CDR.

By Order of the Board.

M. H. Walker, A. T. Benson

23 February 1980.

AALL & COMPANY LIMITED INC.

The Adel Building, 10 Cannon Street, EC4P 4BY.

Dated this 23rd day of February 1980.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

By Order of the Board.

ROBERT FLEMING & CO. LIMITED

London, EC4P 4BY

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

How can a merchant bank help a private company?

Are you seeking to acquire a profitable business?

Do you need to increase your overdraft or should you look for an increase in capital?

GRESHAM TRUST can help. Solving problems like this is our business.

We are a long established merchant bank who specialise in financing private companies.

That's why we'll always listen - whatever your requirements. So don't be afraid to write or ring one of our Directors.

Why don't you do so today?



Gresham Trust

Where the successful private company feels at home.

Gresham Trust Ltd., Barrington House, Gresham Street, London EC2V 7HE

SLEEPING PARTNER(S)

UK resident for income tax purposes required to invest up to £200,000

within the next six months in West Country residential property development. Tight project control and unexploited market expected to produce gross return of at least 75% in not more than 24 months.

Principals only apply to Box G5467, Financial Times, 10, Cannon Street, EC4P 4BY.

SAFETY PRODUCTS

A subsidiary of a public company engaged in the distribution of safety products to industrial customers in the UK seek further products to extend its range. Manufacturers of non-clothing safety products are invited to contact:

Box G5464, Financial Times, 10, Cannon Street, EC4P 4BY

BUSINESS OPPORTUNITY

Substantial stake in small publicly quoted company available. Other shareholdings also available which would turn it into an attractive situation in terms of investment opportunity. Market capitalisation is about £600,000 and interested parties should contact the advertiser with details of their suggestions.

Write Box G5222, Financial Times, 10, Cannon Street, EC4P 4BY

MEDIUM SIZED COMPANY REQUIRED

Rapidly growing group seeks an acquisition of a medium-sized company. Preference will be given to the engineering field. Purchase price not to exceed £1,000,000.

Write in confidence to:

MAXIM ENTERPRISES

84 Claverton Street, London, SW1

Tel: 01-536 0738

ENGINEERING

First class company offers current capacity for steel fabrications: crane design, supply and erection; structural design, supply and erection of steel buildings. Full turn-key service, UK or export. Write Box G5452, Financial Times, 10, Cannon Street, EC4P 4BY.

OVERSEAS GROUP

Seeking to invest in private companies in the United States of America. Funds of up to £1 million available. Management continuity guaranteed. Control not essential. Principals only apply to Box G5481, Financial Times, 10, Cannon Street, EC4P 4BY.

IMPORTERS & DISTRIBUTORS

We operate a national distribution service oriented to the D.I.Y. and trade sectors around the country. The company is looking to acquire further companies in allied fields. Alternatively, substantial U.K. based importers with specific rates. Write in confidence to:

R. Foster, Company Accountant,

3 Bridge Road, Caversham, Berks, RG4 9HT.

CAPITAL GAINS TAX LOSSES

Losses available in aggregate of up to £3 million. Write Box G5482, Financial Times, 10, Cannon Street, EC4P 4BY.

SMALL-SIZED COMPANY WITH short term work and wiring assembly facility fully backed by technical and design know-how. Write Box G5483, Financial Times, 10, Cannon Street, EC4P 4BY.

MANUFACTURER OF PLASTIC INJECTION MOLDINGS, in the Service and Medical industry, is looking for an international Finance Group to assist in the expansion of its business and other kind of participation. Please send full executive information to:

Mr. J. Foster, Director,

3 Bridge Road, Caversham, Berks, RG4 9HT.

MANUFACTURER OF OVERSIZED FACTORY EQUIPMENT. For further information contact:

Mr. J. Foster, Director,

3 Bridge Road, Caversham, Berks, RG4 9HT.

CASH FLOW PROBLEMS SOLVED. For further information contact:

Mr. J. Foster, Director,

3 Bridge Road, Caversham, Berks, RG4 9HT.



FOR SALE OR LONG TERM CHARTER

NEWLY RENOVATED PASSENGER MOTORSHIP
SUITABLE AS FLOATING HOTEL OR CRUISE SHIP
INSPECT VESSEL AT HONG KONG TO APPRECIATE

Particulars more or less
GT 27,000 DWT 27,360 metres Draft 8.53 metres
Speed about 17 knots
Consumption 75 tons FO 800 sac plus 20 tons MDO
500 cabins for 1,000 passengers
3 dining rooms with 1,000 seats
1000 berths
1 hospital with 80 beds
Bistro/Bar/Cafe shop, etc. for 120 persons
1 owner's apartment with dining/bar/dancing hall
Shop/Barber/Shop/Beauty salon and other public spaces
Fully air-conditioned 3 outdoor swimming pools

For further details please contact:

HONG KONG AGENTS:
GREAT SHIPPING & INVESTMENT LTD.
3001, REALTY BUILDING, CENTRAL, HONG KONG
Telephone: H-251740 Telex: 75115 HK

LONDON AGENTS:
BROWN JENKINSON & CO LTD, DUNSTER HOUSE
17/19 MARK LANE, LONDON EC3R 7AY.
Tel: 01-623 7655 Telex: 884581



Our business is merging your business. Successfully.

36 CHESHAM PLACE LONDON SW1. 01-235 4551

WASTE PAPER RECYCLING BUSINESS FOR SALE

Recently established company engaged in recycling high quality waste into Cellulose fibre for paper making. Excellent recently installed plant—N.W. Trained staff. Good trade connection. Present T/O £800,000 p.a. Offering great potential.

Principals only apply to Box G5469, Financial Times, 10, Cannon Street, EC4P 4BY.

MARKETING INVESTMENT

Marketing new investments is expensive, time consuming and not always successful.

Almond Ltd. and its professional service team operate in England, N. Ireland and Republic of Ireland and guarantee results.

We are successful and trusted! This is your opportunity to allow us to examine your contribution to the world of investment and introduce yet another sound financial idea to our selective and discerning clientele.

For further details, please contact:

The Managing Director,

Alessey Trading Limited,

8 Cannon Street, London, EC4P 4BY

WEBSITE: www.alessey.com

EMAIL: alessey@alessey.com

TELEPHONE: 01-235 3001

FAX: 01-235 3001

TELEFAX: 01-235 3001

TELETYPE: 01-235 3001

</div

Olympic boycott request rejected

By David Tonge

A NUMBER of leading British athletes have rejected requests by the Government to boycott the Moscow Olympics. Their rejection, which is also a blow to President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced yesterday by Mr. Derek Johnson, secretary of the International Athletics Club.

He said that out of 108 athletes contacted by the club, 78 had signed a letter affirming their right to take part in the Olympics. He also said that the IAC was seeking the formal permission of the International Olympic Committee to send a team to Moscow if the Government or the British Olympics Association enforced a boycott in protest at the Russian intervention in Afghanistan.

The BOA is today to meet representatives of the 26 Olympic sports to decide whether to accept the Moscow invitation. Mr. Douglas Hurd, Minister of State at the Foreign Office, last weekend urged Britain's Olympic heads not to make a final decision on participation at their meeting.

He said that no Western country had yet given a final answer and pointed out that the closing date for acceptance is May. Rowing and swimming federations are among those favouring a delay, but 14 sports are committed to going and Sir Denis Falls, BOA chairman, yesterday said that he still believed that Britain should compete in Moscow.

SDA lowers target on return rate

By Gareth Griffiths

THE SCOTTISH Development Agency is to reduce its target rate of return on capital investment from a figure of about 15 per cent because of new Government guidelines.

The Agency says the reduction is needed because the downturn in the economy and restraints on the type of investment it can make since the new rules announced by the Government in December.

The Agency move is being supported by the Scottish Economic Planning Department which exercises the functions of the Department of Industry in Scotland.

Mr. Lewis Robertson, the Agency's chief executive, told a meeting of the House of Commons Public Accounts Committee last night that the SDA had to refrain from offering finance where private sector funds were available which limited the area of new investment.

However, the Agency was also being encouraged to invest in stronger companies capable of providing a strong rate of return.

Files made the SDA's task a great deal more difficult and it was now necessary to give consideration to the revision of financial targets in the light of the new guidelines.

The statement to the PAC follows and confirms the more flexible approach on the rate of return non capital employed announced at the time of the new guidelines.

Last year the SDA investments had a loss of £1m on a turnover of £22m. The Agency has never achieved the 15 per cent rate of return required in its former guidelines.

The Agency has a controlling interest in five subsidiaries, all of which were in the red last year. Control of one company was sold last month for an undisclosed sum. Agency officials have argued that this is a necessary risk for it to do its job.

Tory funds amendment defeated

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A LABOUR proposal to tighten up the law on donations which companies make to Conservative Party funds would be an "extension of private liberty" Mr. John Smith, the Shadow Trade Secretary, told the Commons last night.

Speaking from the Opposition front bench, he moved an amendment to the Companies Bill stipulating that any company donation of a political character should be made only out of special political fund. The purpose was to bring such contributions under some form of legal regulation. This, he argued, would put companies in the same position as trade unions when they made donations to the political parties.

The amendment was defeated by a Government majority of 53 (170-117).

Mr. Smith pointed out that under Section 19 of the 1987 Companies Act, companies were obliged to disclose any political contribution in excess of £50. This, he said, has led to some

Prior's warning on reforms

BY PHILIP RAWSTORNE

MR. JAMES PRIOR, Employment Secretary, yesterday warned the unions that his industrial relations reforms were the last chance to secure a "reasonable and civilised" changes in the law.

Speaking at a Press Gallery lunch at the Commons, he stoutly defended his "softly, softly" approach on the issue.

But he later referred to "the knives coming at me from all directions."

Mr. Prior said that there was no basic disagreement in the Government over what needed to be done in the industrial relations field. "But there is a difference sometimes of emphasis, sometimes of the speed at which this can be accomplished."

A better balance had to be established between unions and management, Mr. Prior said. "I am trying to move with the maximum amount of consent... to carry people with me as far as possible. "If we can keep the proposals

fair and acceptable to the vast majority of people, I think we can have some chances when the law comes in of it being accepted and allowed to work."

Mr. Prior said it was easy to adopt extreme positions on the question of trade union immunities; and it was inevitable that there should have been some impatience with the speed at which the Government measures were being introduced.

"But I do not believe this time any Government of any party could afford to get these measures wrong," he declared.

He had never believed that progress could be made in industrial relations by "shouting with a loud voice."

It took "rather more courage" to go slowly, Mr. Prior said. "But it is better to go a little more slowly and not quite as far if it means we can get these measures to stick."

"Then I think we can show to the unions, workers and management that there is a

better way of working our industrial relations than we have had for the last few years."

Mr. Prior said that he hoped the unions would give the new pay fair chances and seek to operate it.

"This is about the last time Britain is going to have the opportunity of placing reasonable, civilised changes in industrial relations on the statute book," he asserted.

Mr. Prior said that there was little prospect of success for Britain as a major industrial country if the reforms in industrial relations failed.

"I believe that is the verdict of other countries are bound to make of our industrial future," he said.

The unfair balance in industry had been one of the reasons why Governments had to resort in the past to incomes policies of one kind or another, he said.

"I hope very much that we can avoid taking any action on incomes policy," Mr. Prior declared. "We shall do far

better as a nation if we concentrate on getting industrial relations right rather than going down that other road."

The award follows a claim from the staff association at Lloyds to have the differentials between managers and clerical staff pay restored to 1975 levels.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay ratios to those applying now.

The award is thought to have consolidated the rises to last July.

On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award.

1980. THE DAWN OF A NEW DECADE.

**A reminder to companies
not doing business with us.**

**We deliver a range of
international services that
no other bank offers.**

Competitively.

**You don't just take our
word for it.**

Test us.

Now.

We deliver.



Test us.

**Midland Bank
International**

Midland Bank Limited, International Division,
60 Gracechurch Street, London EC3P 3BN Tel: 01-606 9944



International Finance. Competitively.

Eurocurrency lending. Short-term and medium-term finance whether for export finance (covered by ECGD guarantees) or capital expenditure. Project financing. Portfolio financing. Front-end financing to support export contracts.

Negotiating or discounting of bills. Acceptance credits. Export factoring. International leasing and instalment finance.

International Banking Network. Competitively.

Being the exclusive U.K. member of European Banks International (Ebiic) we offer clients the complete facilities of seven major independent European banks with over 10,000 branches throughout Europe, and a worldwide network of joint ventures.

International Transfers. Competitively.

Foreign exchange business, documentary credits, mail transfers, telegraphic transfers, drafts, clean payments and bills for collection.

International Merchant Banking. Competitively.

A complete range of international financial services from Samuel Montagu, a major Merchant Bank and a member of the Midland Bank Group.

Eurocurrency credits, bond issues, corporate and investment services.

Samuel Montagu are also major market makers in bullion, foreign exchange and Eurobonds.

International Corporate Travel. Competitively.

Exclusive to Midland, access to the world's largest travel company - Thomas Cook.

Thomas Cook is a member of the Midland Bank Group and the fastest growing company in business travel.

Through them we can provide you with the most comprehensive business travel service including foreign exchange in 150 currencies, travellers cheques, VIP Service Cards and a network of over 900 offices and representative offices in 145 countries.

International Marketing Services. Competitively.

Provision of specialised export finance as well as advice on international regulations, tariffs and documentation procedures through the London American International Corporation Ltd., which operates in over 100 countries.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• ELECTRONICS

Cheaper to make micros in U.S.

DURING the course of a recent introduction in London by Nascom of its latest all-U.K. designed microprocessor System 80, managing director John Marshall made the revelation that in his case—in, he suspects, many others, too—it is cheaper to have complete circuit board assemblies, and even the naked boards themselves, manufactured in California rather than in the UK.

In the case of naked boards he claims it can be up to 60 per cent cheaper to have them made in the U.S., so that even after they are flown in to the UK they are still less expensive. He believes a prime reason is the higher yields of U.S. manufacturers; but it is evident that they benefit from large throughputs.

But where the insertion and soldering of components is concerned, and the testing of completed boards, Marshall complains bitterly that the import duty on active components is 17 per cent while that on assembled boards is only 5.8 per cent, since the item is then rated as a "computer part."

Given in addition that modern insertion and testing is more commonplace in the U.S., cutting costs, Marshall concludes that there is no financial sense in importing (or buying imported) components and putting them on to boards in Britain. It is 10 to 15 per cent cheaper overall he finds, to contract out assembly to California 6,000 miles away, even after taking air freight costs into account.

This is all the more unfortunate because the new product, System 80, promises to be every bit as successful as Nascom's earlier offerings which were mainly computer boards and kits for the home constructor

• COMPUTERS

Software is simple

LATEST business minicomputer system from BCL is the Molecular 80 which makes use of a software development system called Simple allowing it to be claimed, even the computer novice to write programs in an English-like language.

The basic model is provided with one visual display unit with keyboard, a matrix printer, high capacity exchangeable discs and a mini CPU. Extra discs, VDUs, printers or remote terminals can be added if the workload increases.

BCL will be supplying a range of commercially oriented application packages, the bases of which have already been tried and tested on other computers using Simple.

Packages include accounting, production control, word processing, payroll and management reporting.

Simple has only 10 basic commands, all in normal English, so that program development can be undertaken by accountants and industrial managers.

More from Business Computers (Systems), Theobald Street, Borehamwood, Herts (01-207 3344).

Easy-to-use package

BESPOKE is a general accounting package to provide complete sales, purchase, payroll, invoicing and stock control.

A product of the combined strengths of DATA 100 and IAL Gemini, its constituents may be implemented separately or as a series of "building blocks." The user can therefore employ some or all of the constituents, or they can be added one by one. Also, the software package can run on all models in DATA 100's 400 Series of business computers. Both hardware and software capabilities of Bespoke can grow as the user expands.

Simplicity results from a conversational method of use. Keying-in information does not require specialised knowledge: requests are made in plain English, as are the prompts that lead the user through operation of the system.

Data 100, Arden Grove, Harpenden, Herts. 0527 631161.

• CATERING

Hot or cold drink vendor

HIGH CAPACITY model vending machines for large users offer a choice of eight different hot or cold drinks...with a capacity of 480 cups, and have been introduced by Klix, Four Square Catering and Vending, Ajax Avenue, Slough, Berks (75 32151).

Machine has been developed on the "in-cup" principle—plastic cups are pre-filled with 13 different drink flavours and supplied in foil wrapped cases of 20. Advantage of the system is that with the ingredients already in the cup, says the company, drink quality is guaranteed and minimum of moving parts is required within the machine so cutting down the number of breakdowns. Loading of cassettes is said to take only a few minutes.

Called the System 5000, it has push button drink selection, is of all steel construction, available in white or beige and, for security, has twin locks and lockable cash box.

A scanning system ensures that the pressure beams are adjusted and adapted precisely to the surface shapes to be sanded.

High capacity sanding units and elastic pressure beams which effect a level sanding of the surface of the shaped workpiece. One of the sanding belts is used for sanding the depression and the other for the flat surfaces. Both sanding belts are continuously cleaned by an in-built belt blasting device.

"Microelectronics" is the 58th report in Infotech's series and is an examination of the status and future direction of the industry. It looks at technological developments currently in progress and relates them to the present and future impacts

and hobbyist. Sales of boards for the Nascom 1 system, introduced when the company started in 1977, have now topped 15,000 and for Nascom 2, only put on the market in the autumn of last year, the figure has reached 3,000.

With the new offering, the company is moving away from being just a hardware manufacturing house selling its products through distributors, to a budding computer company that soon will also be offering software support to its customers.

Sales will continue to be through distributors in the main, but the company expects an increasing proportion of its products to find their way into industry and into genuine "home computing" rather than being sold only to hobbyists. The figure for industrial use may already have reached 50 per cent.

Nascom claims that the System 80 is the most flexible eight bit offering on the market, with availability in kit, board and system form. Peripherals include a small impact matrix printer and, within a month or two, a double sided double density disc drive from Siemens. Even this can be bought as parts and assembled if desired, to cut the costs, and each drive will provide 280 kilobytes.

The boards available—they can be plugged into a cabinet which also houses the keyboard—include CPU, dynamic random access memory, disc controller, character generator, colour generator for use with TV play, and input-output.

Starting cost which includes CPU, keyboard, 32K of RAM and the housing is only £505. The saddening thought is that if the machine were made in the UK it would cost a good deal more.

GEOFFREY CHARLISH

in the electronics and data processing industry.

The 650-page, 2 volume report costs £150. Details from Infotech, Nicholson House, Maidenhead, UK (0628 59101) or from Auerbach Publishers Inc., 6560 North Park Drive, Pennsauken, New Jersey 08109, USA.

• WOODWORKING

Smooth seat ensured

AN IMPROVED German-made machine for the automatic sanding of concave or convex workpieces (such as chair seats) is being marketed by Arpal (Engineers), Abford House, Wilton Road, London SW1V 1LT.

The machine is called the FFA 2-B and it has two sanding units and elastic pressure beams which effect a level sanding of the surface of the shaped workpiece. One of the sanding belts is used for sanding the depression and the other for the flat surfaces. Both sanding belts are continuously cleaned by an in-built belt blasting device.

A scanning system ensures that the pressure beams are adjusted and adapted precisely to the surface shapes to be sanded.

AN ULTRASONIC torch developed at Harwell under a programme sponsored by the Department of Energy offers a rapid and economic method for the inspection of the many hundreds of feet of welds that now exist in the underwater zones of offshore structures.

The device looks rather like a small hand-held searchlight with a front face about eight inches across but with legs extending from the perimeter to allow the unit to be "sat on" and located at a fixed distance from the metal surface.

Contained within the housing is an ultrasonic projector which emits a thin pencil beam which

is rotated so as to lie in the surface of a cone. While rotating, the beam is pulsed in the customary "radar" fashion.

In addition, however, the angle of the axis of the cone is inclined so that the energy on striking the surface is refracted along and within the metal towards the weld behind which the torch is held.

Reflected signals from the weld travel back in the opposite direction and, along the same path, they are detected in the torch and passed along an umbilical to the surface. Within the torch the transducers are gimbally mounted and position sensors incorporated into a

closed loop servo system ensure that the angle of the cone axis is precisely maintained.

The practical advantage of the system is that the diver no longer has to concern himself with exact positioning and does not have to make painstaking manual scans. Much more rapid operation is possible even in deep water.

Signal processing and display equipment on the parent vessel or platform produce a picture similar to a plan position scan in radar. A straight line weld is seen as such on the screen, bright portions indicating flaws.

More from the company at Building 329, AERA Harwell, Didcot, Oxon (0235 24141).

Fast underwater weld test

AN ULTRASONIC torch developed at Harwell under a programme sponsored by the Department of Energy offers a rapid and economic method for the inspection of the many hundreds of feet of welds that now exist in the underwater zones of offshore structures.

The device looks rather like a small hand-held searchlight with a front face about eight inches across but with legs extending from the perimeter to allow the unit to be "sat on" and located at a fixed distance from the metal surface.

Contained within the housing is an ultrasonic projector which emits a thin pencil beam which

is rotated so as to lie in the surface of a cone. While rotating, the beam is pulsed in the customary "radar" fashion.

In addition, however, the angle of the axis of the cone is inclined so that the energy on striking the surface is refracted along and within the metal towards the weld behind which the torch is held.

Reflected signals from the weld travel back in the opposite direction and, along the same path, they are detected in the torch and passed along an umbilical to the surface. Within the torch the transducers are gimbally mounted and position sensors incorporated into a

HELP YOUR BUSINESS TAKE OFF

The Hanover Fair is the biggest business exhibition anywhere.

If you have to make decisions in a competitive business, then it's an event you cannot afford to miss. It's a convenient, one-stop way for the British businessman to keep up with the technology of the world.

The Fair is subdivided into 28 separate sections. Some of them are directly related to your business: you'll find competitors, suppliers and customers.

But there are also four major areas that should be seen by everyone. Office and Data Technology (CeBIT) is the most comprehensive show of its kind anywhere in the world. Electro Engineering is the definitive display of micro-chip technology. All the major research institutes are represented in the Research and Development section. And there's ENERGY 80—in itself a complete exhibition on the latest technology for the sensible use of energy.

The Fair is vast. There are displays, symposia, specialist conferences, over 5,000 exhibitors and 500,000 visitors in an area the size of two-and-a-half golf courses.

To handle this staggering amount of information, we have developed a computer service, so you can locate everything you need to see quickly. You'll also find the Fair very easy to reach.

Special flights have been added to the regular schedules from London, and the city of Hanover is completely geared to housing the show.

The taxi, train and bus services are all increased, and there's a helicopter taxi between the Fair and the airport.

Fill in the coupon, and we'll send you information on travel and the exhibitions on show.

A trip to the Hanover Fair will help your business get off the ground.

To: Hanover Fair UK Office, P.O. Box 283, Braeside, 240 Sanderson Road, South Croydon CR2 0AT.

Please send me details of travel and the Fair Planner.

Name: _____

Address: _____

Wednesday, 16th—Thursday, 24th April



Hanover Fair '80

LAING
make ideas take shape

• PROCESSING
Sorts the aggregates

DESIGNED FOR the sorting of mineral aggregates in the quarry and mining industries is a new series of mobile screening units to be shown at Solidex '80 (national solids handling exhibition) at Harrogate, March 31-April 2.

Units comprise a range of four all-electric machines each fitted with a different size screen that gives two product sizes and a reject.

A large-capacity machine, the unit is said to be simple, inexpensive and uncomplicated in design (due to its rectangular structural sections) and is most suitable for handling crushed stone and the coarser grade of aggregates, such as quarry lime-stone, slag, sand and gravel.

Further from Alton Engineering, PO Box 4, Ure Bank, Ripon, North Yorks (0763 4351).

• COMMUNICATION
Remote telephone answering

ONE OF the annoyances of the telephone answering machine is that the owner usually has to wait until he can get back to the office before he can discover what messages have been recorded.

The difficulty is overcome in the Recordacall TAI1, which allows the owner to ring in and hear the messages that callers leave on the machine played back to him.

The answering announcement,

recorded on a mini-cartridge, can be changed in seconds using the built-in microphone on the office unit. A loudspeaker will play back the messages in the office.

The machine is easy to use.

An indicator light shows that the equipment is ready to operate and a second shows when messages have been recorded.

A counter aids rapid location of individual messages.

To obtain the messages from a remote phone, the user applies a pocket-sized audio tone generator to the handset microphone, actuating the machine.

More from 119 Gordon Road, London W13 SPR (01-998 6292).

• AUTOMATION

Control of plant

A NEW division to cover electrohydraulics in the UK has been formed by Bofors Electronics and will be based at Bedford with the company's other units covering transducers, strain gauges, process control and weighing.

Based on the experience of the Swedish parent company, the new division will offer complete systems engineering, advice on the selection of components, system installation and commissioning.

With a combination of transducers, electronic units, servo valves and actuators, the company will be able to offer systems for the control of valves, pumps, motors, positioning, co-ordinates, rotational speed, pressure force torque and power.

More from the company at Manton Lane, Bedford MK41 7PB (0234 62637).

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

PROMISING TO be the most economical and efficient carriers of powdered materials available in the UK is a new range of flight in tube screw conveyors with over 250 varieties of size, power and spread, says Portasilo, Huntington, York (0904 24872).

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

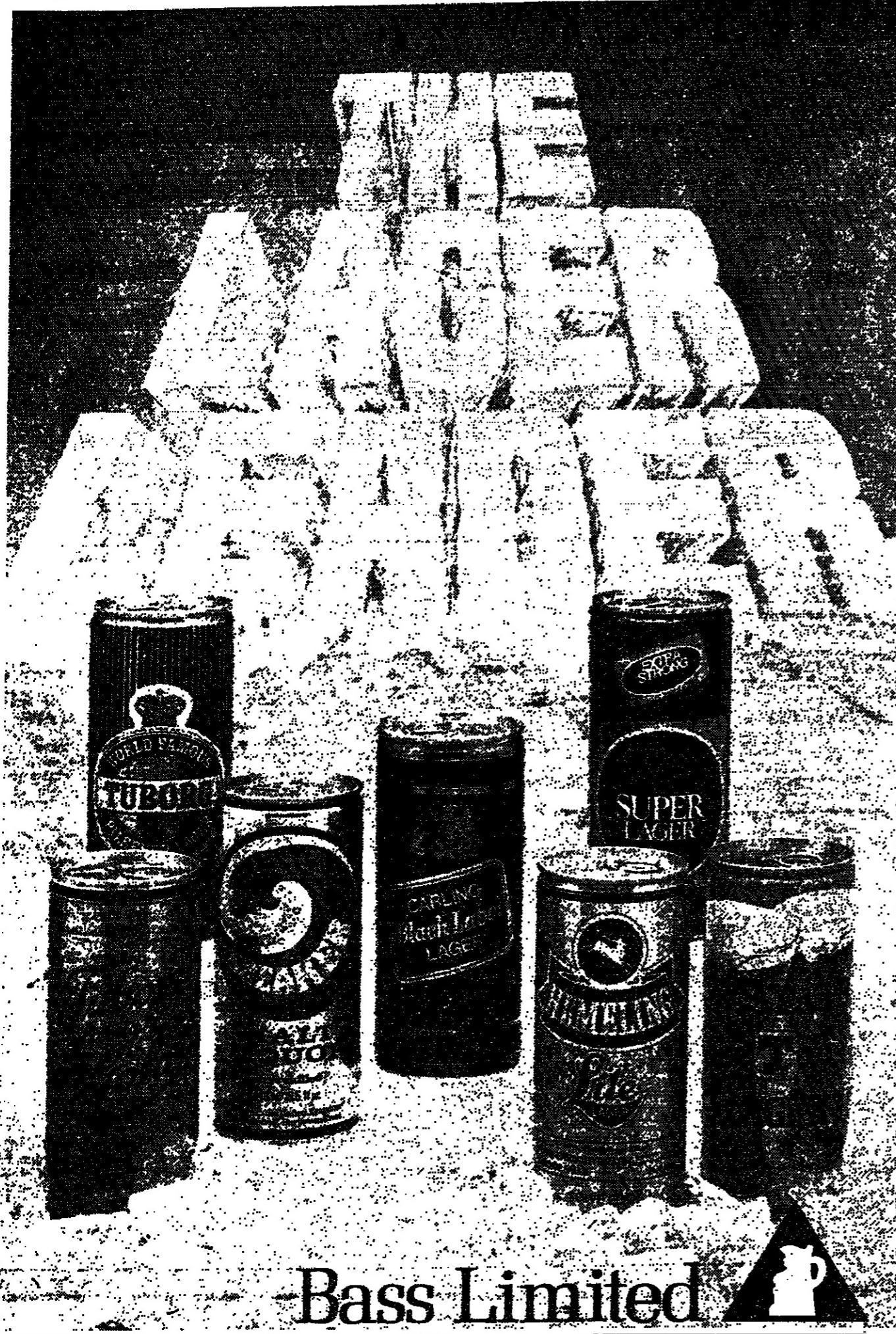
Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

These are designed to suit the requirements of the powdered materials industry and the totally enclosed and highly robust units will cut labour costs and losses through spillage.

Supplied complete and ready for immediate installation, they are made of mild steel and include a standard unit capable of handling up to 60 tons per hour.

BREWING INDUSTRY II

British beer drinkers insist on wide range



Bass Limited

Among those who truly appreciate the brewer's art, there's one name everybody knows.

ABM

The Right People

ASSOCIATED BRITISH MALTSTERS LTD PO BOX 8, NEWARK, NG24 1HE TELEPHONE 0636 705171 TELEX 37238

IT CAN FAIRLY be said that British beer drinkers are the most fussy in the world. Even though they are only ninth in the world league table of consumption (210.3 pints a head in 1977, compared with West Germany's 261.7) they insist on the widest possible range of beers — mild, bitter, stout and lager, in cask, keg, bottle and cans.

This wide range gives plenty of scope for drinking habits to change and, as we know, the British beer drinker has for more than a decade been voting for more and more lager, which is dealt with in greater detail in another article.

Certainly the brewers are still convinced that there is plenty of scope for growth in lager. But where they are not of one mind is on the future of traditional cask bitters, which, in the late 1970s, have been regaining some of the substantial ground lost from a decade earlier to keg beers.

Campaign for Real Ale, the beer drinkers' pressure group that must take a lot of the credit for altering the brewers' policies, is convinced that traditional cask bitter will continue to gain a higher share of the market, even though some brewers are basing their strategy on the belief that the growth in this area has levelled off. CAMRA has designated 1980 as the year for the North East, an area dominated by Scottish and Newcastle Breweries, where beer from the pump is hard to come by.

They are also mindful of the fact that Whitbread, one of the six major groups in the UK, does not produce cask bitter from its principal brewery at Luton, and has started "importing" this type of beer into the London area from its Wetherspoon and Fremantle subsidiaries.

There is a view that most of the gains traditional bitter has made in the past few years has been at the expense of traditional mild, although the Midlands, where the greatest proportion of cask beer is drunk, is still holding firm to its support for mild, in spite of tendencies elsewhere.

But there is a key pointer here. It is noticeable that

brewers' advertising has altered; how the emphasis is less and less on "national" advertising and increasingly on regional beer loyalties? The fact is that, having become more and more national groupings, the major companies are moving now to decentralisation, to organising themselves on a regional basis and allowing local management to assess the local market, and to varying the overall general policies to suit geographical preferences.

The Watney Mann Truman group, Bass, and Allied Breweries have been among the leaders in local self-determination. Watneys, once the prime target of CAMRA's attacks over the restriction of choice, now has 14 cask beers available up and down the country, promoted and sold under local names. Regionalisation seems here to stay.

Watney Mann Truman, which is part of Mr. Maxwell Joseph's Grand Metropolitan empire, is also leading a national movement away from plastics and chrome decor in pubs, and back towards wood and pottery. They are spending a lot of money on signwriting—and the signs emphasise traditional and local beers, and the warmth of the welcome inside.

Heavy fall

While there is no sign of a reversal in the progress of the take-home market, from off-licences and supermarkets, which has meant that higher proportion of buying has been carried out by housewives, the proportion of bottled beer drunk in pubs has fallen heavily. The industry now sees the proportion of draught beer to packaged beer as about four to one. In 1971, 73.5 per cent of beer sold in the UK was draught, with 26.5 per cent in containers.

At the moment more than 8 per cent is sold in cans—which are favoured by supermarket customers—but the environmental lobby is girding its loins, encouraged by the emphasis on returnability of containers in the United States, the ban on canned beer sales in Denmark, and the ban on ring-

pull cans in Australia, and it is doubtful whether sales of beer in cans are likely to increase in proportion in the UK.

Incidentally, it is interesting to note that the Republic of Ireland is the only other country in the world where more than half the beer sold is draught.

It is worth recalling that back in 1958, 65 per cent of beer sales in the UK were draught, and all of that in cask, and 35 per cent were bottled, and that now, despite the pressure against pressurised beer, only 18 per cent is in cask, and about 13 per cent bottled.

Apart from the general trade confidence that the lager field is still growing (with increases in the types of lager available from each outlet), it would be a very wise man who could forecast the changing pattern of British beer drinking. This perhaps is why regionalisation is the order of the day.

But one trend that is discernible is the decline in premium bitters and stouts, which now have less than 14 per cent of the industry's volume compared with 17 per cent a few years ago. This may well be partly attributable to a growing consciousness about weight, and to the associated phenomenon that drinks which are lighter in colour are more favoured.

It is significant that a considerable amount of beer advertising nowadays is directed to products lower in carbohydrates and the suggestion that you can carry on drinking beer and still stay slim. Since these beers are predominantly in

lager field, there may be scope for expansion. Or, to put it differently: there may be opportunities for marketing lower-carbohydrate beers that are not lagers. Who knows, maybe even a slimmers' Guinness!

The UK imports more than three times as much beer as it exports—1,563,000 bulk barrels in 1978 compared with 481,000. But if the 1,107,200 barrels brought in from the Republic of Ireland are disregarded—and we know what most of that was—there is not a lot of difference between the two figures.

Imports have been falling more substantially than exports, though West Germany doubled its penetration of the UK market between 1975 and 1978, accounting for 346,800 barrels—22 per cent of imported beer.

To the drinking man, a weekly consumption of just over five pints of beer per head of those aged 15 and over may not seem an impressive statistic—but he has to make up for a lot of other people's abstinence. And the fact is that this is an increase of more than a pint a week since the early 1970s. Put another way, average beer consumption has grown by more than 16 per cent from 1970 to 1974, but by only 3.3 per cent between 1975 and 1978.

Since the early 1960s spending on beer has risen roughly in line with consumer incomes, and it now represents just over 4 per cent of total consumer spending. Demand for beer is expected to grow by about 2 per cent a year, which would bring the total volume up to 51m barrels by 1988, although it has stuck at just under 41m barrels for the years 1977, 1978 and 1979.

Yet perhaps it all depends on the weather. In a hot July or August consumption is 60 per cent higher than in a cold February or March. So, if the temperature is higher than average for most of the year, thirst will flourish and so should the brewers—if they can produce the right range of beers to satisfy the changeable British drinker.

James French

Lager boom still growing

AS THE lager phenomenon moves into the 1980s, the only two questions that really matter are how far the popularity of lager will continue to grow and which brewers and brands will emerge on top.

Lager now accounts for more than one in four of all pints of beer drunk in Britain, and there are few sceptics left who can still dismiss the lager boom as a short-term variation in beer sales. Indeed, many people within the trade remain convinced that it will not be long before the UK joins the rest of the world where lager is the predominant beer drunk.

Yet such optimism in the long-term future for lager has still not prevented the big brewers from engaging in a fierce marketing war to promote their particular brands—spending more than £14m on promoting over 140 different lagers in the press, television, and on posters.

Lager's share of the total beer market has grown from less than half a per cent in 1960 to 27 per cent in 1978. Although accurate figures for 1979 are not yet available, some estimates suggest that lager last year took at least 29 per cent of total sales.

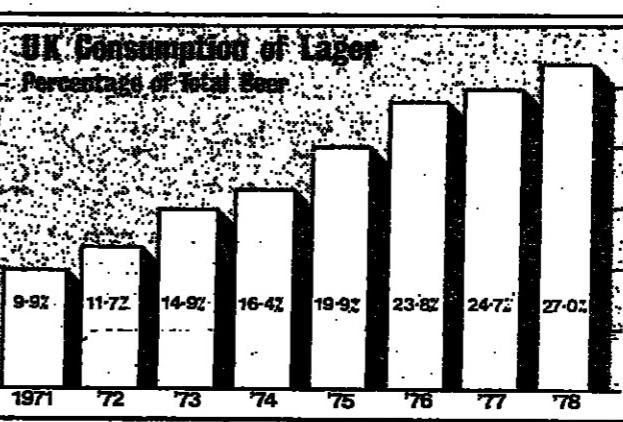
The lager boom throughout the 1960s and 1970s is even more remarkable given that lager has been brewed and drunk in the UK since the last century. Records show that lager was brewed at Wrexham and Glasgow in the 1880s, and in the early 1900s lager brewing facilities were developed at Burton-on-Trent, Edinburgh, Alloa, and London. In fact Thomas Lampray, editor of the Brewers' Guardian, went so far as to suggest in 1981 that "there is a strong possibility that German lager will replace traditional ale in the next 20 years."

Mr. Lampray's prediction, however, went awry as for decades lager sales remained steady at about half a per cent of all beer sales. Lager, moreover, was still regarded as a Continental, pricey, and somewhat effeminate drink. Yet all that has changed over the past two decades and, more especially, during the 1970s.

Better chaser

The reasons for the lager boom are many and some of them complex—with the position complicated even further by the fact that the lager boom started much earlier in Scotland for apparently different reasons. Lager has quadrupled its share of the Scottish beer market from the 11 per cent share it held in 1966. The most commonly stated reason for this is that lager is a better chaser with whisky than the traditional heavy Scottish beers.

Apart from 1977, the UK has enjoyed a succession of fine summers throughout the 1970s, culminating in the exceptionally



hot weather in 1976 when demand for all beers, especially lager, reached record levels.

But the weather is obviously not the only factor, since this influences all beer and drink sales, not just for lager. Stockbrokers W. Greenwell and Company suggest that the level of personal disposable income has as much to do with demand as does the weather.

Although the weather and personal spending power are obviously the key determinants, there were several other reasons for lager's growth in the 1970s.

Increasing affluence led more people to travel abroad, where lager is the main beer sold. Thus consumers who had tasted Continental lagers were willing to recapture the experience in their local pub at home.

Moreover, the 1970s have seen more women and young people becoming regular drinkers. For both groups, lager has provided an acceptable alternative to traditional English beers.

The switch to lager in the 1970s was also in line with the world-wide trend in the drinks market towards light, clean, and relatively bland products at the expense of darker and heavier drinks. This is shown by the upsurge in demand for white wine, vodka, and white rum.

Market experts, such as Mr. Joe Walker from Whitbread, have pointed out the parallels with the rapid consumer switch from plain to filter-tipped cigarettes. The latter, like lager, successfully overcame a "non-manly" consumer image.

Mr. Edward Guinness, chairman of Harp Lager, also suggests another reason for the boom. "Perhaps the simplest answer is that there is a growing number of people who actually prefer the taste of lager," he says.

One of the key marketing questions over the next few years will be what effect the break-up of the Harp consortium will have on the market. The restructuring of the Harp consortium has seen Guinness taking the major shareholding—after having previously held an equal share with Courage and Scottish and Newcastle—

bread then vie for third place, with about 15 per cent of the market each. Allied's strength is in Skol, which is also brewed in three specialised forms—Skol Continental, Skol Special Strength, and Skol 2000.

Whitbread's major brand is Heineken. Carlsberg is the other major lager producer with its Carlsberg brand, a Danish drink brewed primarily at Northampton and also by Watney Mann and Truman under licence. The remaining brewers have about 9 per cent of the lager market between them.

The bulk of lagers are described as standard lagers, with original gravities of less than 1040 degrees. But there is a growing trend for stronger lagers—with original gravities above 1040 degrees—which are known as premium lagers. Premium lagers, which are predominantly sold in cans or bottles, are more popular with men in the south of England who have never quite overcome the feeling that ordinary lager is somewhat effeminate.

The other major growth sector for lager is the low-carbohydrate lagers, known more popularly as "lite lagers." These lagers are aimed at the weight-conscious drinker, but the actual health aspects may be more apparent than real.

David Churchill

CAMRA coined the term 'Real Ale' to describe beer brewed from traditional ingredients-malted barley hops and yeast-kept in casks which allow it to continue 'working' in the pub cellar and dispensed by any method that does not involve the beer being kept in contact with carbon dioxide.

It's caught on in a big way lets keep it like that.



34 Alma Road, St. Albans, Herts, AL1 3BW

BREWING INDUSTRY III

Independent brewers viable again

ALLIED BREWERIES paid a considerable compliment to the regional and local breweries last year when it launched a five-year plan to revive its old brewery names and return to traditional cask conditioned local ales.

The smaller groups flourished in the 1970s with an increase in sales averaging about 6 per cent a year compared to the larger companies' 1 per cent growth rate. The six major regional groups and 66 local firms have showed a strong resilience coupled with an expanding market.

Local breweries had been very much the rule in brewing until the development of a national beer market in the post-war period. Historically their decline was caused by defensive merging in the 1960s, the steady decline in demand up to the 1950s, death duties in a family run industry and the need to improve public house amenities.

The Price Commission report in 1977 indicated one of the relative strengths of the independent brewers. Rates of return on capital employed in production and wholesaling for regional breweries at 48 per cent and for local brewers at 53 per cent were significantly higher than for the larger ones at 32 per cent on average.

The National Economic Development Office brewing sector working party report in

Brand loyalty

Regional and smaller brewers have enjoyed better industrial relations than their larger competitors. The small catcher areas have meant lower distribution costs and a certain degree of brand loyalty.

Local loyalties have been markedly increased by the activities of the pressure group Campaign for Real Ale. The Brewers' Society tends to be dismissive of the group's impact and points out that real

ale has probably done no more than maintain its 15 per cent share of the beer market. But it has attracted considerable publicity and given local brewers a cachet.

The regional and the local brewers have not invested in lager production in the past, preferring to leave production to the bigger groups. Lager production has been expensive and involves more space than ordinary production. There now seems to be a change with a couple of independents planning lager plant.

Brewing has traditionally been seen as an industry where economies of scale predominated, with falling costs on larger production runs. The big brewers had invariably gained, but now several authoritative commentators have questioned this approach.

The regional and smaller brewers have also gained by not being so heavily involved in the free trade which is increasingly competitive. They have also placed considerably less emphasis on the system of loans to free trade outlets which has produced low margins for the Big Six. Instead, the independents have relied on competitive pricing, usually a couple of pence less per pint than national products, and good quality control.

The brewing sector working party found that there was undoubtedly a public demand for

the traditional small brewers' products and they provided an element of extra choice. The Brewers' Society is proud of the fact that British consumers have one of the widest choices of beer available in the world and local products have also been appreciated by tourists.

The tied house is proportionately more important for the regionals and locals. The smaller brewery companies are concerned with possible interference with their traditional contract with the tenants.

The regionals and to a greater extent the smaller companies tend to be much more dependent on the maintenance of traditional methods than their larger competitors with lucrative outside interests.

The regionals do not have the extra cost of national distribution systems which have proved increasingly expensive. They have also remained for the most part outside the take home trade in the supermarkets.

There aggressive pricing has meant low margins for the big brewers. Some relief could be offered to the small brewers in this month's Budget. Sir Geoffrey Howe, Chancellor of the Exchequer, has indicated he intends to reduce the level of Capital Transfer Tax which has hit the smaller breweries particularly. CTT, compounded by inflation and the success of their busi-

nesses, has pushed valuations into higher tax brackets while denying the companies facilities for generating funds for investment and working capital. This has met with much concern in the industry in the past few years.

W. Greenwell and Co., the stockbrokers, in their analysis of the brewing industry last autumn, commented favourably on the way in which the regional brewers have taken market share away from the nationals. The survey said that since 1970 the average growth of share prices of the national brewers has been 85 per cent, while that of the regionals over 300 per cent. "Even the best performers among the nationals (Bass at 150 per cent and Whitbread at 145 per cent) cannot match the worst performances among the regionals."

Adverse effect

However, it would be over optimistic to suggest market conditions are entirely favourable. The growth in beer production is projected to be slightly less than the industry had been used to during the 1970s. The squeeze on personal disposable income with the recession is likely to have an adverse effect on demand, particularly in an industry that is almost entirely geared to the domestic market.

The decision by Vaux,

Gareth Griffiths

U.G. For the shape and taste of success



From narrowmouth to widemouth, U.G. have the designs to suit the beer drinker.

UNITED GLASS CONTAINERS
TELEPHONE: STANES 51321

Extra costs for Big Six

THE BIG six brewery groups which dominate the industry felt very much on the defensive in the late 1970s. Their market share at about 75 per cent had declined in the face of regional and local breweries. They had also felt under attack from the last Government, particularly with what the industry considered an unfair and inaccurate Price Commission report in 1977.

The lifting of price controls last year and the ending of the Price Commission has lifted the spirits of brewery chiefs, although forecasts for the growth of the beer market in the 1980s show an annual rate of about 2 per cent compared to the 3 per cent the industry has been used to since the 1960s.

Structurally, the industry has settled down since the great wave of mergers in the 1960s and to a lesser extent the early 1970s. The Big Six, Bass, Allied, Grand Metropolitan, Whitbread, Courage and Scottish and Newcastle are a distinct group compared to the rest of the industry although there are marked differences between them.

Scottish and Newcastle, the most vulnerable of the six, has been making efforts in the free trade market and improving its distribution system. The Allied group has also lost in market share. Courage, part of Imperial Tobacco, has also been losing market share. Grand Metropolitan and Whitbread have both been doing well.

The National Economic Development Office's brewing sector working party identified nine clear differences between the Big Six and the regional and local groups. The reason for enumerating and evaluating the differences was that the Price Commission's report had found that while the big breweries charged more for their beer, profit margins were lower than those of regional and local brewers. There was also a lower rate of return on capital investment, 32 per cent on capital employed in brewing compared to 46 per cent for the regionals and 53 per cent for the locals.

Large brewers produced a far wider range of products, the working party found. They had undertaken proportionately more research, had in general invested more heavily and had younger production facilities and on the retail side had more modernised premises.

Net benefit

In the increasingly important lager area the large brewers had developed production to a far greater degree than anyone else. The sector working party concluded the net benefit of that extra investment could only be assessed over a long period.

The large breweries have also produced a much larger proportion of canned beers for supermarket. Aggressive pricing rather than brand loyalty counts with the housewife and profit margins are relatively low. The takeaway trade boomed in the 1970s and accounts for more than 8.5 per cent of the total market. The Big Six dominate the field and the main move has been Bass's recovery. It now runs neck and neck with Allied as the largest producer in this market.

The Big Six, with their national distribution system, have also accepted an obligation to maintain outlets in remote areas of marginal profitability. This fits in with the industry's tradition - where



Sir Derrick Holden-Brown:
intense competition

What's the use of a brewery that doesn't brew?

We brewed the last beer at our Chiswell Street premises on 13th April, 1976.

Since then, these historic buildings have remained busy. As well as being our Headquarters, we've opened many of the rooms to the public.

The Overlord Room, for example, is used as a gallery for the giant Overlord Embroidery which depicts the famous Allied invasion of Normandy in 1944.

At night, it's a splendid setting for private parties of some 400 people.

For larger receptions, dinner/dances, or banquets, we've the Porter Tun Room.

Originally, we used it to ferment Porter (for years the nation's most popular drink).

Its massive unsupported King Post timber roof is the second largest of its kind, anywhere in Europe.*

Finally, we come to the stables.

Here, the famous Whitbread Shire Horses have their home.

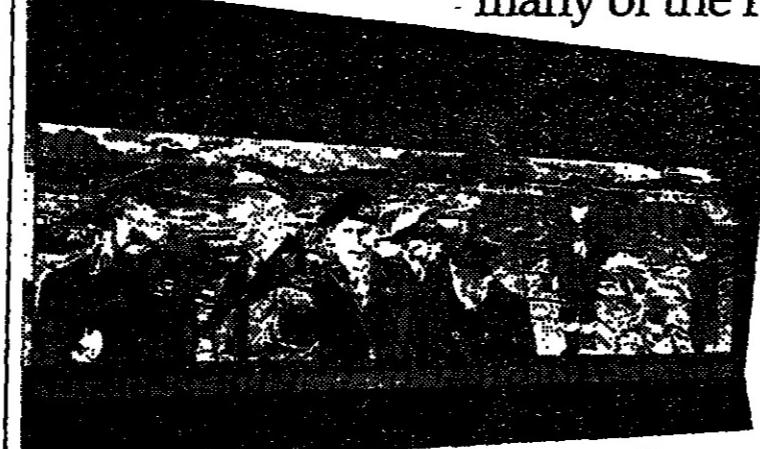
These splendid animals still deliver beer to local customers.

And on ceremonial occasions they draw the coaches of the Lord Mayor and the Speaker of the House of Commons.

The Speaker's Coach, by the way, is on public display at the Brewery.

We're happy that at least part of London's history lives on.

The Chiswell Street
Brewery, in the
City of London



WHITBREAD

FOR FURTHER INFORMATION CONTACT THE FUNCTIONS OFFICE 01-606 4455

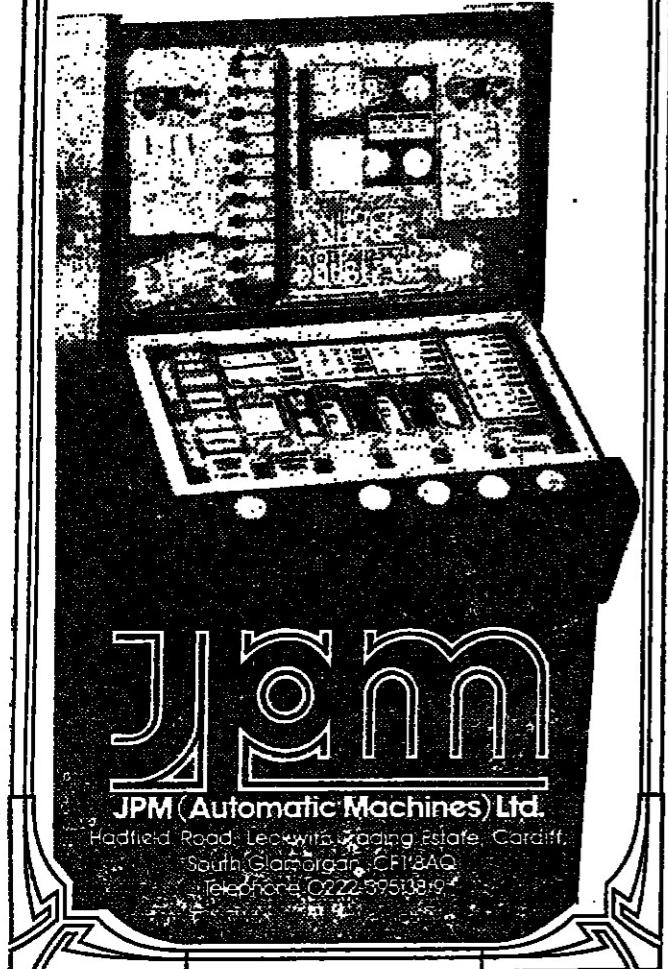


BREWING INDUSTRY IV

Profitable Operation of Amusement machines starts with the right equipment..

whether it's a traditional British Pub or a Disco, Wine Bar or Social Club one of the first principals of successful Operating is to have the 'right' machine to complement the Site. JPM have an unrivalled record of producing successful machines. It's not just the 'Game' that has to be right—the reliability of the machines, Quality components, Styling—all these, plus many more, factors go to make up Britain's most successful Pub and Club Games—and nobody does it better than JPM...

**...Europe's Leading
Independent Manufacturer!**



JPM (Automatic Machines) Ltd.
Hadfield Road, Leckwith, Roath Estate, Cardiff,
South Glamorgan CF18AO
Telephone 0222 355189

ABOUT 30m people are regular frequenters of public houses throughout the UK, with some 10m or so people visiting a pub at least once a week.

But in spite of its continuing popularity, the traditional British pub is coming under increasing pressures similar to those being faced by all small retailers in Britain's High Streets.

Pubs are having to come to terms, not only with rising prices for beer, labour, energy and other operating costs, but also to deal with the growing challenge from clubs for a share of the drinkers' spending power.

Although Government scrutiny of the brewing industry's affairs has, temporarily at least, been called off, the effects of previous Government interventions are still being felt. The big brewers are quietly pressing ahead with the programme of 1,000 pub swaps planned to be completed by the mid-1980s.

The character and flavour of the traditional British pub has developed over the centuries largely as a result of the close relationship between the brewer and his retail outlets. The brewer has in the past needed to be certain of his outlets for what used to be a very short-life product. Thus the tied house system developed, where brewery companies owned substantial numbers of pubs which almost exclusively sold their beer output.

But while the brewery companies still dominate the pub trade in the UK, their ownership of pubs is declining. In 1967 brewers owned 53,525 "on-licences," or some 78 per cent of the total on-licences. As a proportion of all licensed premises in the UK, including off-licences and clubs, the brewers' share was 48.3 per cent.

By 1973 the absolute number of pubs owned by brewers had declined to 53,276, which represented a proportion of 73 per cent of the total number of pubs. In relation to all outlets, the brewers' share had declined to 39.3 per cent.

But by 1978, the number of brewery-owned pubs had dropped to just over 50,000 and the percentage to about two-thirds of all pubs. And the

proportion of brewery-owned outlets to all outlets had dropped also to about a third.

The brewers argue that their ownership of pubs and the ability to exercise control over what is sold in them means that they have the incentive to spend large sums on improving standards. Out of the £1.5bn of investment by the brewers in the industry over the next three years some 60 per cent—or more than £750,000 a day—will be spent on developing and improving pubs.

Unique feature

Most brewery-owned pubs—seven out of every 10—are let to tenants. The brewers claim that this combination of large-scale ownership with a high degree of independent operation is another unique feature of the British pub and brings important advantages. Despite its comparatively small capital stake, the tenant is in a position to give his pub some individuality. He can introduce entertainments, specialty foods, and also be helped by his family in the running of the pub—a useful point given the unsocial hours which have to be worked.

The problems facing the pub stem from the economic pressures of running a small business at a time when all costs are increasing rapidly. Although the big brewers are conscious of their responsibility in many areas to keep small village pubs open, in some cases this can not appear too empty at slack

periods. Much depends on local habits, such as whether customers tend to stand around the bar, sit at tables, or want to play games such as cards, darts, skittles, and so on.

Mr. Philip Boddington, joint managing director of Boddington's Breweries of Manchester and a member of the Brewers' Society estates committee, points out that apart from size, many sites are far from ideal.

"But by using the skill and experience accumulated by the brewing industry over many years," he says, "successful pubs can be developed almost anywhere—such as on large landscaped sites or on very small sites in suburban areas."

Whatever the technical problems of planning for a new generation of pubs in the 1980s, the brewing industry has a sound base on which to build. A recent Brewers' Society survey, carried out by Opinion Research International organisation, found that the pub was visited by three out of every four people during the course of a year. The next most popular form of entertainment was visiting a licensed restaurant, followed by dancing, visiting the cinema or theatre, or drinking in a wine bar.

The survey also asked people what were the best features of their ideal pub. The three most important features to emerge were cleanliness, comfort and friendliness.

David Churchill

BREWERS' OWNERSHIP OF LICENSED PREMISES IN THE U.K.

Type of licence	1973	1976	1977	*1978
On-licences				
Managed	14,845	14,825	14,429	14,200
Tenanted	33,431	36,429	36,310	35,940
Total number	53,276	51,254	50,739	50,100
As percentage of all UK "ons"	73.0	69.0	68.1	66.5
Off-licences				
Managed	2,790	2,604	2,730	2,700
Tenanted	3,073	2,255	1,932	1,800
Total	5,863	5,059	4,782	4,500
As percentage of all UK "offs"	17.3	13.6	12.5	11.5
Other premises				
Restricted "on" licences and clubs	199	196	201	220
Total of all premises Number	50,338	56,509	55,722	54,900
As percentage of all UK premises	39.3	35.5	34.3	33.0

Source: Brewers' Society.

Increasing pressures on traditional pub

Coldflow complement the brewer's skill.

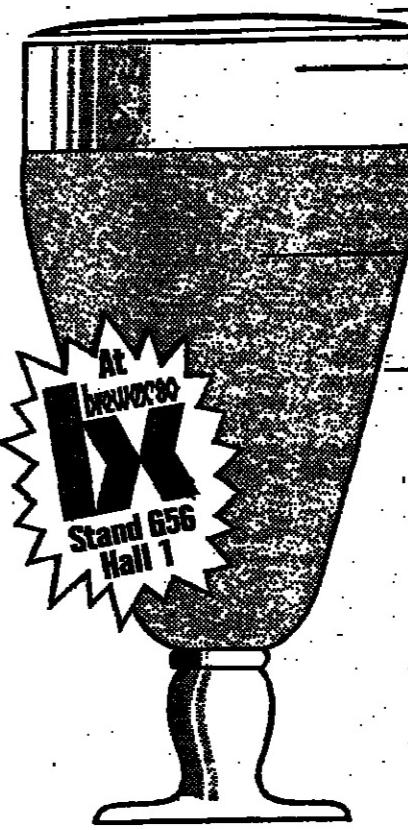
fast service

attractive head

accurate measure

ideal temperature

dry glass



Coldflow Limited manufacture cooling, metering and dispensing equipment for the best possible presentation of beers and lagers for all the UK's major breweries.

coldflow

COLDFLOW LIMITED,
Edmund House, 233 Edmund Road, Sheffield S2 4EL

A subsidiary of British Syphon Industries Ltd.

BREWERY CONSULTING - BREWERY PLANNING	BRAUHAASE	BREWERY MARKETING
BREWERY CO-OPERATION		
BREWERY TURN-KEY-JOBS		
BREWERY MANAGEMENT		
BREWEX '80 Stand No. 1 F 40 BIRMINGHAM		
BREWERY TURN-KEY-JOBS		
HAASE-BRAUEREI GMBH BORGWEG 15a · D-2000 HAMBURG 60 TELEPHONE (040) 279 2061-65 TELEX 02/13 588 nico d CABLE BRAUHAASE HAMBURG		
BREWERY CONSULTING - BREWERY PLANNING		

Strategy of the brewers

WHEN A U.S. research team last year suggested that whisky and beer contained cancer-inducing substances, the Brewers' Society was quickly able to issue a statement pointing out that the cause of possible harm (and there was only a minute risk) was being dealt with. The society had initially monitored research work in Germany on the subject and had started a comprehensive examination of the problem in the UK long before any Government department had requested official action.

The society's action was further evidence of the key role it plays in the brewing industry, a role which is often understated simply because—like many trade organisations—the society is often taken for granted.

The Brewers' Society was formed in 1904 by the amalgamation of three bodies—the London Brewers' Association, the Country Brewers' Society, and the Burton Brewers' Association. Although there were some 5,000 licensed brewers in existence at that time, the combined membership of the new society in its first year was only 642.

This, however, reflected the fact that the brewing industry at that time consisted of a large number of small brewers. Large brewery groups did not develop until it became imperative to achieve the benefits of large-scale production and the technology improved to allow better storage and transport of beer.

Although attempts had been made for more than 20 years to bring the various trade associations together to form one group, it was the impetus of the legislation controlling pubs and the growing temperance movement that finally brought the society into being.

Apart from organising the public and publicans to lobby governments over the various legislative reforms for the industry, the society soon developed a more long-term strategy which it has maintained until today.

This strategy was that in an industry where feelings are high about the quality of beer, it was in the industry's interests that beer always reached the consumer in its best condition. Moreover, it was just as important to ensure that beer was drunk on premises whose standards were high.

The temperance movement's threat to the industry posed a very real problem in the years before the first world war. In fact on the outbreak of war, beer production was severely curtailed and by 1917 was limited to 10m barrels a year—it was 37m before the outbreak of war. However, the serious shortages this produced—and its effects on the morale of the armed forces—eventually led to the Government relaxing its position.

The structure of the society comprises at its head a council of some 140 members. The council consists of a chairman, vice-chairman, and vice-presidents who have all served previously as chairman, and one or more members from brewery companies according to their size.

The members of the society's executive committee and chairmen of all other committees also attend council meetings.

Nominees

The principal committee of the society is the executive committee which, apart from the chairman, vice-chairman, and vice-presidents, consists of nominees from the large brewery groups as well as representatives of small brewers. The executive not only considers reports of the several other committees of the society, but also concerns itself with all matters of policy affecting the industry, especially relationships with Government.

The other major committees of the society also include employment, estates, law, technical, retail, and public relations. In all there are 14 standing committees of the society.

There is also a separate administrative organisation for the society, headed by a director-general and general secretary.

Although much of the history of the society in the 1970s has been closely linked with its relationship with Government—since the industry has been several times subjected to Whitehall scrutiny—the society's role in the 1980s will probably revert to the main themes of its 76-year history: improving the efficiency of the industry and the quality of the beer, and ensuring that the beer drinker can enjoy his pint in convivial surroundings.

David Churchill

FOR CUSTOMERS WHO PREFER HAND DRAWN BEER

FINE
TRADITIONAL
ENGINES
FROM
HI-GENE

NO FITTING
REQUIRED

Manufacturers & Suppliers of Beer Dispensers & Bar Equipment
49 STORFORTH LANE TRADING ESTATE,
HASLAND
CHESTERFIELD S41 0QR, ENGLAND
TELEPHONE (0246) 35322, 73418
HI-GENE BEER PUMPS LTD

New Norgren 80 Series Pressure Reducing System for CO₂.
A modular system for dispensing beer, lager, cider etc.

Primary Regulators . Relief Valves

Secondary Regulators with Integral shut-off valve: Changeover Valves.

SAFE, SIMPLE TO INSTALL

ADAPTABLE, FACILITATES 5 YEARLY INSPECTIONS.

IMI NORGREN LTD.

SHIFTON-ON-STOUR WARWICKSHIRE ENGLAND

Telephone 0530 81678 Telex 92326

TRADING COMPANY

(AFRICA)

If you:

- trade in products relating to the brewing industry
- trade in Africa
- wish to expand, merge or sell your African interests

Our operation is small, highly motivated and with powerful contacts in Africa. We now have the capacity and cash to grow rapidly and the above interests you please write in confidence to:

Box G.5304, Financial Times, 10, Cannon Street, EC4P 4BY.

"WHY IS COKE MADE IN MILTON KEYNES?"

WHEN YOU FILL OVER A MILLION CANS A DAY IT'S IMPORTANT TO HAVE A LOT OF THIRSTY FOLK IN EASY REACH"

PETER ADDYMAN, MANAGER, THE COCA-COLA EXPORT CORPORATION

SEE MILTON KEYNES AT BREWEX 80 ON STAND 1F22. OR CONTACT: COMMERCIAL DIRECTOR, MILTON KEYNES DEVELOPMENT CORPORATION, TEL: MILTON KEYNES (0908) 74000.

مكتبة من المجلات

BREWING INDUSTRY V

Controversy behind investment levels

DURING THE three years to December 1982, the UK brewing industry is expected to invest almost £1.5bn at November 1979 prices, of which about £200m a year will be spent on production, packaging and distribution.

Brewers' Society figures published in January suggest that the industry's investment in retailing will increase from £237m in 1979, about 50 per cent of total investment, to £280m in the current year and to £285m in 1981, or between 56 per cent and 60 per cent of total investment.

Behind these figures exists a continuing controversy about the level of investment, particularly by the big six brewers, and the degree to which, if at all, over-capacity exists in the industry.

The key elements in the debate about investment, begun by a Price Commission report on beer prices and profit margins published in July 1977, concern the expected growth in demand for beer in the UK, particularly the growing share of the market taken by lagers, and the degree of capacity utilisation.

The challenge was sub-

sequently taken up by the National Economic Development Office's (NEDO) brewing sector working party which published its report—a rejection of the Price Commission's arguments—in March 1979.

The working party argued that there were specific reasons for the lower margins of large brewers by comparison with others and that "it is impossible to isolate the differences in performance that are attributable to size" and that "comparisons of performance based simply on size are likely to be misleading."

The report went on to examine the scale of planned investment in the industry in conjunction with the Brewers' Society, which undertook a survey of investment plans up to 1981.

This survey confirmed that substantial gross investment was still planned, although there would be some decline from a peak in 1979 of just over £400m to 1982 prices with about half the gross investment between 1978 and 1981 spent on production and distribution of beer and the remainder spent on the retail estate and additional trade loans.

Investment in production and distribution was largely intended to meet the expected rise in demand, currently forecast by the brewers to increase by just under 2 per cent a year, and the continued growth for the next five years to 1981 and 1982 "the main problem for brewers is thus likely to be the investment needed to meet the continued growth of demand for lager."

Such calculations are only marginally affected by the slightly lower demand forecasts published by the Brewers' Society in January. These suggested that demand will reach 44.4m barrels next year and 51.5m barrels in 1990.

Almost all major new plant currently planned or coming into production is designed to produce lager. The Brewers' Society survey suggested that over the four years 1978/81 nominal capacity would increase by about 8.5m barrels, related entirely to plants capable of producing lager only, or both lager and ale.

The working party concluded that "the scale of present investment plans looks about right if the brewing industry is to continue to supply the vast bulk of the domestic market and possibly displace some imports or provide additional exports." In addition it warned that in view of predictions that demand will rise by a further

6m barrels between 1981 and 1988 "the main problem for brewers is thus likely to be the investment needed to meet the continued growth of demand for lager."

Mr. Colin Mitchell of stockbrokers Buckmaster and Moore said in a report published last November that while NEDO's "authoritative" conclusions could not be ignored, in the short term excess capacity does exist and, although this need not be a problem, it will at some stage necessitate the closure of a few breweries.

Mr. Philip Shaw, writing in *Rowe and Pitman's September quarterly review*, took a different view, arguing that 1979 was a peak year for new capacity coming on stream, and that with assured lager sales growth of 10 per cent a year any temporary excess capacity would quickly vanish. Mr. Shaw warned that if 1981 has a hot summer it is possible that the industry, with an excess capacity of 4.5m barrels, will be unable to meet demand.

The important factor in the capacity argument could well turn out to be the degree to which new brewery methods such as high gravity brewing are introduced, leading to greater capacity utilisation.

A £230m three-year investment programme unveiled by Whitbread last May which showed that the company planned to spend £140m to 1981-82 on new equipment for production, storage and distribution while £90m was to be spent on improving the company's outlets including clubs and hotels. The Price Commission's report on the company published in June showed that in

Source: Brewers' Society Survey Winter 1979.

the five years to 1978-79 the company had net capital expenditure of £170m, of which 45 per cent was spent meeting changed market requirements and a further 30 per cent on maintaining the company's brewing and wholesaling assets.

In common with Bass, Whitbread was criticised by the Commission for its method of internally financing loans to the free trade—loans which have become an increasingly common feature of the industry's investment pattern.

Bass itself plans to spend one-sixth of its new investment in the four years to 1982 on loans to the free trade. Over the five years to September 1978, the company's net capital expenditure totalled £161m and current investment plans include completion of the expansion of malting capacity, and the acquisition of the Alton brewers from the Harp consortium which was reorganised last year.

Paul Taylor

Watchful eye on pay rates

LABOUR relations in the production and distribution side of the brewing industry is a complex pattern of local plant agreements, company deals and, in one case, a regional agreement.

There is no national agreement or settlement date for the pay round and no industry-wide negotiating machinery. The setup reflects the historical development of local brewing.

The rise of the national market for beer and the development of the Big Six brewers has made no significant alteration to this pattern. Joint shop stewards' committees in the giants keep a watchful eye on pay and conditions agreements in other divisions and meetings do not seem to vary much.

The main difference, according to the Brewing Sector Working Party report from NEDO in 1977, was that the regional and smaller brewers paid lower wages than the larger companies. In 1977 the industry employed 69,000 in brewing and malting jobs and there were a further 239,000 jobs in public houses.

The two sectors have quite distinct characteristics. The workers covered by the public houses receive relatively low rates of pay and are covered by a national wages council order. This was set this year at a minimum of £50 per 40-hour week for public houses outside London and £53 for clubs. This figure operative from January 15 was an increase of 21.4 per cent for pub staff and 23 per cent for club staff. The Brewers' Society says that these minimum figures in most cases are topped up. Union membership among staff tends to be low.

The position is quite different in the production and distribution side which has one of the highest rates of union membership. The Transport and General Workers' Union is thought to have about 45 per cent of the workforce, the General and Municipal Workers' Union 30 per cent, the Association of Scientific, Technical and Managerial Staffs 15 per cent and the Union of Shop, Distributive and Allied Trades most of the rest.

The Department of Employment estimates that earnings in the industry last year averaged £108.2 per week.

Less sanguine

A less sanguine view of the industry's industrial relations was put forward by Allied Breweries Beer Division which is chaired by Sir Derrick Holden-Brown, chairman of the Brewers' Society. Allied, which lost £5m because of the Warrington strike, was "convinced that the heavy cost will prove to have been justified, as it has now been demonstrated beyond doubt that management is determined to be resolute in dealing with excessive wage claims and with the proliferation of restrictive practices."

In its annual report, Allied said it would set out to practise a more open style of management to "achieve a sharing of objectives with a well-informed workforce." Allied's management, like the other brewers, is worried at the considerable industrial muscle their workers have over disrupting the supply of what is essentially a perishable commodity.

Mr. Charles Cook, TGWU regional officer for London and one of the leading trade union experts in the drink industry, argues that while formal productivity arrangements have not been signed, there has been a great deal of "informal productivity." Workers have cooperated in rationalisation and natural-wastage programmes.

Gareth Griffiths

Cans rival bottles for beer packaging

MOST OVER two out of every 9 pints of beer sold are not served on draught from pubs but are "packaged," either in bottles or cans. But although the percentages of beer sold in packages has declined through the 1970s, the importance of packaging beer has achieved a new significance.

This paradox is explained by the fact that beer sold in returnable bottles has fallen sharply from favour over the past decade, giving way to beer sold in either disposable bottles or cans. Thus in 1971, returnable bottles accounted for about 85 per cent of packaged beer sales, and non-returnables only 15 per cent.

Yet by 1978, the returnable bottles' share of the market had fallen to 55 per cent, while non-returnable packages had jumped

to just over 45 per cent. But out of this 45 per cent, canned beers account for almost 43 per cent—a staggering increase in popularity over the latter half of the decade.

Thus over the past 10 years, the brewers who have supplied the increase in the affluent society where the incentive for returning a bottle for the nominal deposit has lost ground. But there has been some consumer resistance to throw-away bottles, because of the in-built tradition of returnable bottles. Cans, however, are clearly thought of as throw-away.

But apart from these reasons, the can has proved popular with brewers because it could generally be filled at a faster rate than bottles, although there are some bottling equipment manufacturers who would now dispute this.

In any case, the big brewers

have now invested substantially in new canning equipment over the past few years which suggests that they have firmly hedged their bets in favour of the can in the foreseeable future.

The glass manufacturers themselves have reacted to the challenge posed by the can with the introduction of the wide-mouth bottle. These bottles have wide openings with a foil seal which make them easier to open, drink, and pour from. Some big producers have switched to them, such as Ruddles, which supplies Sainsbury's, but the major brewers still appear wedded to the can.

A new bottling machine, especially suited to wide-mouth bottles, has been launched on the UK market by Rockware Kingspeed. The new machine is said to be able to reach bottling speeds of 2,000 a minute. The issue of filling speeds and the most cost-effective packaging methods are likely to form much of the trade discussions at Brewex 80—the international brewing, bottling, and allied trades exhibition at the National Exhibition Centre later this month.

The introduction of the wide-mouth prompted Courage and Ruddles to bottle Guinness in the new shape in this country.

Although their efforts met with some success, Guinness is still predominantly bottled in traditional shapes and sizes.

However, the rapid growth of lager sales—especially in the take-home market—gave a sizeable boost to canned beer sales. Some 70 per cent of packaged lager is sold in non-returnables, and just over 65 per cent is accounted for by cans.

The bottle lobby has been encouraged by the Guinness example which has traditionally been sold in bottles for the take-home trade. The company experimented with canned Guinness but has found an adverse consumer reaction with claims that the taste is not the same.

The introduction of the wide-mouth prompted Courage and Ruddles to bottle Guinness in the new shape in this country. Already the glass industry is anticipating such pressure with its "bottle-bank" schemes for unwanted bottles. In the U.S. the anti-can movement has already gained some ground and the returnable bottle has made a re-appearance.

David Churchill

Are you blind to the future of packaging?

The facts about glass packaging are an eye-opener.

Take Widemouth. It rivals the can on every count. For a start the cost saving advantages—Widemouth, including 'Rip-Cap' and 4-colour printed label costs 1.75p less than the comparable can.

Using a high speed filling machine like the RDM up to 2,000 bottles a minute—far faster than cans) you can save over £3 million a year.

Figures to make you look twice.

Look at consumer preference:—research findings

confirm that glass is first choice with your customers. Because it's pure. Hygienic. Does not affect the flavour of the contents. And because things look good in glass.

Widemouth scores on all these points.

And on convenience:—It's easy to store, handle, open and pour.

Finally—conservation.

The recycling of glass makes a tremendous

contribution towards this. Saves fuel, saves raw materials, keeps container costs down. Which is why Rockware in conjunction with the Glass Manufacturers Federation are promoting the glass industry's Bottle Bank scheme.

For further information about Widemouth, contact Tony Jones at the address below.

Take the blindfolds off.
Open your eyes to packaging in glass.

ROCKWARE
package appeal

Rockware Glass Ltd., Riverside House, Riverside Way, Northampton NN1 5DW. Tel 0604 21255. Telex 311473.



Wort Syrups
Priming Sugars
Copper Sugars
Caramels

CPC United Kingdom

CPC United Kingdom Limited, Brewing Sales Office,
Trafford Park, Manchester M17 1PA
Telephone: 061-872 5959

HED SWEET WORT SYRUPS PRIMING SUGARS SPECIALTY COPPER SUGARS CARAMELS



Probably the best lager
in the world.

FLEURETS

CHARTERED SURVEYORS
VALUERS OF
PUBLIC HOUSES & BREWERIES
FOR ALL PURPOSES — NATIONWIDE
01-636 8995

18 BLOOMSBURY SQUARE
LONDON WC1A 2NS

**Southern Industries
(COOLERS) Limited**

MANUFACTURERS OF COOLING & DISPENSE EQUIPMENT—
FOR LAGER, BEER, CIDER, SOFT DRINKS,
INDUSTRIAL WATER RECYCLING COOLERS.
SUPPLIERS TO THE MAJORITY OF BREWERS IN BRITAIN & TO
MANY OVERSEAS.

Cubitt Coolers
SYNONYMOUS WITH QUALITY & RELIABILITY
Cubitt Street, Stafford Road, Croydon, CR0 4RP. Tel. 01-666 4851

Runcorn New Town



The modern brewery built at Whitehouse, in Runcorn New Town, is a clear indication of the benefits the Town can offer. Good communications, labour, housing and maximum Government Grants made Runcorn the obvious choice for Bass Brewing Limited—a choice that could be right for you too.

For details of factories and sites contact:

Ian McLaren, F.R.I.C.S., Chief Estates Officer,
Runcorn Development Corporation, Chapel Street, Runcorn, Cheshire.
Tel. Runcorn 73477.

Relax - & expand - in Runcorn

BREWING INDUSTRY VI

Take-home market is growing fast

THE GROWTH in popularity of buying beer to drink at home has been one of the most significant structural changes in the distribution of beer in the 1970s, and promises to be equally important over the next decade.

The take-home market is made up of sales through specialist off-licences and supermarkets, and sales of "packaged" beers for consumption at home through on-licences.

Take-home beer sales are estimated to have risen from about 8 per cent of total beer sales three years ago to some 13 per cent at present—and some market estimates suggest that this trend will accelerate even further in the early 1980s to give take-home sales a fifth of the market by the middle of the decade.

The rapid growth of consumer preference for drinks in the home—although it must be acknowledged that the traditional public house still remains the most popular place for a drink—has arisen for a number of reasons. Undoubtedly, the two most important are the increased willingness of supermarkets to stock beer, and the rapid growth in demand for lager throughout the 1970s.

As most consumers shop at least once a week in a supermarket, it has become relatively easy to add a few cans of beer to a loaded trolley. Market research has shown that in the rapidly growing wine trade, off-licences account for only 40 per cent of sales, while the multiple and independent grocers, co-operative stores, and other High Street stores account for the rest.

Frequent choice

However, the take-home market is growing so fast that some estimates suggest that the supermarkets may now be more equally split with specialist off-licences and share the take-home market.

A recent survey found that 57 per cent of consumers said they went most often to a supermarket to buy take-home drinks, with 33 per cent going to an off-licence. Tesco was the most frequently cited choice for "buying drinks"—mentioned by one in every four in the survey—followed by the co-ops (22 per cent) and J. Sainsbury (18 per cent) and then by a specialist off-licence chain, Victoria Wine.

Tesco acknowledges that its "take-home business" is one of the most dynamic and rapidly growing sectors on the company's books. Its beers sales easily top £30m a year.

Another factor in the growth of take-home sales is the more widespread acceptance of canned beers. Beer is consumed at home mainly from cans, with a small proportion drunk from non-returnable bottles. But while there are still substantial sales of beers in returnable bottles sold over the counter from pubs, their popularity has been on the wane for several years.

However, the recent introduction of the so-called widemouth bottles (bottles which have a



Freddie Mansfield
Supermarket sales of beer have expanded so fast that they may now match those from off-licences

wide neck to pour or drink from) is proving popular with supermarket shoppers.

This preference for take-home drinks is also influenced by economic considerations. People may prefer to drink at home because they can buy their drink cheaper in a supermarket than in a pub.

But the major factor for the growth in take-home sales, apart from the ease of purchase, has been the surge in lager sales.

Of the 13 per cent of total beer sales sold for the home, lager now accounts for some 32 per cent, an increase from 28 per cent in 1978 and 25 per cent in 1977. Over the same period the light/pale and export ale sector slid from 49 per cent to 41 per cent.

The increase in lager sales for the home has been helped by the popularity of the stronger premium lagers, which in 1979 accounted for a quarter of all take-home lager sales, compared with a fifth three years ago.

Although under pressure, the light/pale and export ale sector of the take-home beer market is

still the largest. Of the two types of beer, it is export ales which have best withstood the challenge from lager. Export beers are defined as those with an original gravity above 1.040 degrees (the same as for premium lagers). While the export ale share of the take-home trade is holding firm, that for pale ale is declining.

Export sector

The two major brands in the export sector are Long Life, from Allied Breweries, and Newcastle Brown from Scottish and Newcastle. Both beers have about 20 per cent of the take-home export market. They are followed by McEwan's Export (again from Scottish and Newcastle) with about 15 per cent of the market. Among pale ales of less than 1.040 degrees gravity, Whitbread Pale is probably the most important brand with Watney's Pale in its wake.

The other major sector of the take-home beer market is stout which has seen its share consistently eroded throughout the

1970s in both the on and off licence trade. Stouts are either bitter or sweet—the only bitter brand of any significance is Guinness, which has about 80 per cent of the take-home stout market. The sweet brands are led by Mackeson Cream, from Whitbread.

On sales of canned ales alone, the Economist Intelligence Unit recently estimated that Scottish and Newcastle had a 27 per cent share with its three major brands of Newcastle Brown, McEwan's Export, and Younger's Tartan. Scottish and Newcastle has been forced to put more effort into outlets such as supermarkets since, until recently, it did not own a significant chain of off-licence shops. Allied, Watney, Whitbread and Bass have all had large chains associated with their brewing divisions which tend to give preference to their own company's products.

However, the take-home sales boom has not been without its problems for both the drink producers and consumers.

Brewers and other drink producers are finding that the fierce competition between supermarkets means that their profit margins have been cut right back. Profitability of beer sales through supermarkets is far lower for the brewer than sales through a public house.

Stockbrokers Buckmaster and Moore have estimated that, assuming that current margins in take-home and pub sales are unchanged, the changing pattern of sales by type of outlet could lead to an 8 per cent drop in margins and the forecast 22 per cent increase in sales might translate into only a 12 per cent rise in profits in real terms.

The other main problem concerns the accessibility of drink in supermarkets, which is suggested by some to be one of the main reasons for the sharp rise in alcoholism, especially among housewives, in recent years.

Increased social concern over the spread of alcoholism and the need for drink producers to secure higher margins—may eventually take some of the shine off the take-home boom.

David Churchill

Energy-saving plan ahead of target

SPURRED ON BY THE PRESSURE OF COMPETITION ON PROFIT MARGINS, THE BREWING INDUSTRY—one of the largest energy consumers in the food sector—has proved to be among the most successful in cutting its energy bill.

The industry, having set the target of reducing energy consumption by 10 per cent over the four years to 1982, achieved the target in half the time, saving an estimated 2m gigajoules of energy—equivalent to about 20m thermos of gas or 100,000 tonnes of coal equivalent.

A recent energy audit prepared for the Department of Energy, has suggested that energy savings of 33 per cent are considered technically feasible in the longer term over the specific energy consumption of the industry in 1976.

The importance attached by the industry to energy savings was reflected in a brewing energy conference held in Burton-on-Trent in October and attended by 600 delegates.

Dr. Tom Carroll, technical director of Guinness, told the conference that the industry's 80 brewing companies operating 143 breweries producing and packaging over 40m barrels of beer a year, consume 26.5 gigajoules of energy—equivalent to 1m tonnes of coal, about 0.3 per cent of the UK's total primary energy consumption.

The total energy requirements of the industry, including distribution, energy to grow and prepare the raw materials and energy used to heat pubs and clubs where 90 per cent of beer is consumed, add a further 63.5m gigajoules to the energy bill.

Of the primary energy used by the industry, 43 per cent is provided by oil, 30 per cent by gas, 14 per cent by coal and 13 per cent by electricity.

Potential

The brewing industry was one of the first to wake up to the potential and need, for saving energy. A fuel use survey in 1977 revealed that some breweries were using three times as much energy as others to produce the same quantity of beer. Major factors in these differences in energy use efficiency included the age, design and capacity of plant. The 1977 survey also showed that the large breweries, those 22 producing over 1m hectolitres a year, tended to be more energy efficient.

Research has also shown that packaging consumes almost as much energy as brewing. This

fact has led to calls from energy specialists for a change back to the returnable bottle system which, providing the number of trips per bottle is high, has proved more energy efficient than alternative packaging systems.

The energy audit, unveiled at the conference, aside from analysing specific energy usage, went on to examine the potential for further energy savings. Among the potential savings identified were:

• Heat recovery from the keg cleaning and racking lines—saving 86,000 tonnes of coal equivalent a year (tce).

• Recovery of the boil off from the brew or the introduction of alternative boiling techniques—saving 73,000 tce.

• Improved housekeeping—saving perhaps 69,000 tce.

• Improved management of the brewery heat load—saving 53,000 tce.

• Improvements in the refrigeration systems—saving 6,600 tce.

• The use of heat pumps, the subject of a special study by the Department of Energy due for completion this year.

• Improved cleaning techniques for casks and kegs.

At all stages in the brewing process brewers are now examining ways to cut energy costs.

The brewing process begins with malting, converting barley to malt. The whole process accounts for about 18 per cent of the total energy requirements of the brewing chain and kilning is the part of the malting process which accounts for most of the energy usage. The latest kilns therefore make use of heat recovery systems to minimise energy wastage.

In the brewhouse itself the major problem remains the batch operation nature of brewing. The process involves a series of heating and cooling cycles, and, with packaging, accounts for 31 per cent of the brewing chain energy requirements. Copper pots that were direct fired using oil and coal have largely been replaced by steam systems and external systems of indirect heating have also been introduced.

Attempts to smooth out the inefficiencies of a batch process by continuous production have proved less successful in part because of the effect on quality.

Attention is now concentrated on high gravity brewing which apart from using less water to heat, cool and pump throughout the process, also improves plant usage efficiency.

The refrigeration process in-

THE ONLY NUTS
THAT DON'T
MAKE YOUR
BEER GO FLAT.



ORDINARY GREASY NUTS MAKE BEER FLAT
PLANTERS DRY-ROASTED PEANUTS DON'T

STAND
1556

We're always
on duty
from the cellar
to the bar.

Gaskell & Chambers Ltd
Bensham Lane, Thornton Heath, Surrey CR4 7YT
Telephone: 01-684 9881. Telex: 25578

Bear metering & dispensing equipment and hygiene products for the cellar.

MK Refrigeration Ltd
Combe Road, Pardfield Industrial Estate
South Wigston, Leicestershire LE12 8AT
Telephone: 0116 76347

Draught & bottled beer coolers and circulating systems.

CLUSTER-PAK
The convenient way to sell more



D.R.G. Multiple Packaging Ltd
Flitwick Road, Flitwick, Bedfordshire MK4 3SB
Telephone: 0525 650222 Telex: 44758

see us on stand 1E66, 17th-21st March

For the latest in
Keg Labelling Equipment
visit Stand 4K12
Hall 4 at Pakex '80



Avery Label Systems Ltd.
Gardner Road, Maidenhead, Berks. Tel: Maidenhead (0628) 39911

RAGUS SUGAR

193 BEDFORD AVENUE, TRADING EST. SLOUGH

Telephone: SLOUGH 75353 Telex: 849156

Manufacturers of Liquid Cane Sugars, Syrups, Invert Sugars, Priming and Copper Sugars etc. to the Brewing Industry. Suppliers of Refined and Cane Raw Sugars.

INDEPENDENT SINCE 1922

Paul Taylor

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Management abstracts

These summaries are condensed from the journals of abstracts published by Anbar Management Publications. Readers wishing to consult original texts should write to: PO Box 23, Finsbury, H.M.19 SDJ.

*Joint Ventures in Japan: R. W. Wright in *Columbia Journal of World Business* (U.S.), Spring, 1979; p.25 (64 pages, table)*

Shows that after the wave of interest in joint ventures with Japanese partners in the late 1960s, this trend seems to have dwindled away; explores reasons for the disillusionment—ranging from language barriers to conflict over short-term profit v. long-term growth objectives; lists lessons, ending with the abrupt advice to "let the Japanese run the show."

*Foreign Acquisition Analysis: A. R. Malkoff in *Management Accounting* (U.S.), June, 1978; p.32 (51 pages, charts, tables)*

Offers a step-by-step approach to the financial evaluation of a potential acquisition abroad, in a way which first tests the candidate against the investment criteria, using explicit assumptions on local inflation and exchange rates, and then tests the financing implications and the effects under accounting rules for foreign exchange translation.

*Regaining Control of a Large Company: L. Donaldson in *Journal of General Management* (UK), Summer, 1979; p.14 (161 pages, charts, tables)*

Presents a case history of organisational change, involving the reversion from a multi-divisional to a functional management structure, in a major Japanese company (reported under a fictitious name); describes company background, the previous structural change from functional to pro-

duct-divisional form, and reasons behind the present reorganisation—particularly the need for concentrating power at the centre in the face of economic conditions. Analyses the change in terms of current organisational theories.

*Fundamentals for Success in the Japanese Marketplace: Y. Kobayashi in *Journal of Contemporary Business* (U.S.), Vol. 8 No. 2; p.81 (6 pages)*

Describes two fundamental concepts that are crucial to success in the Japanese marketplace—trust and confidence in partnership, and respect for cultural differences—illustrated by the establishment and operation of a joint venture between Fuji Film and the Xerox group, with particular attention to local authority and autonomy, and to joint decision-making.

*Beyond Zero-Base Budgeting: G. R. Phane in *Managerial Planning* (U.S.), July-August, 1978; p. 18 (6 pages, illus., chart)*

Identifies the role of zero-base budgeting as an integral part of long-term planning, budgeting and performance feedback, describes how it works through identification of decision units and the preparation and ranking of decision packages, and outlines how feedback and follow-through can be implemented.

*Mobility and the Dual-Career Couple: C. E. Maynard + R. A. Zawacki in *Personnel Journal* (U.S.), July, 1979; p.488 (51 pages, biblio.)*

Discusses rising trends in refusals by managers to accept transfers that involve relocation, and examines the particular difficulties dual-career couples experience. Puts forward a surprising number of alternatives and solutions, and offers advice to organisations on dealing with a phenomenon that will not disappear.

Shell strikes a refined way of exploring the future

By Christopher Lorenz



that managers have to make, rather than full of irrelevant computer print-outs.

The most obvious illustration of the approach is that, a year ago, several major oil companies were reportedly still planning for the mid-1980s on the basis of a specific forecast for oil prices; in spite of all the obvious unpredictabilities. By contrast, Shell was talking in terms of "between \$15 and \$50 a barrel" (not necessarily these particular figures, but an equally wide range).

Such is the planners' new view of the future that the scenario which from 1975 to last autumn defined their "low view" of potential economic growth has now been transformed into their upper limit. It bears the graphic title of "World of Internal Contradictions."

The new lower limit is now defined by a scenario with the apparently optimistic title of "restructured growth." But for much of the 1980s it actually envisages a set of harsher economic, social and political shocks that many outsiders would not consider credible; only after the world manages to adjust to the new situation, with alternative energies and the like, does the scenario see the re-emergence of rapid growth.

In theory, top managers all over the far-flung Shell empire have since before Christmas been taking decisions on the basis of these new scenarios.

So in theory, have their subordinates. Not because anyone has ordered them to—"Shell is unusually decentralised, and renowned for its catholicism of thought," says one senior executive—but because they have nominally accepted the undeniable logic of the scenario approach as a more realistic and helpful alternative to forecasting.

But, as every practitioner knows in his heart of hearts, theory and practice are usually very far apart in management. Even in Shell, which has an almost unparalleled international reputation for sophisticated yet realistic and useful planning, it has taken nearly eight years to convince all the main business sectors that, in today's uncertain and dangerous world, the scenario approach provides an invaluable basis for both "making" (preparing) and actually taking decisions.

This is in spite of the success record of the approach in helping a wide variety of Shell's 270 companies cater for a wide range of possible developments, so that plans can be prepared and decisions taken that will not be totally invalidated by subsequent events.

The realism of the scenario approach is obviously its strength. But it is also a weakness: virtually every manager in any sort of company craves for certainty and hates having to question his assumptions, however thorough and practical his training and experience may have been. He finds it extraordinarily difficult to accept the advice that "the world may be like this 10 or 15 years from now, or again it may be like that, entirely different. You must make your decisions as resilient as possible to either type of future."

On one level, he may accept this as thoroughly good if uncomfortable sense, but it is often so emotionally unpalatable that he may then go away

and disregard it when he actually comes to make a decision, even if it involves millions of pounds.

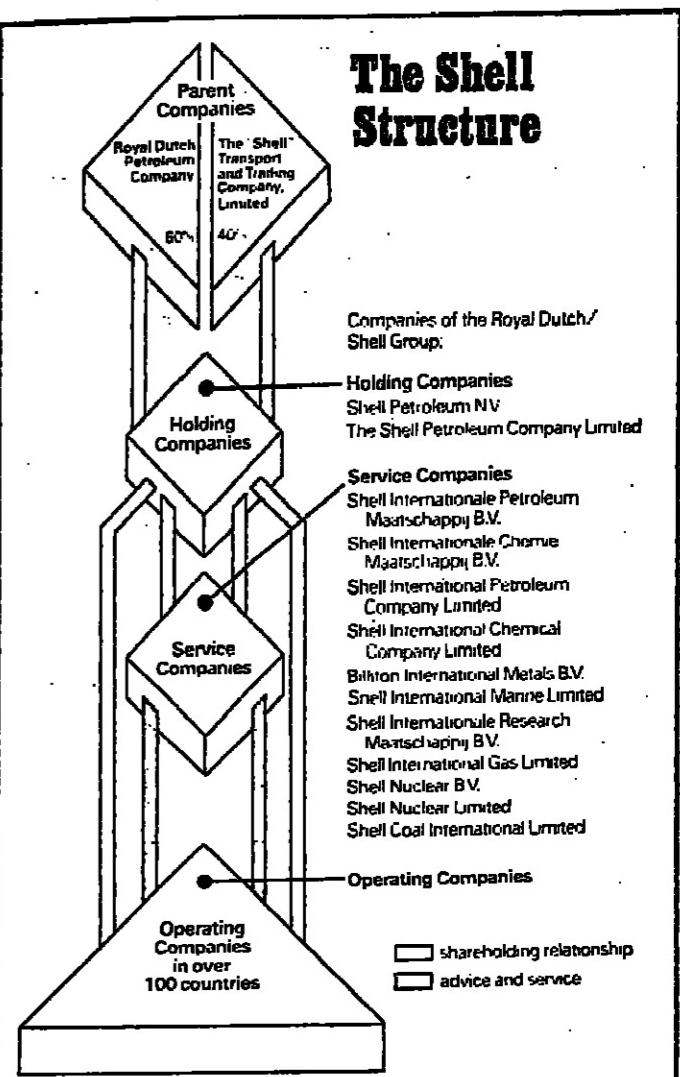
This sort of problem has recurred with obstinate frequency in Shell over the last eight years, even among senior managers who—especially after the salutary shocks of the 1973 oil crisis—had seemed convinced of the need for a new way of preparing for the uncertainties of the future. Hence the importance of what Shell's planners call influencing the manager's "microcosm," or "mental map."

Since the oil crisis, and with the added impetus of extremely strong advocacy from many of the members of Shell's top executive body, the Committee of Managing Directors (CMD), scenario planning has taken increasingly deep root in the group's complex worldwide organisation (see diagram).

Having initially penetrated most of the "service companies" and business sectors, it has more recently begun percolating down into some of the local operating companies; for example, it has already been widely practised for four years in Shell UK, and for longer in others.

The realism of the scenario approach is obviously its strength. But it is also a weakness: virtually every manager in any sort of company craves for certainty and hates having to question his assumptions, however thorough and practical his training and experience may have been. He finds it extraordinarily difficult to accept the advice that "the world may be like this 10 or 15 years from now, or again it may be like that, entirely different. You must make your decisions as resilient as possible to either type of future."

On one level, he may accept this as thoroughly good if uncomfortable sense, but it is often so emotionally unpalatable that he may then go away



ton, near Manchester (see Management Page, April 25, 1978 and June 29, 1979).

In the past two years their share has also been given a more positive sort of internal boost by the increasing conversion of the scenario camp of executives within Chemicals. This is one of the business sectors of the group with a traditionally high reputation for planning, but which—for several reasons—has been relatively slow to fully embrace the scenario approach.

Their fight against traditional planning attitudes has been helped by a series of expensive investment failures, notably Shell's joint venture with Gulf Oil into high temperature reactor which has cost an estimated £300m in losses, and on a smaller scale with doubtful investments such as a £25m polyethylene plant at Cargotec. The reputation within Shell of scenario planning has been further enhanced by various external events, most notably the fact that the upheavals in Iran which eventually toppled

the Shah had been part of a group-wide "accident" scenario for 18 months before they occurred; the uncertain element (and the reason for the "accident" label) applied not to whether the troubles would occur, but when.

From the managing directors' point of view, the late C. C. Focock—Shell's former chairman—summarised the scenario philosophy in these terms: "we believe in planning, not in numerical forecasts but in hard thought which aims to identify a consistent pattern of economic and social development."

The development and practical use of Shell's scenarios, together with key changes in their content will be examined tomorrow.

INVESTMENT SECURITY AND GUARANTEED QUALITY...

Through the vast experience and worldwide reputation of Seitz in process engineering

In the field of filtration and filling of beverages such as beer or soft drinks, wine or champagne, fruit juices or spirits, extraction of micro particles in edible oils, high quality paints, sensitive film emulsions, production of human plasma sterile injections or chemical/pharmaceutical preparations, refining of natural products, for example chinine, chinidrine—that is where the name Seitz has a world-wide reputation.

Wherever you might need our help, our consultancy and service bases can be found in almost every country in the world.

Our experience is your guarantee

WORLD-WIDE
Seitz-Werke GmbH
D-6550 Bad Kreuznach, Postfach 1049, Tel. (0671) 600-1

U.K. AND EIRE
Seitz Engineering (GB) Limited
49 High Street, Addlestone, Weybridge, Surrey KT15 1TU.
Telephone: Weybridge (0332) 52785 Telex 927179

Fleet operators make tracks for a new maintenance policy

BY JOHN GRIFFITHS

WHEN your car begins belching smoke and its transmission simultaneously starts to rattle, it's like a bad dream. If the same thing happens to the owner of a truck or a construction vehicle, it can be a fulfilment nightmare.

Take, for example, the owner of a small to medium-sized fleet of Caterpillar diggers. Traditionally, he would have had several options: to take the offending vehicle out of service for repairs, using his own facilities, which would involve unknown expense and possibly prolonged downtime; to run it into the ground, risking complete failure at an inconvenient time; or to get the parts replaced immediately.

In either of the last two cases, his bill for exchange parts could have been about £4,000 for the engine and £3,000 for a transmission; this is what the largest of Caterpillar's four UK dealers, H. Leverton and Co., would have charged on a D6 model.

For the past nine months, however, he has had another option: to replace the parts immediately—but at a cost from Leverton of £1,850 for the transmission, an average saving of about 50 per cent.

Since starting its "exchange before failure" (EBF) scheme last year, Leverton says its sales of rebuilt units have gone up by more than 40 per cent in terms of both numbers and value—and this at a time when, without the scheme, we would have predicted an overall drop in the volume of exchange units," says Peter Field, Leverton's parts and service sales manager. (The scheme is not confined to rebuilt units, however.)

The scheme has attracted the attention of Caterpillar's own management at its headquarters in the U.S. and there has been a meeting of European outlets to consider implementing it elsewhere.

Field suggests Leverton has no particular cause to be worried if rivals set up similar schemes. "All they can do is pirate the idea," he declares. Leverton feels it has more than a head start in the most crucial area—the information locked in its database.

Exchanging components before they wear out is not new

—planned preventive maintenance is well established as one cost-effective way of managing plant—the other main one is to renew the plant frequently long before failures can be expected.

And PPM has long been advocated by Leverton. The trouble was, says Peter Field, while most owners agreed with it in principle, inevitably it had a certain reluctance to withdraw equipment from a project if they did not actually have to. "So we went looking for a financial incentive for them to use it."

The resulting "EBF" scheme covers more than 5,500 different rebuilt units for Caterpillar equipment, from complete engines to pumps.

Although the scheme can be used on a "one-off" basis by plant owners, Leverton, like Caterpillar's other three UK dealers, is bent on maintaining the industry's equipment in good shape.

To achieve this it has, in common with other dealers such as Bowmaker (which covers western England) several preventative maintenance schemes covering most items from engines to tracks and running gear.

They include selective oil sampling: under this scheme plant owners send regular oil samples to dealer laboratories so that the degree of component wear can be identified, and the operator can plan ahead for replacement.

Carrot

While other dealers offer a fixed price exchange service, so far only Leverton has produced the high-low pricing system. Bowmaker has concentrated on a single price, pitched roughly mid-way between Leverton's high and low prices.

It might appear that Leverton is unnecessarily foregoing profits on parts that plant owners would have to buy anyway. On the surface, it also looks risky to offer a substantially lower exchange price on a unit when the precise extent of wear on the unit being exchanged is not known.

But Leverton feels its higher turnover more than counters the first argument. Given the new financial carrot, it suggests,

operators are increasingly winding down their own repair operations and relying on Leverton to carry the spare parts.

The lower prices do not simply represent shaved margins in the pursuit of higher turnover, however. The scheme would not have been possible but for the keeping of detailed record of the frequency and nature of failures over the years. Since 1975 they have been going into databank at Leverton's HQ on the banks of the Thames at Windsor.

By using these figures Leverton has been able to fix an average parts and labour cost for rebuilding units, both before and after failure, and to devise the set of simple criteria under which the lower price is offered.

"There was an element of risk in setting up the scheme," concedes Peter Field, who conceived it several years ago.

"And there is an element of swings and roundabouts in which we will gain in some areas and lose in others."

Last autumn, Leverton opened a £1m extension to its Leeds depot specifically to handle the rebuilding work arising from the EBF scheme.

The rebuilt parts carry the same six months warranty as new ones.

The scheme seems to have met with widespread approval among small to medium users.

Tony Brook, group buyer for the Marshall group in Halifax, with operations ranging from quarrying to concrete production, says it has given the group

the chance to plan downtime "a lot more efficiently and economically."

The company has long taken advantage of preventive maintenance such as oil sampling.

But whereas, for example, an engine using excessive oil but not in immediate danger of failing would have been eventually taken out, stripped and its liners and pistons replaced, "now there is no question, we simply replace it."

Heavier equipment such as earthmovers can cost operators upwards of £20 for every hour they stand idle, so it is the saying on down-time as much as the direct replacement saving which interests Brook. The company keeps its own detailed records, aided by oil sampling; it can therefore pre-plan its downtime, and has a precise costing to work to on replacement units.

For the industry giants how-

ever, such as Wimpey, the scheme's introduction has only small significance.

Wimpey, which runs three large maintenance depots to service one of the biggest mechanical handling fleets in the country, is largely self-sufficient in terms of main-

tenance.

At the moment the EBF

scheme applies to tractors,

loaders, excavators and similar

equipment, but is being ex-

panded to cover other Cater-

pillar equipment, such as lift

trucks.

One false step— you're down a mineshift

Fintel means

the full range of videotext services

No false steps

Stuck. Your way blocked. No route through.

In videotext jargon, down a mineshift. That's where you could be if you venture alone into the increasingly complex world of videotext.

Fintel, videotext.

Fintel is the centre of excellence in videotext.

Its expertise in videotext economics, marketing

and production will make the new medium work for you.

Fintel is already doing this for clients such as American Express, Bacon & Woodrow, Bank Leumi, BICC, Cable & Wireless, Granada, INSCA, Lindström, Logica, New York Times and Sabre Selection, and is a leader in the international development of electronic publishing.

Find out about Fintel's full range of videotext services. Don't take that false step.

Fintel Limited

1 Pudding Lane, London EC3R 8AA Tel. 01-626 7432

Fintel—jointly owned by the Financial Times and Exetel... the leading business information provider on Prestel...

the videotext professionals.

20

LOMBARD

Looking for an EEC trade-off

BY JOHN WYLES IN BRUSSELS

BRITISH and French public opinion could be forgiven for thinking that the European Economic Community resembles nothing more than a prize-fighter's training-room above an East End pub. The air is heavy with grunts and groans of preliminary sparring and excitement rises as the Main Event approaches. Topping the bill at this month's Brussels summit will be Battling Maggie from Downing Street against Valiant Valery of the Elysee.

But this is very much a media characterisation of the Anglo-French conflict which seems to dominate Community affairs in the run-up to the summit. France is depicted in Britain as the principal obstacle to a satisfactory settlement of Britain's EEC budget problem, while illegally banning imports of British lamb and supporting profligate spending on EEC agriculture. For its part, the UK is paraded before the French public as the one eternally dissatisfied member of the Community, always wanting to change the rules in its favour, and in the process quite careless of wrecking achievements often painfully built up over the last 20 years.

Compromise

However, this presentation of the issues, which politicians in both countries have done little to restrain and much to encourage, could carry the Community into very dangerous waters. It is helping to cement public opinion—and through public opinion—Mr. Thatcher and President Giscard d'Estaing, into positions which may put a compromise out of reach.

For this and other reasons senior French officials in Paris can be heard urging correspondents to avoid fainting frames which are already uncomfortably fierce. In doing so, they are not implying any weakening in France's public negotiating position. The British budget problem must be settled in the context of parallel agreements on sheep meat, common farm prices, and fisheries policy. Rather, both the Elysee and the Quai d'Orsay seem anxious to stress that the French approach is a negotiating one and not designed to erect impossible obstacles to agreement here at the end of the month.

In other words, there may be more political will in Paris to

Reasonable

Ultimately, however, the possibility of a settlement at this summit hinges not only on modest British moves to placate the French but also on the net budget contribution acceptable to Mrs. Thatcher. Despite the apparent hard line which Paris is taking at the moment, skilful British diplomacy could yet reduce this year's anticipated £1.2bn net payment to Brussels by at least 50 per cent and perhaps a little more.

Would Mrs. Thatcher accept half a loaf and undertake the undeniably difficult task of selling it to a British public opinion which is negotiating a reasonable solution? Or would she prefer to ride the tiger of rejection and reprisals? No one knows, and as Foreign Office officials observe dryly: "At this stage we don't think she does."

TV Radio

BBC 1

+ Indicates programme in black and white

6.40-7.55 am Open University (Ultra high frequency only). 9.35 For Schools, Colleges. 12.45 pm News. 1.00 Pebble Mill at One. 1.45 Trumpington. 2.00 You and Me. 2.15 For Schools, Colleges. 3.25 Deseret Star. 3.35 Regional News for England (except London). 3.55 Play Schools (as BBC2 11.00 am). 4.20 Yogi Bear. 4.25 Jackanory. 4.40 Isla and the Farm on the Hill. 5.05 John Graven's Newsround. 5.10 The Great Grange Hill Debate.

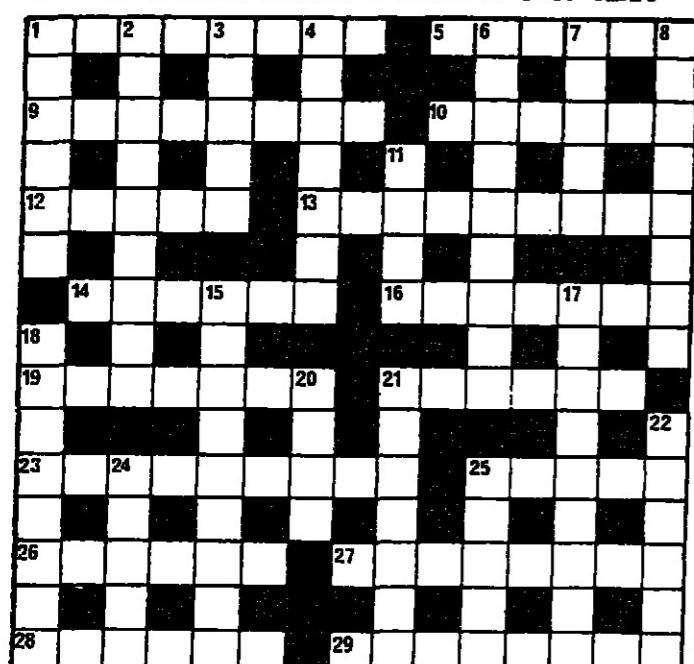
5.40 News. 5.55 Nationwide (London and South East only). 6.20 Nation Day.

6.55 Daffy Duck. 7.05 The Osmonds (London and South East only).

7.35 Life on Earth. 8.00 Sweet Nothings. 9.00 News. 9.25 Flesh and Blood. 10.20 Parting Shots from Animals. 11.10 Platform One: Denis Healey. MP, in conversation.

11.40 Weather/Regional News.

F.T. CROSSWORD PUZZLE No. 4.216



ACROSS

6 Match girl fit to go to prison (9)

7 Dance that could beat travel (5)

8 Gave way about fast time given to Edward (8)

11 Thousand enter modern music ceremony (4)

15 Good for one to complete a few (9)

17 Next to an extensive border (9)

18 Like a rogue to make seafood keep quiet (8)

20 Confound this wind (4)

One bird got its teeth into another (7)

22 Purpose of camping (6)

24 Depressed on account of Middle East leader (5)

25 Almost fail to remember Smith's place (5)

Solution to Puzzle No. 4.215

BBC 2

6.40-7.55 am Open University.

10.05 Making Union Democracy Work.

10.30 Lost for Words.

11.00 Play School.

11.25 Write Away.

11.40 It's a Great Life.

13.00 Propaganda with Facts.

13.30 A Woman's Place?

14.00 Open University.

14.50 Flash Gordon.

16.45 This is a Baby World Indoor Championship.

19.20 Mid-Evening News.

19.30 Home Ground.

SOLUTION TO PUZZLE NO. 4.215

1. GIRL'S EARLY MODEL CAR IN HOME COUNTIES (5)

5. DIED ON THE QUEEN ELIZABETH BY THE WAY (6)

9. HUNGRY BIRD ROUND UNITED STATES (8)

10. INTIMATE TOKEN (6)

12. SUPPORT OUTSIDE RIGHT ISOLATED (5)

13. MANAGE TO GET ID; CONFESS TO SWINDELMAN PERSON (2, 3, 4)

14. MEAT AND VEGETABLE COOK BY THE WAY GOES TO JUG (6)

16. CLERGYMAN BEFORE AND AFTER TIME (7)

18. SLEEVESMAN TAKING CARE OF DOCTOR AFFECTIONATE PERSON (7)

21. RUN AWAY TOWARDS NORTHERN TOWN (6)

23. SKIPS WITH GIRLS ABOARD (6, 3)

25. DICKENSIAN FOOTBALLERS DRINK (5)

26. ENTRANCE UNDER COVER (6)

27. APPROACH TEAM LEFT TO THE BRITISH MOTORIST (4, 4)

28. BOWLER BLUSHING WITH ILL-FEELING (6)

29. NATURAL FOR NEITHER TO GET UPSET ABOUT POLE (8)

SOLUTION TO PUZZLE NO. 4.215

THE ARTS

Agnew/Wildenstein/National Gallery

Provincial delights

by DAVID PIPER

The new exhibition at Agnew's in Bond Street, *English Pictures from Suffolk Collections* (until March 28), should not only lift the heart of the visitor, but also help sustain the imperilled fabric of some of the most enchanting churches in England, those late Gothic masterpieces in which East Anglia is so rich. They are staged in aid of the Suffolk Historic Churches Trust to which all proceeds go. No visitor need fear that a visit will be a mere charitable duty, for he is offered no parochial jumble but a selection of English painting, a great deal of which is of National Gallery calibre.

The emphasis is on the great figures of the English "Golden Age"—Hogarth, Reynolds, Gainsborough, Stubbs, Romney and Lawrence; on English landscape, with Wilson, Crome, Turner, Bonington, and de Wint less copiously, but perhaps more perfectly, represented than Constable; and on early 20th-century work, Camden Town and Sir William Nicholson.

From Ickworth comes Hogarth's engaging romp of Lord Hervey and Friends fantasizing over an open-air collection of fruit and wine. In consequential and unconvincingly articulated as composition, even slightly tipsy, the verve of the painting is nevertheless irresistible and the detail exquisite. Hogarth's power of indicating consequences of action not yet completed is inimitable—just as in his *Lord Graham in his Cabin* at Greenwich the howl of the bewigged pug is all but audible, so too here is the splash that the cleric, whom Lord Ickworth is toppling from his chair, will very shortly make as he collapses in the water beyond.

For portraits there are, most notably, three stunning formal statements, all with a pronounced nautical flavour, from the hands of Reynolds, Gainsborough and Romney respectively. Though relatively early (1762), the Reynolds of Captain Hervey is of an heroic quality that he never surpassed. The captain with his naked sword thrust up from his hip against a thunderous sky is as majestic in modern (or eighteenth century) terms as the image of Jove with thunderbolt in myth.

Later, the same sitter posed by Gainsborough on the sea-shore, dangling a telescope—a painting so consummately relaxed and delicate in the handling, yet so magisterial that Horace Walpole acknowledged it justly as "one of the best modern pictures". Wavelets fawn just clear of the subject's elegantly shod feet, having clearly not ventured to touch

them: the captain might have taught King Canute a trick or two.

And thirdly, Romney's Captain Sir Hyde Parker, if far less subtle in characterization, shows just how convincing the painter, given a sitter of film-star physical glamour, could invest him with performance for posterity. Stubbs, too, is at his best here, in visions of Newmarket as an equine arcadia. The moderns are mainly Camden Town paintings, especially Sickert, but also in contrast two superb examples of the brilliant paint of that still under-rated artist Sir William Nicholson.

Finally, a typical John Piper watercolour of the tower of All Saints, Stansfield, incandescent, dated 1880 and painted by the artist as a gift to the Trust to be sold in aid of such churches—and for a sobering account of the physical condition of the fabric of that very same tower, see Norman Scarfe's introduction to the catalogue.

Suffolk to Agnew's, and further up Bond Street, Glasgow to Wildenstein's with no less charitable intent—this time in aid of the National Art Collections Fund and showing continental, not British (until March 28). Glasgow's Art Gallery is of course one of the most splendid of the major provincial collections of Britain.

This, then, is a selection from a public collection rather than from private ones, and though including masterpieces of international renown, these seen face to face as distinct from reproduction, will come as a shock to southerners who may not get that often to Glasgow.

Glasgow and Wildenstein have been generous indeed. Here is that armoured saint and kneelng donor rapt in an intensity of devotion perhaps all the more spell-binding because their focus of adoration, the Madonna, has for centuries been lost—one of the supreme masterpieces by that very rare early French painter, the Master of Moulins. Here is the profile of the armoured youth who may well be Rembrandt's romantic conception of Alexander the Great gleaming from the shadows.

Two atmospheric El Greco portraits, an enormous wind and sky-rinsed wilderness by Salvator Rosa—even the famous Giorgione (?) of the Adoration before Christ in all the splendour of its sonorous colour. This is almost as famous as the picture itself, which I gather stopped off briefly at the National Gallery on its way to Wildenstein's for a clinical re-appraisal. Definitive diagnosis

This form of presentation has certain problems. I prefer my pictures quiet—concerns in galleries can be pure enchantment, but I have personal resistance to individual pictures underlined, as it were, by smudges of apposite music. This is, however, purely a matter of personal taste, and the music chosen in this programme is indeed tellingly apt. The other problem may well flummox the more casual visitors: it is this. Exposition of a painting by slides projected on a screen which enables virtually the equivalent of a stained glass window.

Carthage painted in deliberate hodge-podge to—but also rivalry with—Claude's *Seaport: the Embarkation of the Queen of Sheba*. Turner wished his picture to hang alongside the Claude in the National. Recently (though far from always in the past) it has indeed done so, and now the juxtaposition, set up outside the temporary exhibition area is supported within that area by a film some 20 minutes long, in which Michael Wilson analyses lucidly not only Turner's debt to Claude, but also the two painters' fundamental disparity.

Turner features again in the first of a new series of exhibitions at the National Gallery (till April 19). These, called *Second Sight*, will feature just positions of two paintings in the collection which are in some way or other complementary, and the compelling obvious opener could hardly be anything but Turner and Claude. Turner's *Dido building*

entirely ephemeral, a matter of minutes, seconds even, before the authority of the originals asserts itself, enhanced now by the deeper understanding provided by the film.

It is, I think, simply that one has to readjust one's vision: instead of reacting passively to the image projected into the retina by the slide, one has deliberately and actively to go into the actual picture itself. The *Second Sight* series is a variation on the very successful concept of *Painting in Focus*, and judging by this first experiment bodes very well.

Pizza Express Jazz Festival

The second Pizza Express Jazz Festival takes place on Friday, from 5.30 to 11.30 pm at the Logan Hall Theatre, Bedford Way, W.C.1.

Among the British, and American stars playing are trombonist Al Grey and tenor-saxist Jimmy Forrest, both former Count Basie sidemen; drummer Oliver Jackson, bassist Leonard Coskin, pianist Cliff Small, saxist Danny Moss and Bobby Wellins and trumpeter Digby Fairweather.

In addition the festival will bring dancing back to jazz with

Ted Heath and his Music, directed by Don Lusher, who will play in the neighbouring Jeffrey Hall.

Some of the Heath alumni who will be featured include pianist Norman Stenfält, drummer Jack Parnell, clarinettist Henry Mackenzie, tenor-saxist Tommy Whittle and trumpeters Kenny Baker and Ronnie Hughes.

Tickets for the event are £5 in advance, from Keith Proorse agencies or any branch of Pizza Express or Hamburger Heaven, or at the door on the night.

Architecture

New South Bank

by COLIN AMERY

Towards the end of last year I wrote an article about the very long public inquiry that was taking place into the future of the large slice of South London that lies behind the National Theatre and runs downstream almost to Blackfriars Bridge. At that time the main contenders for the site were putting before the Inspector their various options from acres of offices to cosy closes of semi-detached houses.

One developer, Greycoat Estates, thought that it had pulled the rabbit out of the hat when, towards the end of the inquiry, it asked the architect Richard Rogers (of Centre Pompidou fame) to give to London what he had given to Paris. You may well ask what that is. The answer, in any language, is an innovative and lively piece of modern architecture.

The problem was that at the time of the inquiry, Mr. Rogers had the unavoidable task of producing a strategy for the rebuilding of a large area of London in a fortnight. The result was not very convincing; Utopia takes a bit longer than two weeks. But things have improved. During the long period of waiting for the result of the inquiry, and with no certainty as to its outcome, Mr. Rogers and his partners have been changing and improving their designs.

I think that they are now worth very serious consideration in architectural terms. With the hideous and pointless Green Glant (the architects of which deserve to be eaten by a very black and terrifying giant) hovering over the upper reaches of London's Thames—the Rogers' scheme deserves very careful examination.

If you stand in the Temple gardens and look across the river, the view at present is a very motley one. There is the concrete monumentality of the terraces of the National Theatre, which will be continued in the designs for the new IBM building, which will continue Sir Denys Lasdun's strata-like forms. London Weekend Television occupies a series of buildings of remarkable dullness and then there is the Oxo tower which the Thirties Society, in their desperate search for something to keep, plan to campaign to preserve. As you look closer towards Blackfriars Bridge there is a new building of such gloomy banality that it is probably wiser not to mention the name of the architect.

The view is not an inspiring port and encouragement—he could achieve the almost impossible and build some new buildings that the public would actually like. The South Bank needs him—he should be given a chance.

Elizabeth Hall

William Byrd Choir

by FRANK DOBBINS

On Saturday night the Queen Elizabeth Hall became a sanctuary for the William Byrd Choir in a programme of Masterpieces of the Jacobean Era. Without incense, or ritual or any liturgical appurtenances a consecration was achieved by the devotion of the performers and the power of music. The consecration was a joyful one stressing the panegyric and opulent rather than the meditative aspects of the Jacobean sacred repertoire.

The choir's eponymous composer occupied pride of place with "Venite exultemus Domino" presented as a purely instrumental introduction by the Michael Laird Cornet and Sackbut Ensemble. This was a neat and well-balanced performance although it was curious to hear Messrs. Laird and Wilson using modern aids (valve trumpets) to crown the quartet of antique-looking sackbuts.

The brazen sextet were joined by the 23 choristers for the ensuing "Eulogium in sanctis". This "vibrant" sequel also from the "Gradus" was followed by the more restrained "Ave verum corpus" sung with simple eloquence without the instruments. Byrd's Anglican music was represented by the calm "Kyrie" and "Nunc dimittis" from the "Great Service" and by the anthem "Sing Joyfully".

Jubilantly supported again by the brass—the time with the more authentic-looking and authentically sounding cornets instead of trumpets.

The trumpets, however, returned for a pair of five-part madrigals by Byrd and Weelkes which sounded quite effective without the words which their composers thought so important. The rest of the first half provided opportunities to show the individual qualities of the singers in the verse sections of the Anglican anthems and services, as well as a more free chromatic cadential spicing in the cadences. The brass returned to support "Hosanna to the Son of David" which provided an exultant if somewhat surging conclusion.

The second half, planned with similar care for balance and contrast, revealed some of the merits of Thomas Tomkins and

Orlando Gibbons. The former's full anthem "Arise O Lord" provided a rhythmically exciting start, animated by the cornets and sackbuts while his "When David heard" overcame a tentative opening to achieve a serene ending. After another couple of wordless madrigals including the famous "Silver Swan" (nearly ideal as a brass quintet) a grand conclusion was assured with a group of Gibbons' anthems framed by the extrovert "Hosanna to the Son of David" and "O clasp your hands."

Gavin Turner directed the dedicated vocal group with firm but economical technique, ensuring fine balance, lucid lines and splendid harmony. His programme also proved again that this fine music survives and can even sound resplendent in a seemingly alien environment.

But a few problems remain, arising principally from the desire to benefit from the attractions of instrumental sonority. It is a pity that the professional wind-players of James I's time relied mainly on aural traditions and left us little notation music and little information on what they alone or in consort, played with the educated and literate singers of the Royal Chapel.

While the present programme showed some taste and imagination in the choice of material, for the massed ensemble, it could not avoid some verbal obscurity. Printed texts—particularly for the Latin motets—would help as would a less forward and central position for the brass ensemble.

P.E.N. Prize

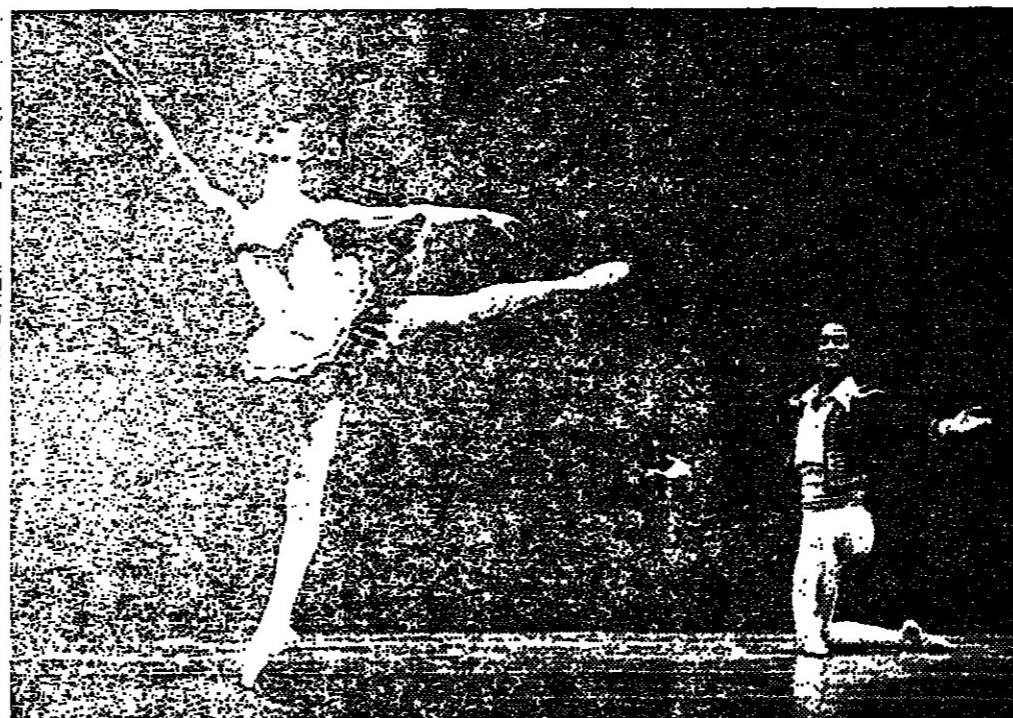
The winner of the 1979 Silver Pen Award is Anne Chisholm's biography *Nancy Cunard, (Singer and Journalist)*.

The Silver Pen Award is awarded annually by International P.E.N., a world association of writers, for an outstanding book written in English and published in England.

A £500 prize accompanied the Silver Pen Award presented to the author by the Minister for the Arts, Norman St. John Stewar, at the Elizabeth Hall in



Detail from Reynolds' portrait of Captain Augustus Hervey, on show at Agnew's



New York ballet

Dance Theatre of Harlem

The Dance Theatre of Harlem has always been a classic ballet company whose dancers happened to be black, a company modelled by its founder, Arthur Mitchell, on his parent company, New York City Ballet. A pseudo-african like Geoffrey Holder's *Doigal* has been of less importance in Dance Theatre's repertoire than the works of George Balanchine with which he has always been associated. His *Apollon musagète* and *Le Jeune Homme et la Mort* established his reputation. Its performances of *La Bayadère*, *The Four Temperaments* and *Scaramouche* can stand comparison with those of City Ballet. His *Scaramouche* is not comparable, the comparison is not limited to the senior company's self-delusion: "I was an only child. But enough about me."

The play has also been cluttered with unnecessary details—a lot more drugs are named, and tedious ceremonies made of the matron's constant attention to turning sheets up and back. I thought something had been lost in this adaptation: the play was better off preserved maimed than destroyed unlike poor Claire Harrison.

Despite a tendency to make faces a little too much, Miss Moore displays ample measures of intelligence and determination, her character's two most important traits. She perfectly illustrates the tragic dilemma she embodies—whether to destroy a mind at the height of its capacities or watch it deteriorate. She projects justification

and pride and cogency. Her eloquent arguments make the audience deeply regret just how right she is to want to die.

For the purposes of making the setting more American, Dr. Travers has become Dr. Jacobs, Matron—in America, the Director of Nursing—curiously still has a Scots accent as portrayed sternly by Beverly Maye, while the psychiatrist, played by Edmond Genest, uses the same words as before, but sound utterly American, especially his much appreciated, sole line of self-description: "I was an only child. But enough about me."

The play has also been cluttered with unnecessary details—a lot more drugs are named, and tedious ceremonies made of the matron's constant attention to turning sheets up and back. I thought something had been lost in this adaptation: the play was better off preserved maimed than destroyed unlike poor Claire Harrison.

Royale Theatre, Broadway

Whose Life Is It Anyway?

by FRANK LIPSIUS

To accompany its change of Broadway theatre, *Whose Life Is It Anyway?* undertook a transformation that encompassed a whole, new cast, a fresh setting in an American hospital, character changes as well as a switch in the sex of the major character from a man to a woman.

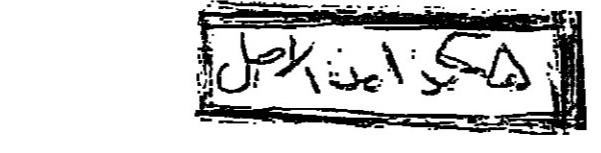
While most of the innovations were at most cosmetic (the American hospital uses exactly the same set as the British), the sex change was more daring and required some delicate reworking of the script by playwright Brian Clark. The original part of Ken Harrison, as played by Tom Conti, showed a man incapacitated at the height of his attractiveness and activity. His sarcasm and playfulness showed just what he would have been like had he been liberated from his deformity.

In the first movement Fauré returned to themes from the unfinished Violin Concerto of 1870 No. 3 (the Emperor) and Chakovsky's incomprehensibly neglected No. 3 in E flat minor. As this movement was the weakest part of the performance. When the Fitzwilliam play the work again (and they owe perseverance to their public and to the composer) they will surely clear up questions of balance like the too heavy off-beat chords before and after letter 12 in the score and avoid the English vice (above all at the end of the movement) of slowing down to have a look at the new "Keep going". More plangent tone is needed—an instrumental equivalent of French vocal nasality. Mr. Georges' viola, however, was just right (and earned him forgiveness for some silly remarks in his notes about Fauré's extemporeanism on the organ). Perhaps his four violas! The piccolo figure in the first is not just a point of colour but a structural feature, not daint but implacable, one of the unobvious ways by which Fauré secured his contrasts.

RONALD CRICHTON

placed Fauré's solitary string Quartet between Haydn's refund on 76 No. 3 (the Emperor) and Chakovsky's incomprehensibly neglected No. 3 in E flat minor. As this movement was the weakest part of the performance. When the Fitzwilliam play the work again (and they owe perseverance to their public and to the composer) they will surely clear up questions of balance like the too heavy off-beat chords before and after letter 12 in the score and avoid the English vice (above all at the end of the movement) of slowing down to have a look at the new "Keep going". More plangent tone is needed—an instrumental equivalent of French vocal nasality. Mr. Georges' viola, however, was just right (and earned him forgiveness for some silly remarks in his notes about Fauré's extemporeanism on the organ). Perhaps his four violas!

RONALD CRICHTON



DAVID VAUGHAN

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finanimo, London PS4. Telex: 8854871, 883897

Telephone: 01-248 8000

Tuesday March 4 1980

A neighbourly adjustment

THE RECORD of countries which have requested international help in financing their balance of payments problems while avoiding any sharp domestic policy actions is hardly a happy one, and the markets will probably remain suspicious of the Japanese yen despite the liberalisation of the capital account and the mobilisation of swap funds announced yesterday. The idea that debtors ought to suffer dies hard. However, Japan is not only the most formidably dynamic economy in the developed world, but perhaps the least understood; and both its record and its present situation provide strong arguments for suspending any harsh judgments in this case.

Protection

Japan's aggressive growth record and its remarkably quick adjustment to the first oil shock have been enough to provoke widespread anti-Japanese protectionist sentiment in the U.S. and in Europe, but the events of the last year have delivered a series of blows from which not even the Japanese economy can be expected to recover instantaneously. The yen, which was driven up to dizzy heights towards the end of 1978, following a remarkable balance of payments performance, has subsequently fallen as rapidly as it rose. This has not made Japanese industries super-competitive; it has simply restored the normal level of competitiveness of the mid-1970s. Nevertheless this adjustment, while oil and commodity prices were rising in dollar terms, was enough to worsen Japanese terms of trade by no less than 40 per cent in the year to December, and there can no doubt have been a further deterioration since then.

At the same time, the Government has suffered a domestic setback. Public finances are in heavy deficit in Japanese terms. No less than 40 per cent of public spending is currently financed by borrowing. Since the public sector is relatively small in Japan, and private saving is abnormally high, this has not provided any notable fiscal stimulus, though it has tended to strain the capacity of a rather narrow bond market; the Government's plans called for the introduction of a value added tax to narrow the fiscal gap. This was part of a long-term programme of higher social spending, financed by higher taxation, aimed to make the Japanese economy more "neighbourly" and to improve

New outlets

However, as long as the real economy remains in such good order, with an officially encouraged structural change towards more sophisticated industry with higher added value well in train, it is hard to be very worried about the long-term Japanese outlook. In due course a dynamic economy will find new outlets for new products, tending at the same time to correct the fiscal and the foreign balance. Meanwhile, Japan's trading partners should welcome the fact that the country has chosen methods of temporary adjustment which will neither cause disruption nor intensify the deflationary bias of economic policy in the developed world generally.

Prospects for the Chunnel

JUST OVER five years ago the idea of building a Channel tunnel to link Britain with France was apparently buried for the foreseeable future, amidst the Labour government's first round of public expenditure cuts. Relations between the French and British governments were not improved by Britain's sudden and unilateral withdrawal, which the French saw as a rebuff and a typical example of Britain's lukewarm commitment to all things European. But despite these poor antecedents, there is now mounting excitement in London, Paris and Brussels about the possibility of a tunnel being built after all.

Public funds

There have been no spectacular technical developments or changes in traffic forecasts to suggest that a cross-Channel link would be any more worthwhile in the 1980s than it would have been in the last decade. The present Government is even more concerned than its predecessor to keep a tight rein on the use of public funds. But two new, and partly contradictory, factors have come into play in assessing the likelihood, and the desirability, of a Channel tunnel going ahead.

There are signs in Britain that a new attitude may be emerging to the financing of major industrial investments by the public sector. There seems to be a growing realisation, connected with the Government's efforts to "privatise" large parts of the nationalised industries, that potentially profitable investments should be regarded primarily as commercial projects, rather than as elements of public spending. The difference in principle between the building of a nuclear power station and the development of a new oil field, or between the replacement of railway rolling stock and the purchase of a fleet of commercial vehicles, is less than the difference between any of these projects and the construction of a new school or hospital. Profitable investment in the "market" sector of the economy creates wealth, whether it is undertaken by

BRITISH TEXTILE INDUSTRY

Manufacturers find little sympathy in Brussels

WHEN Viscount Etienne Davignon, the European Commissioner for Industry, visits Yorkshire on March 27-28 at the invitation of the wool textile producers, there will be no shortage of gloom in the picture presented to him of prospects in the UK textile industry.

In West Yorkshire some 2,000 job losses in wool and carpets were announced in December and January alone, and across the Pennines in Lancashire employment in the cotton and allied textile industry fell by 1,260 in December, bringing the total fall for 1979 to 5,500.

The extent of the problems has been revealed, too, in the results of Carrington Viyella, one of Britain's big four textile groups, which has reported a £6m fall in profits to £8.49m in 1979, compared with £14.5m in 1978. Employment in the group has fallen by 2,000 in the past year and capital investment this year will be reduced to £8m—half the figure for 1978. Throughout the industry there are now predictions of difficult trading during 1980 and fears of further major job losses and of possible bankruptcies. The British Textile Employers Association at a recent meeting with MPs described the situation in Lancashire as the worst for 40 years.

Now the industry's trade associations are drawing up a case for further tough restraints on textile imports when the present round of the GATT Multi Fibre Arrangement (MFA) finishes at the end of 1981. And it is partly to prepare the ground for presentation of this case—by showing that the present crisis occurred in spite of efforts to move into the new product areas and into more modern premises—that Viscount Davignon has been invited over. In the past 10 years the textile industry as a whole claims to have invested in excess of £2bn.

Other visits, all at the industry's invitation, have been made in recent months by Sig. Paolo Cecchini, one of Viscount Davignon's deputies, to mills in Lancashire, and by Herr Wilhelm Hafkamp, the Commissioner for external relations, to fibre plants in South Wales and Northern Ireland. The new head of the EEC's textile negotiating division, Herr Günter Krenzler, has also been to London to see officials of the British Textile Confederation (BTC).

The broad conclusion of both the textile and clothing sectors in the UK is that the present MFA, which imposes restrictions varying in severity on the growth in low cost imports of more than 100 items has worked tolerably well in its first two years of operation. The industry nevertheless points to a number of loopholes which it claims have limited the effectiveness of the overall protection afforded to the industry, and discouraged forward planning and investment.

Chief of these has been the EEC's treatment of its Mediterranean Associates with which informal understandings out-

side the MFA have been reached. In a number of cases the understandings have been seriously breached and a substantial growth in supplies from these countries has taken place. The UK industry has also expressed concern that having itself set global ceilings—limits on the total amount of imports of certain products from all sources—the EEC was prepared to overturn these last year to accommodate a big increase in imports of textiles from China. Over-generous treatment, according to both the BTC and its clothing counterpart, the Clothing Industry Council for Europe (CICE), has also given to the Lome countries, the group of mainly British and French ex-colonies with which the EEC has special links.

Finally, the EEC is criticised for being too slow to use its "basket extractor" mechanism to deal with sudden surges in imports from sources not previously controlled. Where this happens, the EEC has the power under its MFA bilateral agreements to take the products concerned out of the "basket" and to impose quota on the supplier concerned. In practice this has usually happened only after considerable delay, enabling imports to grow still further and resulting in a high base level being set for the quota eventually introduced.

These various weaknesses in the way the EEC Commission has approached the task of implementing the present framework of controls are seen by the UK industry as the main reason for the continued increase in the rate of textile and clothing import penetration into the UK market. Between 1977 and 1979, according to the BTC, imports increased in volume by 32 per cent while demand reflected in a strong consumer boom in the 18 months up to June last year—rose by 18 per cent. In the first three quarters of 1979 the value of textile and clothing imports was up by 25 per cent over the same period of 1978, compared with a rise in exports of only 9 per cent, and the UK trade deficit widened to £575m.

The argument now being advanced by the industry therefore is that the present frame-

UK INDUSTRY DEMANDS FOR THE NEXT MFA

- A 10 year period for the next MFA, not four as at present. Possible review after five years.
- Much tighter global ceilings setting absolute limits on the level of allowable imports of sensitive products.
- A recession clause enabling the average rate of growth in imports (currently 6 per cent per annum) to be varied. Controls to be applied immediately when previously uncontrolled products reach trigger levels.
- Tightening of flexibility provision which allows developing countries to switch between quotas and to carry forward unused quotas. Stricter arrangements covering the Mediterranean Associates and the Lome countries.
- Inclusion of "outward processing"—the export of fabric for conversion into garments and its subsequent re-import—with normal quotas.
- A social clause which would insist on the exporting country's compliance with International Labour Organisation minimum standards on working conditions.
- An improved price clause to provide protection against political pricing by state trading countries.

SOURCES OF UK IMPORTS, 1978, BY VOLUME

Source	Spun yarns U.S. '000 tons	Woven fabrics U.S. million square metres	Household textiles U.S. '000 tons	Clothing U.S. million items
EEC	28.0	324	2.6	51
Other developed countries	10.5	180	2.5	25
Low cost countries	29.5	559	14.7	290
Total	68.0	1,063	19.8	366

work of controls on low-cost suppliers needs to be continued and improved, and a list of ten key points suggesting ways in which this could be achieved is included in preliminary papers drawn up by both the BTC and CICE. These will now go to the UK Government and to the industry's fellow trade associations in Europe for discussion, and will, the industry hopes, play a significant role in shaping the position which the EEC will adopt in negotiations with low-cost suppliers.

The Government has extracted from a very reluctant EEC Commission the right to impose restrictions under GATT rules on disruptive imports of two U.S. fibre products, though not on a third, carpets.

Government thinking on textiles was further explained recently by Mr. Cecil Parkinson, a minister at the Trade Department, in a speech to Manchester businessmen. He reaffirmed Britain's commitment to free trade and defended Britain's record in maintaining an open market. He also emphasised the point—which the Retail Consortium and the Consumers' Association have also made over recent months—that the consumer has to pay some price for protectionism, and he stressed the need to give developing countries a stepping stone to industrialisation through textiles.

On balance, however, Mr. Parkinson concluded that controls on imports from the developing world would continue in some form, not too different structurally from the present MFA. And he added:

"While there is no prospect of reducing imports we will have to pay particular attention to securing acceptable rates of growth."

For its part the Brussels Commission is showing signs of beginning to find the textile industry a nuisance, with its constant demands for protection an obstacle to Community plans for encouraging closer links with developing countries. Commission officials are also highly sensitive to industry charges that the MFA has not been enforced strictly enough, and they argue that the last agreement was oversold by the UK Government to the textile industry, so as to make it appear more watertight than was possible.

EEC officials also argue that the UK textile industry has chosen to ignore the political reality which lies behind some of the deals that have been reached, for example, with the Mediterranean Associates. Thus, it is argued, it was necessary to make concessions to Portugal in

order to obtain an agreement lasting for three years. Fears of serious damage to the Turkish economy, and hence to the political and military balance of a very sensitive part of the world, are cited as reasons for reluctance to impose restraints last year on Turkish cotton yarn exports even after these had heavily exceeded quota levels. (Britain eventually insisted on individual restrictions for the UK market.)

—Britain can probably rely on support from the French, who are equally opposed to further opening up of their market to low-cost imports, and from the Italians. At the same time the pattern of development in textiles in Germany and Benelux has begun to make restrictions, particularly on clothing imports, to Britain—much less attractive to those countries.

In Germany investment has been concentrated on capital intensive textile processes aimed at producing sophisticated fabrics efficiently and cheaply. Clothing production has been allowed to decline, with German groups forming strong links instead with overseas makers-up who can use low labour costs to turn German-made fabric into garments for re-importation into the German and other European markets.

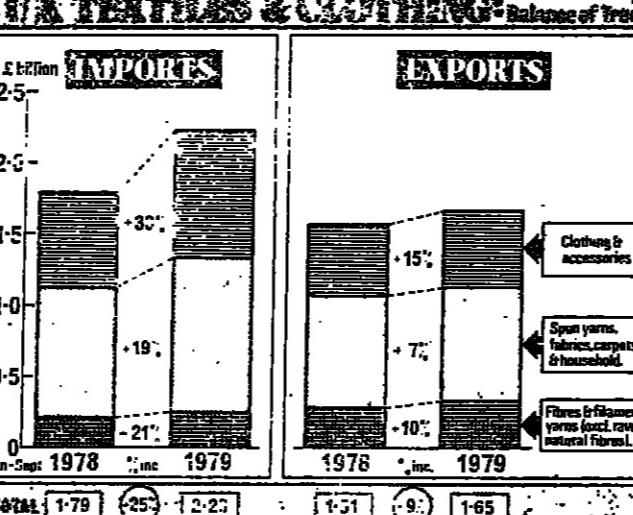
The Commission's view at this stage is that the next agreement should be substantially looser, and the aim would seem to be a return to at least part of the way to the generally liberal arrangements incorporated in the first MFA in 1974. Further cutbacks on major suppliers are seen as a non-starter, but there is some support for the idea that ways should be found within the next agreement for doing more for the exports of the very poorest countries.

The UK suggestions of a longer MFA and of a recession clause are both seen as likely to be unacceptable to the developing countries, which would gain little from them. "The last MFA agreement was intended as a once and for all breathing space so that the industry could move into more profitable areas. The extent to which it has done this will be one of the questions certain to be raised when GATT's textile committee meets to review the MFA at the end of this year," one senior Commission official pointed out.

Balancing factor

The same official explained that while the EEC remained committed to a viable textile industry it was not committed to the preservation of all branches of the industry in all member countries. In other words the disappearance of certain sectors in Britain or Germany could be balanced by their continued success, for example, in Italy. Furthermore the Community's textile capacity is set to rise by 1985, and almost as much fabric from developed countries—mainly the EEC—as from low-cost producers.

Britain has also been much less adept than the French or Italians, for example, in developing non-quota methods of protecting its textile industry, and has been reluctant to follow the Germans or Dutch in exploiting the possibilities of outward processing. For all these reasons control of low-cost imports, through EEC mechanisms, assumes a much greater importance in Britain than other Community countries.



MEN AND MATTERS

Old water-hole revisited

If British Rail does eventually wrest the Channel tunnel project from the competition it will at least have a head start—450 waterlogged metres of hole under the sea below Shakespeare Cliff, Folkestone.

BR sounds a trifle insouciant these days about its hole, which with another tunnel leading to it from the top of the cliff, is an expensive souvenir of the joint British-French scheme cancelled in 1974. Eighteen months later, the specially-built excavating machinery was cut to pieces by an East End scrapdealer who paid £19,700 to take off everyone's hands.

For this argument to apply, however, it would be necessary for any project to be financed by genuine risk capital.

EEC support

It is at this point that the second vital factor in the Chunnel's reviving fortunes comes in. The European Commission has suggested that up to 20 per cent of the cost of the tunnel could come out of a new Community transport infrastructure fund. Without this stimulus it is unlikely that any of the proposed schemes would go ahead. But it is improbable that the Community would want to subsidise a project which did not have the direct support of the member governments involved. The British Government could therefore find itself under great pressure to back the Chunnel with public funds.



"Personally I think we should pay a bit more and have it coming up in Germany."

we would get past the half-way mark before they did."

Disappointed as he was, Burgess says the tunnel, where he had a maintenance contract for 18 months, proved a useful showroom for his machinery: "It was handy for the office and consequently, I think, we sold one or two machines abroad." Burgess still thinks of the hole as "a marvellous piece of tunnelling." But it seems uncertain whether the next tunnellers, if there are any, will use it. A Kent County Council official who went down it at the weekend tells me: "It's very dirty and wet down there."

BIM's choice

A meeting at the British Institute of Management will today go through the motions of picking a new chairman to replace Leslie Tolley who ends his two-year stint in the autumn. With no apologies for stealing

BIM's thunder, I can reveal the new man is to be Trevor Holdsworth, recently-appointed chairman of engineering giant GKN.

His selection is a little surprising: although he was strongly fancied in some quarters, other BIM-watchers suspected his new duties at GKN might be too time-consuming to free him for the task of stumping round the country extolling the virtues of British managers. And he is noticeably more taciturn (what else could you expect from a Yorkshire-born chartered accountant) than the other two front-runners for the post, Sir Ken Corfield of STC and Sir Peter Parker of British Rail.

It seems also that he will have an uphill task putting across the views of managers. Although technically representing a different sector of the executive world from that covered by the Institute of Directors, Holdsworth faces fierce competition from the headline-grabbing tactics adopted by Walter Goldsmith, the abrasive new director-general of the Iod.

To right matters, some BIM hands fear, he may start by applying his skills in rationalisation and investment which have had such an effect at GKN to the establishment at Management House.

Gym fixed it

Sir Anthony Burney, going on 71 and vacating the chairman's seat at Debenhams in the summer, tells me he is gripped by a growing interest in leisure. "Not for myself. Heavens no," he protests. "I would not know what to do with the time, I still go to the gym for 40 minutes every evening and I have as much energy now as I have had for the past 20 years." In that case he should fit in nicely at BIM, his new role as chairman at

expanding leisure group run by former fish porter and boxer, George Walker.

The ambitious Walker, whose business embraces interests ranging from films to shopping centres, admits ingenuously: "I hope he is going to give us the sort of image we have been looking for."

"He will be our guiding light. I was looking for a man who would inspect all our plans and tell us if we were on the right lines." And Sir Anthony is certainly thorough in his inspections. "I asked him to join us three months ago, and he had a damned good look before he said yes," Walker tells me. Sir Anthony visited every Brent Walker establishment, scoured the accounts, met everyone involved, and inspected the current year's budgets. "Now he is coming and that makes me feel fairly confident we are on the right track."

Sultry serial

Still reeling from last year's papal visit, Poland's atheists are having another go at undermining Catholic morality. Possibly fearing a leaflet out of an old copy of the Sun, they are serialising the Kama Sutra in the atheist movement's newspaper, Argumenty. But suddenly converted atheists are finding the magazine hard to obtain. The 26,000 print run disappeared from the newsagents with unaccustomed alacrity, and the lady who looks after unsold copies in Warsaw and district says she has not seen one since the serialisation began.

Mound of moaning

Overheard in Brussels: "The distinguishing feature of the EEC is its whale mountain."</p

Fisons growth slows as profits drop to £17.3m

While showing some of the expected recovery in the second half, Fisons announces pre-tax profits of £17.3m for 1979, a drop of 25 per cent on the previous year's £23.1m. First half profits had fallen from £11.47m to £7.34m.

Industrial disruption and bad weather early last year cost an estimated £4m in lost profits while the strength of sterling cut an estimated £3.5m from overseas earnings. Without these setbacks, profits would exceed those earned in 1978, the directors say.

Stated earnings per share are 35.6p against 50.7p but a final dividend of 9.555p (£3.375p) lifts the year's total from 14.2257p to 16.45p.

Mr. Ron Bounds, the group's chief executive said that the second half recovery achieved at the time when sterling was even stronger than in the first half, had generally carried forward into the first quarter of this year, although he so far has seen figures only for January.

Group activity profits totalled £23.9m against £27.8m. The largest contribution came from pharmaceuticals, 6 per cent up on the previous year. Scientific equipment contributed £4.65m (£5.3m), fertilisers, £2.91m (£6.06m), agrochemicals, £2.60m (£3.9m), and horticulture, £1.33m (£1.03m).

The group had its busiest year for acquisitions but it is still not ruling out further acquisitions this year, says Mr. Bounds. Worldwide borrowings increased by £15m with £11m used to finance acquisitions and this with higher rates of interest put finance charges up by 38 per cent.

Capital spending totalled £18m. This year, with tight monetary controls, the group was likely to adopt a much more conservative attitude and "I suspect capital spending will be lower," says Mr. Bounds.

Agrochemicals and fertilisers increased their sales by 48 per cent and 22 per cent respectively, but found margins squeezed by a combination of competitive sales pricing and rapidly escalating raw material costs.

Horticulture, despite suffering production shortages, increased sales by 19.5 per cent.

The demand for peat-based products exceeded supply for most of the year, despite new peat processing facilities at Hatfield coming

HIGHLIGHTS

The latest figures from Fisons show the first decline in profits for some years and Lex considers the prospects for 1980. Royal Insurance is the third of the big composite groups to report for 1979 and it has revealed its expected profits setback. However, if the underwriting cycle continues to deteriorate, a better weather experience and higher investment income could hold profits roughly in line with last year. Finally there is a note on the current state of sterling money markets where there is a strong upward pressure on bank base rates. On the inside pages there are comment on Blagden and Noakes, Victor Products and George Ewer.

Stated earnings per share are 35.6p against 50.7p but a final dividend of 9.555p (£3.375p) lifts the year's total from 14.2257p to 16.45p.

Mr. Ron Bounds, the group's chief executive said that the second half recovery achieved at the time when sterling was even stronger than in the first half, had generally carried forward into the first quarter of this year, although he so far has seen figures only for January.

Group activity profits totalled £23.9m against £27.8m. The largest contribution came from pharmaceuticals, 6 per cent up on the previous year. Scientific equipment contributed £4.65m (£5.3m), fertilisers, £2.91m (£6.06m), agrochemicals, £2.60m (£3.9m), and horticulture, £1.33m (£1.03m).

The group had its busiest year for acquisitions but it is still not ruling out further acquisitions this year, says Mr. Bounds. Worldwide borrowings increased by £15m with £11m used to finance acquisitions and this with higher rates of interest put finance charges up by 38 per cent.

Capital spending totalled £18m. This year, with tight monetary controls, the group was likely to adopt a much more conservative attitude and "I suspect capital spending will be lower," says Mr. Bounds.

Agrochemicals and fertilisers increased their sales by 48 per cent and 22 per cent respectively, but found margins squeezed by a combination of competitive sales pricing and rapidly escalating raw material costs.

Horticulture, despite suffering production shortages, increased sales by 19.5 per cent. The demand for peat-based products exceeded supply for most of the year, despite new peat processing facilities at Hatfield coming

on stream in September and the addition of peat resources through the acquisition of Howlets in April.

Pharmaceuticals sales showed significant volume increases in Europe, including the UK, as well as in several other overseas markets. The acquisition of the Protesa group in Australia in September made a marginal contribution to profits in the previous year.

Scientific equipment suffered from the effects of the engineering strike and the cutback in public expenditure in the second quarter. Two acquisitions, Toso and Townsend and Mercer, were made in Australia late in the year, but neither contributed to profits in 1979.

See Lex

Bolton Textile setback

A drop of £46,000 in pre-tax profits is reported by Bolton Textile Mill Company for the half-year to October 31, 1979. Turnover increased from £5.7m to £5.8m. Tax charged was down from £77,000 to £33,000, leaving net profit at £50,000 (£72,000).

In the last full year pre-tax profits were well down at £87,000 (£307,000) from turnover of £11.35m (£12.02m).

Sir George Burton, chairman, said later that although pharmaceutical profits were up, the group and the country were losing by the National Health Service pricing policy.

The group had obtained only one small price increase last year and the situation was equivalent to the Price Commission being abolished in every area but this one. The Health

EMPIRE PLANTS.

The offers by Caparo Tea for Empire Plantations and Investment have become unconditional as to acceptance and remain open until further notice.

Caparo now owns 91.85 per cent of the voting capital.

The Wagon Finance Corporation Limited



HIGHLIGHTS FROM THE 1979 ANNUAL ACCOUNTS

	1979 £	1978 £
Turnover	£13,824,138	£10,922,325
Consolidated profit before interest on borrowings	7,709,067	5,786,608
Interest on borrowings		
Bank loans and overdrafts	4,981,598	2,652,844
Deposit loans	673,836	420,311
	5,655,434	3,073,155
Consolidated profit before taxation	2,053,633	2,713,453
Taxation	1,108,664	1,440,372
Consolidated profit after taxation	944,969	1,273,081
Dividends		
Paid—interim: 2.5%	145,667	144,986
Proposed—final: 6.75%	393,300	390,712
	538,967	535,698
Retained profit for the year	£406,002	£737,383

Group profit 1979

The Group profit for 1979, before interest and taxation, was £7,709,067 compared with £5,786,608 for 1978. But after deduction of money costs, the Group profit before tax was £2,053,633 compared with £2,713,453 for the previous year. At first sight this is disappointing, but must be considered satisfactory given the fact that interest rates were not only much higher in 1979, but were rising continuously throughout the year. Wagon is, of course, in the fixed instalment credit business and there is a time-lag before higher borrowings costs can be recovered from customers.

The average Finance House Base Rate for 1979 was 13.46%, compared with 8.75% for 1978. Our own money costs were £5,655,434, an increase of £2,582,279; and most of this was due to these higher rates, though some was due to the higher level of borrowings needed to finance our increasing portfolio. Our instalment credit balances were a record £60,010,833, before deducting unearned finance charges of £10,618,946.

The consolidated profit after taxation of £944,969 is equivalent to earnings per share of 4.06p compared with 5.47p for 1978. However, in view of the strong year-end position our directors recommend a final dividend of 1.6875p per share which, together with the interim dividend of 0.625p per share, makes a total of 2.3125p per share (9.25%) for 1978. This compares with a total of 2.303125p per share (9.2125%) for 1978.

Future prospects
We started 1980 with our highest ever carry-forward of unearned finance charges and I am satisfied that our staff, ably controlled by our executive directors, have the necessary will and, just as important, the experience, to meet any difficulties that may be encountered. I thank them all on your behalf for the excellent work they have done and continue to do for the Group.

Finally, I would like to report that your Board has recently completed arrangements with our bankers, not only to increase our facilities but also convert the bulk of them into medium term facilities of between two and five years. We are now well equipped to finance any expansion likely to occur in our business in the next two or three years.

S. M. de BARTOLOME, Chairman.

15th February, 1980.

Copies of the Annual Report available from: The Secretary, The Wagon Finance Corporation Limited, 3 Endcliffe Crescent, Sheffield, S10 3EE

UK COMPANY NEWS

George Ewer dividend up

FOR the year ended September 30, 1979, George Ewer and Co, coach operator and motor trade distributor, reports pre-tax profits of £1.56m on turnover of £25.9m. The previous nine months trading period produced pre-tax profits of £1.38m and turnover of £22.02m.

First half profits had risen from a restated £183,000 to £270,000 and the directors were expecting excellent results for the year with a substantially increased dividend payment.

A substantial stake in Ewer is held by Sunderland-based T. Cowie.

The group expects to benefit from the sales proceeds by reducing bank borrowings with commensurate interest savings.

T. Cowie's presence in Ewer is

comment

from the sales proceeds by

reducing bank borrowings with

commensurate interest savings.

Against the forecast of a final

dividend of not less than 1.75p,

the directors are now recom-

mending a 1.8p final to make a

total of 2.4p against a single

1.5p payment in the previous

nine months.

Profits are after interest of

£245,000 (£200,000).

Tax takes £183,000 (£230,000)

giving earnings per 10p share of 7.77p

against 6.24p.

Extraordinary items amount to

£29,000 (£56,000)

and £97,000 (£90,000).

The revaluation of £1.56m

is retained in the statement of

equity.

The group expects to benefit

from the sales proceeds by

reducing bank borrowings with

commensurate interest savings.

Against the forecast of a final

dividend of not less than 1.75p,

the directors are now recom-

mending a 1.8p final to make a

total of 2.4p against a single

1.5p payment in the previous

nine months.

Profits are after interest of

£245,000 (£200,000).

Tax takes £183,000 (£230,000)

giving earnings per 10p share of 7.77p

against 6.24p.

Extraordinary items amount to

£29,000 (£56,000)

and £97,000 (£90,000).

The revaluation of £1.56m

is retained in the statement of

equity.

The group expects to benefit

from the sales proceeds by

reducing bank borrowings with

commensurate interest savings.

Against the forecast of a final

dividend of not less than 1.75p,

the directors are now recom-

mending a 1.8p final to make a

total of 2.4p against a single

1.5p payment in the previous

nine months.

Profits are after interest of

£245,000 (£200,000).

Tax takes £183,000 (£230,000)

giving earnings per 10p share of 7.77p

against 6.24p.

Extraordinary items amount to

£29,000 (£56,000)

and £97,000 (£90,000).

The revaluation of £1.56m

Companies and Markets

UK COMPANY NEWS

Blagden and Noakes 14% higher at record £5.65m

THE FIRST-HALF improvement at Blagden and Noakes (Holdings) has been maintained in the second six months and 1979 pre-tax profits were 14 per cent higher at a record £5.65m, compared with £4.95m. The second half has produced £2.94m, half £2.45m.

Turnover for the year increased from £54.52m to £61.25m and trading profits moved ahead to £5.3m (£5.07m). Net interest charges rose from £158,000 to £255,000.

A divisional breakdown of turnover and trading profits shows (in £'000s): manufactured and reconditioned drums and casks £32,810 (£30,746) and £3,067 (£3,376), plastics mouldings, platings and transformers £12,390 (£9,665) and £1,688 (£1,403); chemicals £13,684 (£11,491) and £613 (£102 loss), and industrial protective and electrical equipment £2,571 (£2,621) and £274 (£391) respectively.

Some downturn was suffered in the container and plastics divisions during the latter part of the year, partly due to the engineering dispute. Buoyant

trading conditions continued for other divisions and the chemical side recovered to a break-even situation.

The company has recently placed an order for a new formaldehyde plant using modern techniques and when this becomes operational in the middle of next year it is expected to be highly profitable.

With SSAP 15 adopted, stated earnings per 25p share rose from an adjusted 17.1p to 26.4p.

A second interim dividend of 4.7p net lifts the total to 7.7p (equivalent 6.7p).

Turnover 61,250 54,523
Trading profits 5,300 4,950
Interest paid 255 156
Share of associate's profit 69 43
Profit before tax 5,655 4,955
Taxation 1,365 1,758
Net profit 4,290 3,197
To minorities 1,688 1,403
Attributable 2,571 2,621
Dividends 820 714
† Less interest received and investment income.

comment

The transport and engineering strike wiped well over £1m off Blagden and Noakes profits but

nevertheless the company closed its books on a 14 per cent rise. This year might prove harder going. There is an inbuilt recovery from these two strikes but the steel dispute has some feed back for the company and the outlook for the chemical industry is far from exciting. A flatness in the chemical sector will have repercussions both for the drum market and Blagden's own chemical operation.

Last year chemical manufacturing fought its way back to break-even while chemical distribution and trading produced the profits. Blagden might find it tough work in 1980 but the new formaldehyde plant could be a winner in 1981. Of the other operations plastic mouldings should benefit from a progressive increase in Ford parts as against Leyland and industrial protective equipment seems to roll along nicely without any interruption. Overall the gain will be modest this year but the shares at 122p are hardly demanding even if profits slip.

The yield of 9.2 per cent and p/e of 4.5 on stated earnings can withstand a bit of pressure.

As reported on February 19, taxable profits for year ended December 31, 1979, advanced from £15.41m to £16.84m from sales of £163.4m (£146.2m). The dividend is effectively stepped up to 3.75p (2.7167p) per share.

Mr. Djanoj states that competition, both domestic and from imports, was intense during the year, and in spite of progress in containing costs and increasing efficiency, the group suffered a small reduction in overall profit margins.

Control of costs and improvement in productivity "remain of vital importance to the long term development of our business and much attention is devoted to these activities," he says.

While concentration remained on the organic development of the business, the directors considered a number of potential acquisitions during the year, the chairman states. Although none proved adequate, the directors will continue to seek suitable acquisitions, the chairman says.

Balance sheet shows group fixed assets at £27.57m (£23.61m), net current assets up from £40.23m to £48.18m, and total assets of £76.85m (£63.83m).

There was a £7.54m (£4.26m) increase in cash and investments.

Meeting, Mansfield, on March 27 at 10.30 am.

Refuge bonus rates up

Slight increases in its bonus rates for profit-withdrawal business in the ordinary branch have been declared by the Refuge Assurance Company. For assurances, the reversionary bonus rate for 1979 is lifted by 20p to 25 per cent of the sum assured from 54.80 per cent in 1978.

In addition the terminal bonus rate payable on death or maturity claim from April 1, 1980, is lifted from 2 per cent to 2.50 per cent of the sum assured for each calendar year in force except the first five.

There is a further bonus of 50p per cent, unchanged from last time, for each year in force except the first 10 years.

On deferred annuities, including self-employed pension contracts the reversionary bonus rate is improved by 40p from 55.60 to 62 per cent of the basic benefit.

But the company has changed its terminal bonus payment to a straight 23 per cent of the basic benefit for each year in force except the first five years.

Previously, the rate was 22 per cent for each year except the first five and 22 per cent for each year except the first 10 years.

Previously, the rate was 22 per cent for each year except the first five and 22 per cent for each year except the first 10 years.

He looks forward to an improvement in 1980-81.

For the year ended September 30, 1979, pre-tax profits were £5.45m (£3.27m), on turnover up from £215.06m to £235.66m.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass, and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

the planned growth in sales, but held or improved its position in major market areas. In support of its commitment to customer service, work has started on the construction of a new warehouse and when completed next year, will serve customers in the West of Scotland.

The company supported the Glass Manufacturers' Federation in extending the use of bottle banks for collecting waste glass,

and a start was made on the construction in Scotland of the first mechanical plant for processing cullet.

Most sectors of the U. G. Closures and Plastics market showed relatively little growth.

There was, however, generally strong demand for aluminum closures in both the spirits and beverage fields. A major new warehouse facility at the Norwich factory was opened in December.

The Ravenhead Company suffered a major setback as a result of the hauliers strike and deliveries were restricted to about one-quarter of the expected level. It was impossible to recover this lost business and results from this sector were very disappointing. Forward planning will continue to place emphasis on new product development to meet competition.

Mould order intake at Johnson Radley was at a high level for most of the year and the machine shops were well loaded with work. An important development during the year was the acquisition of Werneth Mould Engineers.

In the stockbuilding section and a generally poor summer restrained demand for beer and soft drinks.

The company did not achieve

Milford Docks confirms rights

THE BOARD of Milford Docks Company has reaffirmed its plans to have a rights issue but says that it will have to seek shareholders' approval to create the additional capital.

The approval will be sought at the company's next annual general meeting, and the exact timing of the issue will depend on prevailing market conditions.

In a letter to shareholders, Mr. C. A. V. Smith, the chairman, outlined his general plans for Milford Docks but goes into very little actual detail.

The proceeds of the rights issue are intended, in principle, to be used by the company to improve the existing docks services and facilities in a manner which is hoped will sustain the company's revenue expectations. It should also enable the docks to increase the general cargo traffic without interfering with fishing activities. Full details will, of course, be sent to all shareholders.

The company plans to launch a Parliamentary Bill which should be on the Statute Book by mid-1981. According to Mr. Smith, part of the Bill involves a constructional scheme which will maximise the long-term potential for the company's development and consequent pros-

Radio Orwell to start dividends

As a result of progress made in 1978-79 and prospects for the current year, Radio Orwell is in a position to pay its first dividend on the ordinary. There will be a 5p interim in July, and the directors expect to be able to pay a final when the results are more certain.

In the year ended September 30, 1978, turnover rose from £511,888 to £615,000 but the profit before tax showed a slight decline to £8,701, against £10,674. However, the company has written off the original share issue expenses of £10,286. Tax taken £8,000 (900) to leave net earnings at 20.5p (23.35p).

The accumulation of preference dividend to date of £16,057 has been paid. The deficit on profit and loss account has been halved to £15,416.

The start to the current year has been strong and there is a prospect of higher earnings per share for 1979-80, the directors state.

DANAE INVESTMENT

Holders of Danae Investment Trust warrant certificates with subscription rights will be able

Thomas French & Sons Limited

1979 Results:

Sales £15.4m +16% Profit £1.6m +33%

Per share: Earnings 23.2p +56% Dividend 4.5p +61%

Ten Year Record:

	1970	1979	% increase
Profit	£133,000	£1,600,000	1,120
Earnings per share	1.9p	23.2p	1,120
Shareholders' funds	£703,000	£4,000,000	470

*excludes Deferred Tax £528,000

Diversity of Interest:

- (1) "Rufflette" Products UK: Curtain styling products. Brand leader. Three factories.
- (2) "Rufflette" Overseas: Companies in France, Belgium, South Africa, Australia and New Zealand.
- (3) Narrow Fabric Manufacture: Wide variety of tapes. EB Hamel acquired. Plant transferring to Lille N.F.
- (4) Electrical and Electronic Products: Thomas French (Electrical) and (Cables); Surface heating for pipework etc. and silicone cables. Tekdata: Sophisticated Interconnection Systems and Electronic equipment.

Prospects:

"Strong balance sheet, board leadership, four bases of interest and progressive management combine to offer excellent opportunities for continued growth in 1980's. I hope current year will provide a good start".

T J French, Chairman.

Sharston Road, Wythenshawe, Manchester M22 4TH.

NEWBOLD & BURTON HOLDINGS LIMITED

Manufacturers of Ladies' Footwear

VERY SATISFACTORY RESULT

	1979	1978
Group Sales	£11,644	£9,924
Profits before tax	841	702
Tax	267	330
Earnings per 25p share	13.6p	8.8p*
Dividend per 25p share	3.78p	2.4S2143p*

* Adjusted for a 2-for-5 Scrip Issue.

Salient points from the review by the Chairman, Mr. V. F. Burton, on the year to 31st December 1979.

★ Dividend increased by 52% covered over 3½ times.

★ Strong financial position maintained with continuing strength of cash position and overall liquidity.

★ Revaluation of freehold properties show a surplus over book values of £597,000.

★ Net assets increased by 50% to a value of 71p per share.

PENGKALEN LIMITED

Extracts from the Statement of the Chairman, Mr. J. T. Chappel, C.B.E., F.I.M., circulated with the Report and Accounts for the year ended 30th September, 1979

The pre-tax profit for the year amounts to £392,282 compared with £158,329 in 1977/78. Output was substantially higher at 249.38 metric tons (104.73 metric ton in 1977/78) as a result of the dredge working in the area released by the road deviation. The average price received for our tin concentrates was £3,632.63 per metric ton (£3,421.15 per metric ton—1977/78).

After taxation of £203,507, the net profit for the year amounts to £98,775, from which £96,000 has been distributed by way of dividends totalling 6 pence per share.

Good progress was made on the road deviation and the construction of the new bridge over the Kinta river. The construction of a temporary loop road enabled the dredge to enter the old road reserve in April, prior to the completion of the new bridge and other outstanding work in July. There was a substantial improvement in production during the second half of the year, after the dredge entered the virgin ground released by the road deviation. The dredge will continue to operate partly in the virgin ground of the old road reserve and partly in the adjoining previously worked ground until June when it will reach the eastern boundary of the property and it turned north.

Thereafter, the dredge will be operating entirely in previously worked ground, in which estimates of production tend to be less reliable than in virgin ground, and, of course, the continuation of profitable returns will be all the more dependent on adequate tin prices.

EPDC drilled nine holes in

UK COMPANY NEWS

MINING NEWS

Rio Algom earns more in difficult year

BY KENNETH MARSTON, MINING EDITOR

UNLIKE most other Canadian natural resource companies, Rio Tinto-Zinc's group Rio Algom has not enjoyed buoyant conditions in 1979, but it has still managed to raise earnings. At CS\$76.61m (£29.06m), or CS\$5.76 per share, they compare with CS\$61.52m in 1978.

Although the 68.1 per cent owned copper and molybdenum-producing LorneX boosted its 1979 net profits to CS\$7.8m from CS\$4.4m, Rio Algom's share suffered a large deduction for minority interests and there was a big increase in taxes. Prior to these charges, Rio Algom's income for the past year amounted to CS\$78.7m against CS\$60.1m.

Rio Algom's income from steel manufacturing and distributing operations declined because of a strike at the Tracy plant of Atlas Steels which lasted from March 21 until early this year.

It will also be recalled that America's Tennessee Valley Authority last year withheld a payment due to Rio Algom of US\$22.7m under a uranium supply contract which is in dispute.

Apart from this, Rio Algom is set to have a better year. LorneX is still going strong again, a background of higher copper prices and the full effects of last July's more favourable molybdenum sales agreement. The ending of the Tracy strike should result in better steel earnings, while first income should flow from the Panel uranium mine.

The current year will also bring the benefits of the recently completed merger with Preston

Mines which reports a net profit for 1979 of CS\$2.82m compared with CS\$2.75m in 1978. As already announced, Rio Algom has declared a total dividend for 1979 of 150 cents against 129 cents A and each class B share outstanding.

Finsider takes 7.5 per cent of Oaky Creek

THE PROPOSED AS200m (£96.4m) Oaky Creek coking coal project in Queensland has moved a step closer to fruition with the disclosure that the Italian steel and cement group, Finsider, has guaranteed sales contracts and will take up 7.5 per cent of what are believed to be big deposits of steaming coal to the north of Coopers Ferry.

Finsider has agreed to buy 700,000 tonnes of coking coal a year for at least eight years.

At present prices this values the contract at more than AS250m.

The Italian group is the second European steel producer to take a stake in the Oaky Creek venture in recent months. The Dutch group, Hoogovens, has obtained 10 per cent equity and agreed to take 500,000 tonnes of coal a year for at least eight years.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This is the first half way to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

This puts the venture more than halfway to its initial planned annual capacity of 2.25m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Flisider, and the Queensland base metals group, MIM Holdings, in which Asarcos of the USA has a major shareholding.

Oaky Creek is located about 200 km west of Rockham

Companies and Markets

U.S. MOTOR INDUSTRY

Detroit slowly gears up to small car age

BY IAN HARGREAVES IN NEW YORK

DETROIT DOES NOT seem to be able to make up its mind whether things are getting better or worse for the U.S. motor industry.

The now completed quarterly results from the four manufacturers show sharp falls in profitability, yet more or less in line with expectations. This explains why our stocks have been doing quite nicely on Wall Street so far this year in comparison with average performance.

At the same time, the spectre of a recession in consumer spending seems to have drifted even further away, the weather continues unusually mild in the north-east of the country and slowly but surely the industry is gearing up to become the world's largest producer of small cars—the sector in which the Detroit companies were roared last year by mainly Japanese imports.

On the company front, Chrysler has started to play down the scale of its financial problems, suggesting it may not need Federal loan guarantees, and General Motors, as ever, is sticking to its view that the U.S. economy is fundamentally sound and the American public fundamentally wedded to the idea of regularly changing their cars.

This impression of cautious confidence is, however, strikingly contradicted in other motor industry utterances. Most obvious is the growing outcry over imports and the demand for protectionist measures recently carried to Japan by Mr. Douglas Fraser, president of the United Autoworkers' Union. Ford executives have also given some uncustomary backing to the union's stance.

But the more significant pes-

sism is derived from sceptical analysis of the very factors which have cheered Detroit in the last few weeks.

Most important is the non-recession. The fact that the U.S. industry's sales hit a four-year low last year without a recession in consumer spending strengthens the impression that the decline in sales has more

a charges over 10 per cent. With ease forecast of 9.3m for a drop in working capital last prime rate at 16½ per cent, this domestic and import sales, year, but mighty GM remains already generous offer now could spell catastrophe in terms of its fragile negotiations with lenders following the passing of aid legislation.

Forecasting financial results for the motor companies has, because of the uncertainty over sales patterns, become a more embarrassing and slightly uncomfortable. Ford probably lost

its dividend this year as it did in 1975.

But, beyond these problems, the industry may well be right not to be unduly anxious. The 1981 model year (October 1980 to October 1981) will see the Detroit Big Three, with the help of Volkswagen of America, double capacity in the production of front-wheel drive cars from about 1.5m in the present model year to 3m.

That will bring Ford into contention in this crucial sector of the market with its Erikson line, GM will build on the success of its existing X-body cars and Chrysler will add K-body cars to its already fairly successful Omni and Horizon lines.

In short, the U.S. industry will probably in that model year become the world's largest producer of (mainly small) front wheel drive cars, the sector in which it has been buffeted by Japanese and European imports in the last year.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.4bn. Chrysler, with whom Ford has frequently been compared in the last six months, had debt in excess of net worth by the year-end. The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

to do with competition from imported small cars and perhaps reflects a basic adjustment in the market to steeply increased fuel costs. Much the same can be said of the weather.

It should have helped the industry to a better performance which, apart from a few days in January, has so far not transpired.

The bleak fact remains that a quarter of the industry's 700,000 workers are indefinitely laid off, that end-January stocks of cars were still at unhealthy levels for Ford (84 days) and crisis levels for Chrysler (120 days) compared with 45 days for imports and 60 days for General Motors.

Much the same situation on both sales and vehicle stocks applies in truck manufacturing too. This explains the continued torrent of bargain offers from the car companies, the most costly of which seems likely to be Ford's decision to pay dealers' showroom financing

both Ford and General Motors, although Chrysler is not expected to do worse than the record \$1.1bn it lost last year.

American Motors, although probably stronger financially now than for many years, saw its earnings decline in the final quarter of last year (AMC's first fiscal quarter) from \$18.9m to \$12.8m.

Predictions of lower profits are based on forecast car sales in the U.S. this year of between 9.5m and 10m, compared with 10.6m last year. Imports are expected to account for between 26 and 25 per cent of this total, against a record 22.5 per cent last year. Sales are running at an 8.1m annual rate for the domestic manufacturers so far this year against an actual 8.3m last year.

These remain the critical figures for the industry, where profits vary in direct proportion to the volume of production. For Chrysler, a level of sales significantly below its own worst

operations last year, but its strength in Europe as well as the success of its non-car business in North America resulted in the third most profitable year in the company's history.

But Ford has seen a substantive fall in its working capital (from \$3.1bn to \$2.8bn at each year-end) at the same time as it stretched its long-term debt by \$0.8bn to \$2.4bn.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.4bn. Chrysler, with whom Ford has frequently been compared in the last six months, had debt in excess of net worth by the year-end. The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

operations last year, but its strength in Europe as well as the success of its non-car business in North America resulted in the third most profitable year in the company's history.

But Ford has seen a substantive fall in its working capital (from \$3.1bn to \$2.8bn at each year-end) at the same time as it stretched its long-term debt by \$0.8bn to \$2.4bn.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.4bn. Chrysler, with whom Ford has frequently been compared in the last six months, had debt in excess of net worth by the year-end. The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

operations last year, but its strength in Europe as well as the success of its non-car business in North America resulted in the third most profitable year in the company's history.

But Ford has seen a substantive fall in its working capital (from \$3.1bn to \$2.8bn at each year-end) at the same time as it stretched its long-term debt by \$0.8bn to \$2.4bn.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.4bn. Chrysler, with whom Ford has frequently been compared in the last six months, had debt in excess of net worth by the year-end. The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

operations last year, but its strength in Europe as well as the success of its non-car business in North America resulted in the third most profitable year in the company's history.

But Ford has seen a substantive fall in its working capital (from \$3.1bn to \$2.8bn at each year-end) at the same time as it stretched its long-term debt by \$0.8bn to \$2.4bn.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.4bn. Chrysler, with whom Ford has frequently been compared in the last six months, had debt in excess of net worth by the year-end. The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

Japanese carmakers under fire

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT IN GENEVA

to gain strong market penetration.

"Neither can we tolerate the fact that their domestic market, protected by the twin barriers of niggling legal requirements which make it very difficult to adapt imported vehicles to comply, and the near impossibility for foreign manufacturers of establishing a local sales network."

Mr. Perrin-Pelletier said that that point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

"The EEC has understood all this clearly. How significant a role the ECRC will be to play in helping the European industries will depend on that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

"The EEC has understood all this clearly. How significant a role the ECRC will be to play in helping the European industries will depend on that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of so-called "intelligent robots" over the next 10 years to give more flexibility in production would make the facilities of large and medium sized companies much more similar than in the past.

Mr. Perrin-Pelletier put this point, Dr. Karlheinz Radermacher, the director of BMW responsible for research and development, pointed out that the introduction of car plants of

Profits at Ciba-Geigy dip as fixed costs mount

BY JOHN WICKS IN ZURICH

INCREASED fixed costs ate into profit margins at Ciba-Geigy last year reducing the Swiss chemical group's profits for the second year in succession despite higher sales.

After tax group profits fell by SwFr 35m to SwFr 327m (\$102m) for 1979 with profit margins narrowing from 4 per cent to 3.3 per cent. Back in 1978 Ciba's ratio of earnings to sales stood at 7 per cent.

However, the company points out that heavier depreciation meant group cash-flow reached SwFr 85m, or only SwFr 5m less than in 1978. Sales rose by 11 per cent to SwFr 9.59bn, and the group is to recommend an unchanged dividend of SwFr 22 per share and participation certificate.

The gap between sales development and that of profits is attributed by Ciba partly to the fact that fixed costs and expenses grew faster than in 1978. It was "impossible to raise selling prices accordingly.

Apart from the rise in fixed costs, the price of raw materials increased noticeably in the second half of 1979 after some years of stable or even declining prices.

Currency fluctuations were much less marked than in 1978, but are still said to have "cut a considerable sum from our profit."

Capital expenditure amounted to SwFr 895m last year, or SwFr 44m up on the 1978 figure.

Total depreciation at SwFr 630m, exceeded the investment

figure. After distribution of dividend, self-financing of SwFr 851m was sufficient to cover both capital expenditure and acquisitions during 1979. Research and development spending was up SwFr 62m to SwFr 824m.

Plastics and additives produced the sharpest sales rise last year, although all divisions achieved "distinct growth."

Newly acquired companies contributed about a quarter of the 11 per cent increase in sales.

Sales of the parent company increased 7 per cent to SwFr 3.9bn, but the increase was mainly due to a 10 per cent

rise in deliveries to group companies, whereas direct deliveries to customers "stagnated."

Upsurge in Alusuisse earnings

BY OUR ZURICH CORRESPONDENT

INCREASED profits and sales are reported for 1979 by Alusuisse, the Swiss group which is one of the world's major producers of light metals.

Sales last year rose by almost 17 per cent to SwFr 5.78bn while after tax earnings were a fifth higher at SwFr 112.6m (\$86m). Margins widened, and cash flow expanded by 10 per cent to SwFr 47.1m.

Parent-company net profits increased by 15.3 per cent to SwFr 51.7m, the highest level since the record SwFr 63m achieved in 1974. The Board recommends an unchanged dividend of 8 per cent.

The April 18 annual meeting will be called on to approve the creation of participation certificates (non-voting shares), which

are intended as an "instrument for long-term financing and acquisitions." While shareholders will be asked to approve a participation-certificate capital of SwFr 150m, the first issue with dividend entitlement backdated, will be of only SwFr 35m.

Shareholders would be able to obtain these in the form of a stock dividend, with two bearer shares or four registered shares entitling them to one participation certificate of SwFr 50 nominal value. Since the cash dividend is of SwFr 40 per bearer share and SwFr 20 per registered share, this means that Alusuisse will raise an initial SwFr 56m.

In the face of this increase in sales, consolidated order inflow was down by 8 per cent to about the same figure of SwFr 8.8bn.

In contrast to the decline in group cash flow, the Swiss parent showed net profits of SwFr 41.8m, or fractionally more than in the previous year.

* * *

CONSOLIDATED cash flow of the Brown Boveri group in 1979

All these securities having been sold, this announcement appears as a matter of record only.



The Thai Farmers Bank, Limited

London Branch

US \$20,000,000

Floating Rate Certificates of Deposit due 1983

County Bank
LimitedDresdner(South East Asia)
LimitedMorgan Guaranty Pacific
LimitedBanco Urquijo Hispano Americano
LimitedDai-Ichi Kangyo Finance(Hong Kong)
LimitedThe Royal Bank of Canada (London)
Limited

This announcement appears as a matter of record only.

Samsung Construction Co., Ltd.

U.S. \$18,000,000
Medium Term Loan

Managed by

Merrill Lynch International Bank Limited
Arab African International Bank
(Cairo)
Kuwait International Investment Co. S.A.K.

and provided by

Merrill Lynch International Bank Limited
Arab African International Bank
(Cairo)
Kuwait International Investment Co. S.A.K.
International Trade and Investment Bank S.A.
Banque Nationale de Paris (South East Asia) Ltd.

Agent Bank

Merrill Lynch International Bank Limited

كائن من الخبر

Euroc tops forecast and raises dividend

By Victor Kayfetz in Stockholm

BY ENDING 1979 with its best four-month period of the 1970s, Euroc, the Swedish building materials and industrial group, overcame last winter's losses to post a pre-tax profit of Skr 70m (\$16.7m) for the year.

In October the company predicted earnings about the same as the Skr 52m achieved in 1978.

The Board recommends rais-

ing the dividend by Skr 1 to

Sk 8 per share. The prelimi-

nary report states that earn-

ings per share were Skr 8.95, up

from Skr 6.75.

Most divisions showed better

earnings in 1979 than in the

preceding year, with especially

good performances by Ifeo

Sanitaet (sanitary porcelain).

Euroc Trade, A-Betong/Saberna

(concrete prefabricated elements)

and Ifeo Electric Laagspaenning

(indoor electric equipment).

Group sales rose by 14 per

cent to Skr 3.3bn (\$787m).

The share represented by markets outside Sweden increased from

43 to 44 per cent.

Extraordinary items caused a

net loss of Skr 17m against a

gain of Skr 10m in 1978. After

appropriations, taxes and divi-

divend payments to minority in-

terests, net profit was Skr 64m,

down from Skr 70m.

Euroc forecasts a continued

improvement in pre-tax profit

during 1980.

Euroc lost Skr 18m during

January-April last year mainly

because of the severe winter in

Iran. This compared with a pre-

tax profit of Skr 9m in the first

four months of 1979.

But May-August brought the

first earnings of Skr 39m and the

figure for September-December

was Skr 36m, against Skr 19m

and Skr 24m.

BANKING IN EUROPE

Slowdown for ABN in second half

BY CHARLES BATCHELOR IN AMSTERDAM AND TERRY DODSWORTH IN PARIS

A FURTHER reflection of the sluggish trading conditions experienced by banks in Holland last year is provided by the 1979 results of Algemeene Bank Nederland.

ABN's net profits were prac-

tically unchanged in 1979. Tak-

ing into account the increase in

outstanding capital, profit per

share fell for the first time in

five years. ABN plans to pay

an unchanged dividend.

The bank, which is the second

largest in the Netherlands in

terms of balance-sheet total,

said that net profit was

Fl 273.2m (\$41.1m) compared

with the Fl 271.2m of 1978. Gross

profit fell by 5 per cent to

Fl 626.5m following a decrease

in interest rate margins both at

home and abroad and the impact of exchange rate fluctua-

tions.

ABN set aside Fl 150m as a

provision for general risks

compared with Fl 140m in 1978,

and reserved Fl 198.5m for tax

expenses.

The results reflect the more

difficult conditions with which

banks had to contend last year,

in particular in the second half

of 1979. ABN's rival bank

shares.

The result was also adversely

affected by lower income on

the down in its rate of profit

growth, which tailed off to only

8 per cent for 1979. ABN's divi-

idend was also following a

decline in per share profits of

4 per cent.

Trading patterns among

banks in France were markedly

different. Two of the most

influential private banks, Credit

Commercial de France and

Credit du Nord, emerged from

last year, but deposits were in

almost 18 per cent from

FFr 16.7bn to FFr 19.7bn.

Amsterdam - Rotterdam Bank last year, but deposits were in almost 18 per cent from FFr 16.7bn to FFr 19.7bn.

The profits increase at Crédit du Nord amounted to 38 per cent, from FFr 25.5m to FFr 35.3m. This result was struck after taking account of a long-term loss of FFr 18.9m.

Credit du Nord says that its deposits also rose last year by almost 12 per cent, while its balance-sheet total went up in the same order to reach FFr 38.8m.

• Banque Gadiou et de Developpement Industriel et Commercial, a French private bank in which Union Planters Corporation of the U.S. has a 20 per cent interest, has asked the Bank of France to appoint a temporary administrator while an appreciation of the bank's assets is carried out.

Vizcaya's strong international position also helped. It is the most active Spanish bank in international finance and 10 per cent of its investment is in foreign currency. Foreign operations accounted for 22.7 per cent of profits. The bank has also shown its profits inflation adjusted. On this basis the net profit was Pta 2.69bn.

This year's accounts are the most detailed yet and follow certification by international accountants. Only two of the large banks in Spain, Vizcaya and Popular, have been internationally audited.

The bank's consolidated accounts, which include the results of its industrial arm, Induban and other insurance and investment companies, show total pre-tax profits of Pta 5.2bn (\$30m) on gross earnings of Pta 77.8bn.

Induban recorded a net profit of Pta 423m after Pta 1.3bn had been set aside for doubtful debts and portfolio adjustments.

The bank is setting aside Pta 3.57bn for a dividends equivalent of Pta 304 per share.

Vizcaya also gave details of its recent purchase of 65 per cent in the Banco de Credito Comercial. It said it had paid Pts 1.25bn (\$1m). In addition, it was making a special loan to Bank of Granada of Pta 40m. Granada, which collapsed a year ago, is now in the so-called "bank hospital," the Corporacion Bancaria, previously had the 65 per cent stake in Banco de Credito Comercial.

Most orders have been for the construction machinery sector, reflecting the economic upswing in Germany last year, the high investment confidence and the domestic building



Oye of little faith

If of late your thoughts about Leyland have not been entirely pure, here before you is an opportunity to mend your ways and get back on to the path of righteousness.

It's called the T45 Roadtrain, the new heavy duty articulated truck from Leyland that has already got the competition more than a little anxious.

And not without good reason. Roadtrain is not only more advanced

than any previous Leyland, it's ahead of anything else on the road.

But Roadtrain is no miracle. It's the result of massive investment and the bringing together of some of the finest brains in the country.

Plus the application of advanced technology where it can be used to the greatest effect.

Roadtrain 16.28 is the first of a new generation of Leyland trucks. As Truck

Magazine so aptly put it, "Roadtrain re-writes on-the-road standards for heavy trucks."

And who can knock a quote like that. However, to those amongst you whose heads have recently been turned by lesser trucks...it's not too late to repent.

ROADTRAIN
 **Leyland Vehicles**
Delivering the goods.

TRUCK MAGAZINE NOVEMBER 1978

Companies and Markets

Dollar firm

THE DOLLAR improved against the mark, and an unspecified amount in open dealings. Elsewhere the D-mark improved, with the French franc easing to DM42.66 per FFr 100 from DM42.68, and the Danish krone lower at DM32.04 per DKr 100 from DM32.12. Sterling was fixed lower at £1.00 against DKr 100 from DM4.010.

FRENCH FRANC — Weaker than most major currencies yesterday, underpinned by higher U.S. prime rates. Both the Swiss National Bank and the West German Bundesbank supported their respective currencies in an effort to stem the dollar's rise. Sterling suffered especially against the U.S. unit particularly after heavy selling in Chicago, while the Japanese yen improved, on the latest yen support package announced over the weekend. However there was no real pressure on any one currency and trading during the afternoon tended to be on the thin side.

Against the D-mark the dollar finished at DM 1.7830 compared with DM 1.7765 on Friday and was stronger against the Swiss franc at SFr 1.7400 from SFr 1.7020. In terms of the Japanese yen the dollar fell back to Yen 247.5 from Yen 251.6, having after heavy intervention during the day, including support action by the Swiss National Bank. On Bank of England figures, the dollar's trade weighted index remained unchanged at 86.5, which failed to reflect the dollar's late improvement.

Sterling fell against most currencies, but notably against the dollar. It finished at \$2.2415-2.2425, a fall of 3.1c from Friday. It opened at \$2.2675-2.2685 and touched a high of \$2.2690 before coming back in the afternoon on selling in the U.S. to a low of \$2.2400. The pound's overall decline was reflected in its trade weighted index, which fell to 72.8 from 73.2, and 72.9 in the morning.

DANISH KRONE — Basically weak, suffering two devaluations since EMS began last March. The krone lost ground against all its EMS partners as well as sterling and the U.S. dollar. The dollar rose to Krkr 5.5590 from Krkr 5.5150 and sterling was fixed higher at DKr 12.5870 compared with DKr 12.5870. The D-mark was stronger at yesterday's fixing at DKr 1.3237 from DKr 1.3160 while the French franc improved to DKr 1.3335 against DKr 1.3310 at Friday's fixing.

JAPANESE YEN — Energy problems reflected in sharp decline last year, but steadily recent weeks when downward pressure has been renewed. The yen improved on the latest Government support package, and the dollar eased to Yen 247.5 from Yen 244.75 on Friday. However this was only after heavy intervention by the Bank of Japan, estimated at some \$600m for yesterday alone. With interest rates remaining high in Western Europe and the U.S., dealers felt that the Japanese authorities may have to act further if the yen is to remain stable.

EMS EUROPEAN CURRENCY UNIT RATES									
ECU	Currency amounts	% change	from	% change	Bank rate	Bank rate	Divergence %	Mar. 3	Note
central rate	against ECU	central rate	central rate	divergence	divergence	divergence	limit %	March 3	
Belgian Franc ...	40,6340	+1.12	+1.51	+1.51	1.51	1.51	1.51		
Swiss Franc ...	2,7226	+0.10	+0.10	+0.10	1.15	1.15	1.15		
French Franc ...	5,88597	+0.51	+0.51	+0.51	1.25	1.25	1.25		
Dutch Guilder ...	2,75798	+0.30	-0.31	-0.31	1.512	1.512	1.512		
Irish Punt ...	0.688201	+0.47	+0.85	+0.85	1.688	1.688	1.688		
Italian Lira ...	115.775	-115.87	-115.87	-115.87	1.15	1.15	1.15		
Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.									

EURO-CURRENCY INTEREST RATES

The following nominal rates were quoted for London dollar certificates of deposit: one-month 16.25-16.35 per cent; three-months 16.35-17.05 per cent; six months 16.35-17.05 per cent; one year 16.30-16.40 per cent.

Mar. 3	Sterling	U.S.Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Short term... 7 days notice...	184-184	77-78	111-112	2-24	7-78	131-132	15-17	157-16	21-24	21-24
Month... 184-184	184-184	77-78	111-112	2-24	7-78	131-132	15-17	157-16	21-24	21-24
Three months... 184-184	184-184	77-78	111-112	2-24	7-78	131-132	15-17	157-16	21-24	21-24
One year... 184-184	184-184	77-78	111-112	2-24	7-78	131-132	15-17	157-16	21-24	21-24

Long-term Eurodolars two years 15%-15% per cent; three years 15%-15% per cent; four years 14%-15% per cent; five years 14%-15% per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars, Canadian dollars and Japanese yen; others two-day's notice. Asian rates are closing rates in Singapore.

EXCHANGE CROSS RATES

Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling ...	1	2.942	4,000	555.5	3,935	1,950	1,950	1,950	2,562	64.90
U.S. Dollar ...	0.446	1	1,784	247.8	4,168	2,175	1,960	2,143	826.0	28.95
Deutsche Mark ...	0.561	1.800	1	138.0	2,844	1,000	463.0	4,611	118.1	
Japanese Yen 1,000	4.036	7,201	1000	1	6.982	7,912	3534	4,611	118.1	
French Franc 10	1.087	2,891	4,267	592.5	10	4,101	4,688	1,975	1,722	59.85
Swiss Franc ...	0.260	3,955	1,040	144.5	2,438	1	1,145	481.7	1,000	16.98
Dutch Guilder ...	0.228	3,758	2,910	239.5	2,183	0.875	1	431.4	5,053	14.77
Italian Lira 1,000	0.540	1,811	2,160	299.5	5,068	3,075	2,373	1,000	1,363	55.04
Canadian Dollar ...	0.590	0.875	1,582	216.0	5,660	1,501	1,716	285.3	1	25.54
Belgian Franc 100	1.541	6,165	2,856.9	14.45	5,924	6,772	2,854	5,947	100	

INTERNATIONAL MONEY MARKET

Rates stay firm

Interest rates remained very firm in major financial centres yesterday, with Paris call money remaining at Friday's level of 13 per cent, the highest since November 1974. Rates are expected to stay firm in France in the near future as a reflection of international trends. Commercial bank prime rates rose to a record 121 per cent on February 22, but are expected to increase further.

In Brussels interest rates on one, two and three-month Treasury certificates were raised by 1 per cent by the Belgian National Bank, the second increase in less than a week. Last Wednesday the central bank announced a rise in its discount rate of 22 per cent, and a 4 per cent increase in the rate on Treasury certificates to 15 per cent.

UK MONEY MARKET

Heavy shortage

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). Short-term interest rates were very firm in the London money market yesterday. In the interbank market overnight money opened at 181-181 per cent and touched a peak of 20-22 per cent,

CURRENCIES, MONEY and GOLD

THE POUND SPOT AND FORWARD

Mar. 3	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	2,2400-2,2450	2,2415-2,2425	0.03-0.05c pm	1.95	2.15-2.15c pm	1.95
Canada	2,5400-2,5570	2,5410-2,5520	1.40-1.20c pm	6.22	3.40-3.30c pm	5.22
Westind.	4.35-4.45	4.35-4.45	31-32c pm	7.17	7.50-7.60c pm	3.39
Belgium	64.80-65.65	64.85-65.95	25-25c pm	3.70	60-60c pm	3.39
Denmark	12.44-12.61	12.45-12.61	12c-12c pm	4.03	12c-12c pm	2.11
Ireland	1.00-1.00	1.00-1.00	0.04-0.04pm	0.22	0.05-0.05pm	0.09
W. Ger.	1.00-1.00	1.00-1.00	0.04-0.04pm	1.17	1.17-1.17pm	0.09
U.K.	1.05-1.07	1.05-1.07	1.05-1.05pm	1.59	1.05-1.05pm	2.22
Spain	160.60-162.50	160.65-162.75	5c-5c pm	1.59	165-165pm	2.22
Portugal	1.05-1.07	1.05-1.07	1.05-1.05pm	0.91	1.05-1.05pm	0.81
Austria	1.05-1.07	1.05-1.07	1.05-1.05pm	0.24	1.14-1.14pm	0.84
Switzerland	3.40-3.47	3.40-3.47	8c-8c pm	0.88	11.75-11.75pm	4.74
Italy	1.05-1.07	1.05-1.07	1.05-1.05pm	0.96	10.65-10.65pm	9.98
Greece	1.05-1.07	1.05-1.07	1.05-1.05pm	1.00	1.05-1.05pm	1.30

Belgian rate is for convertible francs. French franc 65.50-66.50. Six-month forward dollar 1.75-1.85c pm. 12-month 2.95-2.85c pm.

THE DOLLAR SPOT AND FORWARD

Mar. 3	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.K.	2.2400-2.2450	2.2415-2.2425	0.03-0.05c pm	1.95	2.15-2.15c pm	1.95
Canada	2.5400-2.5570	2.5410-2.5520	1.40-1.20c pm	6.22	3.4	

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Feb. 29	Feb. 28	Stock	Feb. 29	Feb. 28	Stock	Feb. 29	Feb. 28	Stock	Feb. 29	Feb. 28
Columbia Gas	426	424	Gt. Atl. Pcs. Tsc.	71	74	Mesa Petroleum	82	85	Schlitz Brew. J.	82	85
Columbia Pct.	324	324	Gt. Basin Pet.	222	216	MGM ...	187	183	Schumberger	112	126
ACF Industries	381	381	Gt. Nth. Nekosha	252	252	Metromedia	162	162	Schulz Brew. J.	184	184
AMF	131	131	Gt. Wm. Ranch	121	124	Minerals	403	403	Schoen-Paper	191	191
AM Int'l	181	178	Groundwood	171	171	Minnesota MM	60	49	Scudder Duo V.	107	107
AMT	278	274	Grimm	27	26	Missouri Pac.	604	597	Sea Center	171	171
ASA	277	274	Gulf & Western	193	188	Missouri Pac.	750	750	Seaboard Coast	241	241
Abbotts Labs.	274	271	Gulf & Western	193	188	Modern Merch.	128	128	Sealed Power	211	211
Aegean Cleve.	27	27	Gulf Oil	501	502	Monarch M/T	16	16	Sealed Power	22	21
Adobe Oil & Gas	201	192	Hall (FBI)	101	102	Monaco	257	257	Seare I C D.	157	156
Afco Standard	301	304	Halliburton	254	254	Monsanto	494	484	Seatear Buck	168	168
Afghanistan (H.F.)	181	174	Hannover	303	304	Morgan (J.P.)	502	502	Seastar Inc.	242	243
Air Prod. & Chem	365	363	Hanns Minng.	409	404	Murphy	567	557	Sedco	718	75
Alcons	124	125	Harcourt Brace	343	348	Munizingwaar	147	147	Shell Oil	692	692
Albany Int'l	258	254	Concord	218	217	Murphy (G.C.)	135	135	Shell Trans.	403	31
Albion Corp.	354	354	Conti Corp.	221	216	Murphy Oil	100	100	Sherrill Wins.	405	404
Albertson's	362	365	Conti Illinois	234	234	National	200	197	Sigmar	364	364
Alcan Aluminum	616	607	Conti Freight	23	23	Nalco Chem.	311	311	Simone	367	364
Alcoa	664	661	Conti Nat. Gas	467	465	Nepon Industries	131	131	Simplicity Patt.	87	87
Alma Sugar	334	333	Consumer Power	171	170	Nat. Can.	221	221	Singer	84	84
Almax	555	555	Copeland	301	301	Nat. Dist. Chem.	251	251	Skyline	79	77
Almighty Lucid.	181	174	Cornell Glass	511	504	Nat. Dist. Chem.	252	252	Smith Corp.	513	513
Allied Chem.	251	251	Corron Black	243	243	Nat. Semicond.	364	355	Sonesta Int'l	13	128
Allied Stores	204	201	Cox Broadcast	63	63	Nat. Servicess Ind.	197	198	Sony	65	65
Allis-Chalmers	273	278	Crocker Nat.	281	281	Nat. Standard	18	18	Southeast	212	203
Allis-Chalmers	145	145	Crown Cork	281	281	Nat. Standard	18	18	Southwest	212	203
Alm. Corp. Div.	214	214	Crown Zell	454	454	Nat. Standard	18	18	Southwest	212	203
Am. Home Prod.	241	241	Cuban Ind.	281	281	National	44	44	Southern Cal.	111	111
Am. Medical Ind.	271	271	Cuban Ind.	131	131	NHCB	124	124	Southern Cal.	111	111
Am. Net Rescov.	501	501	Curtiss-Wright	27	25	Nish Nat. Res.	551	551	Southern Cal.	111	111
Am. Potifina	443	431	Damon	513	513	New England	751	751	Southern Cal.	111	111
Am. QuasarPet.	377	384	Data Gen.	654	651	N.Y. State E & G.	141	141	Southern Cal.	111	111
Am. Standard	531	521	Dayton-Hudson	42	42	NY Times	238	238	Southern Cal.	111	111
Am. Tele. & Tel.	491	474	Delta Air	36	35	Newton Mining	322	322	Southern Cal.	111	111
Amfam	252	252	Danny's	121	121	Occidental Pet.	254	254	Southern Mills	16	16
Amplex	271	271	Dentply Int'l	17	17	Ogden	288	288	Square D	211	211
Amstar	203	203	Diamond Int'l	391	391	Ohio Edison	426	426	Squibb	257	257
Amstrand Inds.	415	415	Diamond Sham	344	354	OIL Industries	484	484	Standard	223	223
Anheuser-Busch	241	241	Dillinger	75	74	Oil Min.	263	263	Standard	223	223
Aracata	241	241	Dixie Equip.	125	125	National	211	211	Standard	223	223
Archer Daniels	241	241	Dillingham	152	152	Northrop	504	504	Standard	223	223
Arrow	203	203	Dinner	161	161	Odyssey	227	227	Standard	223	223
Armstrong CK	135	135	Dole	281	281	Penney JC	217	217	Standard	223	223
Arnold Oil	54	54	Dow Jones	419	419	Pentecost	227	227	Standard	223	223
Artex	54	54	Dow Jones	391	391	Perry	232	232	Standard	223	223
Asplundh	574	574	Dow Jones	391	391	Pfizer	241	241	Standard	223	223
Atmos	271	271	Diamond Sham	344	354	Pioneer Corp.	479	474	Standard	223	223
Atmstar	203	203	Diamond Sham	344	354	Pliny-Bowes	454	454	Standard	223	223
Autelco	241	241	Diamond Sham	344	354	PPG Inds.	291	291	Standard	223	223
Auto Data Prgs.	341	341	Diamond Sham	344	354	Prudential	254	254	Standard	223	223
Avco	231	231	Diamond Sham	344	354	Radiation	265	265	Standard	223	223
Avery Ind.	191	191	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Avnet	30%	30%	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Avon Prod.	351	351	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Balt. Gas & El.	641	641	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Baner	51	51	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Bashford	574	574	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Batt	574	574	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Bazell	574	574	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Boeing	597	584	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Bols Cascade	247	247	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Big Thros Inds.	451	451	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Black & Decker	204	204	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Blue Bell	331	321	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Bombardier	241	241	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Borg-Warner	40	391	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Braniff Int'l	84	84	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Bristol Myers	321	321	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
BPI	56	56	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Brookway Glass	141	141	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Brown Forman	37	37	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Brown Grp.	241	241	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Brown & Sharpe	121	121	Diamond Sham	344	354	Rubber Dodge	127	127	Standard	223	223
Brunswick	15	15	Diamond Sham	344	354	Rubber Dodge					

Companies and Markets

Higher oils output expected

ROME—World production of edible oils and oil meal protein is expected to rise to record levels this year, the UN Food and Agriculture Organisation said.

However, end-of-season stocks are expected to be higher than last year, in spite of continuing growth in consumption and import demand, FAO said in a report on the World Food Outlook on February 26.

World production of edible and soap fats and oils in 1980 is currently forecast at a record 65.5m tonnes, 4.5m tonnes more than in 1979 and 5.2m tonnes above long-term trends, the FAO said.

This would be an above-average rise in world output for the third year running, it said, noting, however, that its forecast is still tentative and subject to revision.

World production of oilseeds is expected to rise 8.3m tonnes to 44.8m, 16 per cent above both the 1979 output and long-term trends.

The increase forecast for oilseed output is higher than for oil, reflecting the considerable expansion in world output of soya beans, which have high protein content but relatively lower oil content.

Much of the increase will reflect the bumper 1979 crop of soybeans, now estimated at 61.7m tonnes, 20 per cent more than the previous season.

Export availabilities are expected to rise and world prices, which have fallen recently, will continue to be affected by world supply and demand developments and by government policies.

Swiss stockpile measures

SWISS voters approved in a national referendum a government request for powers to order stockpiling of essential supplies, including oil, to defend the economy.

The Government already has the powers for wartime stockpiling, but it began to review its regulations after the 1973 oil supply crisis.

No Australian wool sales

THERE will again be no Australian wool sales this year, due to the continuing strike by members of the Storemen's and Packers' Union, the Australian Wool Corporation said.

Reuter

London copper falls sharply

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER prices dropped sharply on the London Metal Exchange yesterday. Cash wirebars closed

£38.5 down at £1,187 a tonne, reflecting the strength of the dollar which brought a sharp decline in the New York market.

At the same time there was another modest rise in copper stocks held in the LME warehouses. The stocks were only up by 1,350 tonnes raising total holdings to 117,175 tonnes.

This is the second successive weekly increase after 14 months of continuous stocks declines and has an important influence on market sentiment since many people believe stock movements have a great effect on price trends.

In any event, the market was depressed by the apparent lack of buying interest in offerings of cash wirebars.

There was a sharp contrast in the lead market. Another hefty fall of 2,400 tonnes has reduced lead stocks held in the LME warehouses to a lowly total of 8,900 tonnes.

This pushed the cash price up by £1.5 to £579 a tonne and even higher at one stage, before profit-taking in the afternoon, while the three month quotation rose by £6.5 to £508. An unexpected rise in tin stocks, up by 135 to 4,325 tonnes, kept the market subdued in spite of a

Cocoa values rise

BY OUR COMMODITIES EDITOR

COCOA VALUES advanced on the London terminal market yesterday reflecting new moves by producing countries to seek higher prices. The May futures position closed £3 up at £1,403.5 a tonne.

In Brazil the foreign trade department of the Banco do Brasil (Cacep) was reported by Reuter to have fixed a minimum selling price of 137 cents a lb, for Bahia's superior cocoa beans. A Cacep spokesman in Rio said this equalled 150 cents c/f and added that selling prices based on differentials to terminal market quotations would no longer be allowed. Equivalent minimum selling prices are also being set for cocoa products—butter, cake and liquor.

Brazil's move follows last week's meeting of the Cocoa Producers Alliance in Accra. In a communiqué after the talks it was claimed that the 10

producing countries represented had agreed to "concrete" measures to protect the interest of producers on world markets.

Traders in London felt that the reference to "concrete measures" in the communiqué really meant that the producers had been unable to agree on more positive action. Controversy by its absence was any reference to a minimum price below which producers were not prepared to sell. This appears to confirm rumours that the Ivory Coast's plea for stronger action to boost prices fell on deaf ears.

Brazil's preliminary move to establish an official minimum price higher than the market expected has yet to be confirmed. It was noted that the Brazilians have not been selling much recently, and may be anticipating a much reduced Temporao crop.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

For 1980 the FAO forecast world wheat and coarse grain production at 1.2bn tonnes, 4 per cent higher than last year.

In its first forecast for production this year, the FAO said this would be close to long-term trends and only slightly lower than the 1978 record.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent higher than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

LONDON STOCK EXCHANGE

Grim economic reminders serve to unsettle markets but final losses small in Gilt-edged and equities

Account Dealing Dates

Options
First Declara- Last Account Dealings: Mon. Dealings Day Feb. 11, Feb. 21, Feb. 22, Mar. 3 Feb. 23, Mar. 6, Mar. 7, 17 Mar. 10, Mar. 20, Mar. 21, Mar. 31
* "New time" dealings may take place from 9.30 a.m. two business days earlier.

The grim reminders contained in a clutch of economic projections published over the weekend, including those of the CBI and NIESR, unsettled stock markets yesterday, but not to any great extent. The trend in the two main investment sections was to lower levels, but both resisted the tendency and remained only narrowly easier throughout the day.

Anticipating that the gloomy surveys would result in loose selling, leading equity dealers had already moved prices in the outer. Little real pressure materialised, however, and trading shares after easing a penny more, began to edge firmer. Although general interest was light, bid speculation prompted good individual features and once again the secondary of market was dominant in this respect. Shell, too, moved higher ahead of Thursday's preliminary statement.

In trade after the official close, the recovery started to falter and the FT 30-share index, 23 down on the last calculation, also showed little further deterioration at 3,000, closed near the day's lowest with a loss of 3.6 at 4,635. Leading Engineers ended with falls extending to 6, but Lucas Industries provided a contrasting movement, up 3 at 240p.

Still burdened by the rise in international interest rates and expectations that credit in money markets could remain tight for a while yet, Government securities moved cautiously. Sterling's early fall against the dollar presented the market with another problem but, as in previous weeks, its selling of both short and longer-dated stocks soon petered out and a recovery set in.

Losses ranging to 4 among medium-longs were finally reduced to 1 and sometimes less, while the shorts rallied even more impressively to close marginally higher in places with the exception of certain low-coupon issues. Exchequer 13½ per cent 1983, the short top stock, was a good example of the trend, changing hands at 94½ before ending a harder on the day at 95.

Awaiting the outcome of the Rhodesian elections, Southern Rhodesia bonds improved a fraction with the 2½ per cent 1985-70 issue closing at £120. Elsewhere in Foreign Bonds,

Chinese issues tended to soften and the 4½ per cent 1998 lost two points to 582.

Demand for Traded options improved and 888 contracts were completed, almost double Friday's total and well above last week's daily average of 572. Shell were active, attracting 265 trades, while IMI recorded 212 and Cons. Gold Fields 143.

Ratings improve

Standing a couple of pence easier in front of the results, Royals picked up to close a net 14 better on balance at 320p following the better-than-expected preliminary profits. Other Composites failed to respond and closed easier for choices on lack of support. General Accident ended 4 off at 238p, while Commercial Union cheapened 3 to 137p and Eagle Star softened a penny to 170p. Lloyd's Brokers were quietly dull with Sedgwick Forsters 3 lower at 97p and C. T. Bowring 2 easier at 134p. Demand in the latter was still boosted by fears that Marsh and McLennan's bid may be referred to the Monopolies Commission.

Home banks began the week on a dull note. Unaltered for most of the day, prices drifted lower after hours and closing losses ranged to 7. Barclays declined that much to 438p as did Midland to 355p. Elsewhere, Grindlays relinquished 2 to 138p awaiting today's annual results, while UBT firm that much to 56p in Hires Purchases on revised bid hopes.

Leading Breweries drifted easier for want of interest, Allied, 75p; Whitbread, 143p, and Bass, 223p, all giving up 2. Among regionals, Wolverhampton and Dudley improved 5 at 312p. Distilleries erased early falls to close a shade firmer on 88p while Associated Biscuit and Gosses "A" rose 4 to 402p. Marks and Spencer, however, softened a penny to 95p.

Electricals were subdued. Among the leaders, GEC moved narrowly before settling a few pence cheaper at 377p, while Plessey, third-quarter figures due on Thursday, ended a penny lower at 145p, after 151p. Elsewhere, Ferranti, 505p, and United Scientific, 457p, eased 7 apiece, while falls of 5 were marked against Automated Security, 260p, and Electrocomponents, 530p. On the other hand, revised demand lifted National Newark 13 to 350p, and F. W. Thome continued firmly at 127p, up 3.

Leading Engineers were unsettled by the rather gloomy FT Survey of Business Opinion, with GKN, 262p, and Tubes, 294p, noteworthy for falls of 8 apiece. Press mention stimulated buying of the Deferred 10 down at 50p.

Montague L. Meyer encountered profit-taking after the recent bout of bid speculation and reacted to 5 at 114p. Elsewhere in the Building sector, occasional support lifted Aberthaw 8 to 136p, Brown and Jackson rallied 5 to 175p, while Waits Blake, Bearne were also noteworthy for a gain of 4 to 184p.

Helped by the increased dividend which accompanied annual results much in line with expectations, Fisons hardened 3 to 292p, while satisfactory preliminary figures left Blundell 8 at 124p. Down 39dp at one stage, ICI rallied to close "cheaper on the day at 398p. Favourable Press mention stimulated buying

of Catalin which advanced 10 to 76p.

Maple below best

Maple stood out in Stores with a rise of 6 to 31p, after 34p, following the weekend revelation that an unnamed concern is proposing to bid 30p per share for the equity. This development sparked off a fair amount of speculative activity in other secondary issues, notably Cantors

Vickers eased 3 to 137p and Hawker 4 to 180p. Elsewhere, interest was at a fairly low ebb. Victor Products, however, became a good feature at 184p, up 14p, in response to the increased interim dividend and profits. Favourable Press mention prompted a gain of 5 to 135p in Desoutter Bros., while Camford hardened 2 to 10p following the full report. Buyers continued to show interest in

68p. Having been supported up to 194p in the early trade, Cawdors reacted to finish a net 2 down on balance at 186p, while BTB dipped 7 to 330p and Dalgety declined 4 to 293p. Still reflecting the recent good third-quarter figures, Johnson Matthey rose 10 fresh to 300p and Wilkinson Match gained 8 more to 157p on continued hopes of an American bid. Investment demand left Vinten 6 up at 150p and PMA 4 deeper at 140p.

pany's North Sea oil interests, met with profit-taking and eased 4 to 180p. Still reflecting the bid approach, Stanhope General improved 15 more to 200p.

Among former Shippings, speculative support continued for Furness Withy, 10 up at 390p, while the chairman's statement outlining the company's future helped Milford Docks to a rise of 5 at 140p.

Quiet mines

Motor Distributors began the second leg of the Account with a firmer appearance. Recent speculative favourites Caffyns and Applebyard both added 2 to 194p and 84p respectively, while Heleys picked up a similar amount to 86p. British Car Auctions firmed a fraction to 72p after Press comment, while Kennings added 14 to 66p despite the chairman's discouraging comments on current trading. Components were mixed: Lucas rose 3 to 240p, but Dowty shed that amount to 178p, while Dunlop lost the turn to 65p.

Fridays approach to London and Provincial from Reed International prompted good sympathetic support for other poster advertising concerns. More O'Farrell rose 12 to 122p, while Mills and Allen closed 18 better at 1978-90 peak of 310p.

In Paper, Aut. and Wilkins, in pursuit of a price to 80p, the preliminary results are expected on Friday. Newspapers turned easier, Associated giving in 6 to 300p and International Thomson ending 8 down at 487p.

Properties continued to make modest progress but the volume of business was small. Peasey gained 4 to 140p, NEPC 3 to 212p and Land Securities a couple of pence to 305p.

South Africans were generally lower. Anglo American dropped 15 to 850p, Anglo 4 to 80p and Transvaal Consolidated Land a like amount to £20. De Beers closed 8 off at 512p; annual results are expected next week.

In Platinums, Impala responded to overseas support with a gain of 5 to a 1978-90 high of 345p but Rustenburg and Lydenburg met selling which left the latter 4 cheaper at 174p and the former 10 down at 270p.

Coppers were generally a shade firmer with Messina 3 up at a high of 235p. Rhodesians gained

FINANCIAL TIMES STOCK INDICES

	Mar. 3	Feb. 23	Feb. 22	Feb. 21	Feb. 20	Feb. 19	Year ago
Government Secs...	64.80	64.95	65.54	65.31	66.66	63.99	71.57
Fixed Interest	65.26	65.98	66.07	66.09	66.43	66.46	72.25
Industrial	465.5	467.1	469.1	460.4	465.8	488.7	494.6
Gold Mines	375.4	377.9	372.0	351.0	347.7	341.5	361.2
Ord. Div. Yield...	7.26	7.31	7.07	7.19	7.51	7.31	8.79
Earnings/Yld. % (full)	17.56	17.42	17.58	17.68	17.97	17.92	18.11
P/E Ratio (net) (%)	6.98	7.03	7.05	6.83	6.82	6.82	6.87
Total bargains	22,075	20,085	21,038	18,888	18,884	17,500	-
Equity turnover £m	-	-	114,63	121,15	154,65	98,60	128,56
Equity bargains total	-	-	16,807	16,477	16,089	14,010	14,536

10 am 464.6, 11 am 454.8, Noon 463.6, 1 pm 463.4,
2 pm 464.3, 3 pm 464.4.

Latest Index 01-248 8026.

*N.I.-6.71.

Basis 100 Govt. Secs. 15/10/26. Fixed Int. 1928. Industrial Ord. 17/7/81. Gold Mines 12/5/55. SE Activity July-Dec. 1942.

HIGHS AND LOWS S.E. ACTIVITY

	1979/80	Since Compilat'n	Mar. 3	Feb. 23
	High	Low	High	Low
Daily				
Govt. Secs.	75.91	65.30	127.4	49.18
Fixed Int.	77.76	64.06	150.4	50.55
Industrial	405.8	372.9	471.7	317.75
Gold Mines	377.9	129.6	442.8	45.6
Ord. Div. Yield...	7.26	7.31	7.07	7.19
Earnings/Yld. % (full)	17.56	17.42	17.58	17.97
P/E Ratio (net) (%)	6.98	7.03	7.05	6.83
Total bargains	22,075	20,085	21,038	18,888
Equity bargains total	16,807	16,477	16,089	14,010

10 am 464.6, 11 am 454.8, Noon 463.6, 1 pm 463.4,
2 pm 464.3, 3 pm 464.4.

Latest Index 01-248 8026.

*N.I.-6.71.

Basis 100 Govt. Secs. 15/10/26. Fixed Int. 1928. Industrial Ord. 17/7/81. Gold Mines 12/5/55. SE Activity July-Dec. 1942.

HIGHS AND LOWS S.E. ACTIVITY

	1979/80	Since Compilat'n	Mar. 3	Feb. 23
	High	Low	High	Low
Daily				
Govt. Secs.	75.91	65.30	127.4	49.18
Fixed Int.	77.76	64.06	150.4	50.55
Industrial	405.8	372.9	471.7	317.75
Gold Mines	377.9	129.6	442.8	45.6
Ord. Div. Yield...	7.26	7.31	7.07	7.19
Earnings/Yld. % (full)	17.56	17.42	17.58	17.97
P/E Ratio (net) (%)	6.98	7.03	7.05	6.83
Total bargains	22,075	20,085	21,038	18,888

10 am 464.6, 11 am 454.8, Noon 463.6, 1 pm 463.4,
2 pm 464.3, 3 pm 464.4.

Latest Index 01-248 8026.

*N.I.-6.71.

Basis 100 Govt. Secs. 15/10/26. Fixed Int. 1928. Industrial Ord. 17/7/81. Gold Mines 12/5/55. SE Activity July-Dec. 1942.

NEW HIGHS AND LOWS FOR 1979/80

The following securities quoted in the tables have reached new highs and lows since 1973-80.

NEW HIGHS (54)

	CANADIAN (\$)	HONG KONG

<tbl_r cells="3" ix="4" maxcspan="1" maxrspan="



FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

1979-80	Low	Stock	Price	+/-	Per cent	Red.	Yield
51	22	Antioquia Pdy.	57	-	-	-	
52	21	Co. Soc. Pref.	28	-	-	3.39	
53	21	Colleen Mined.	28	-	-		
54	19	Chilean Corp.	10	-2	-		
55	21	China Corp.	29	-2	-		
56	21	Co. Soc. Mined.	29	-2	-		
57	18	Co. Soc. Mined.	17	-1	-		
58	40	German Rep. Soc.	35	-	-		
59	21	German Rep. Soc.	24	-	-		
60	21	Georgian Mined.	24	-	-		
61	21	Georgian Mined.	24	-	-		
62	21	Grecian Mined.	24	-	-		
63	21	Hung. Mined.	24	-	-		
64	21	Iraq Mined.	24	-	-		
65	21	Latvian Mined.	24	-	-		
66	21	Latvian Mined.	24	-	-		
67	21	Lithuanian Mined.	24	-	-		
68	21	Macedonian Mined.	24	-	-		
69	21	Macedonian Mined.	24	-	-		
70	21	Macedonian Mined.	24	-	-		
71	21	Macedonian Mined.	24	-	-		
72	21	Macedonian Mined.	24	-	-		
73	21	Macedonian Mined.	24	-	-		
74	21	Macedonian Mined.	24	-	-		
75	21	Macedonian Mined.	24	-	-		
76	21	Macedonian Mined.	24	-	-		
77	21	Macedonian Mined.	24	-	-		
78	21	Macedonian Mined.	24	-	-		
79	21	Macedonian Mined.	24	-	-		
80	21	Macedonian Mined.	24	-	-		
81	21	Macedonian Mined.	24	-	-		
82	21	Macedonian Mined.	24	-	-		
83	21	Macedonian Mined.	24	-	-		
84	21	Macedonian Mined.	24	-	-		
85	21	Macedonian Mined.	24	-	-		
86	21	Macedonian Mined.	24	-	-		
87	21	Macedonian Mined.	24	-	-		
88	21	Macedonian Mined.	24	-	-		
89	21	Macedonian Mined.	24	-	-		
90	21	Macedonian Mined.	24	-	-		
91	21	Macedonian Mined.	24	-	-		
92	21	Macedonian Mined.	24	-	-		
93	21	Macedonian Mined.	24	-	-		
94	21	Macedonian Mined.	24	-	-		
95	21	Macedonian Mined.	24	-	-		
96	21	Macedonian Mined.	24	-	-		
97	21	Macedonian Mined.	24	-	-		
98	21	Macedonian Mined.	24	-	-		
99	21	Macedonian Mined.	24	-	-		
100	21	Macedonian Mined.	24	-	-		
101	21	Macedonian Mined.	24	-	-		
102	21	Macedonian Mined.	24	-	-		
103	21	Macedonian Mined.	24	-	-		
104	21	Macedonian Mined.	24	-	-		
105	21	Macedonian Mined.	24	-	-		
106	21	Macedonian Mined.	24	-	-		
107	21	Macedonian Mined.	24	-	-		
108	21	Macedonian Mined.	24	-	-		
109	21	Macedonian Mined.	24	-	-		
110	21	Macedonian Mined.	24	-	-		
111	21	Macedonian Mined.	24	-	-		
112	21	Macedonian Mined.	24	-	-		
113	21	Macedonian Mined.	24	-	-		
114	21	Macedonian Mined.	24	-	-		
115	21	Macedonian Mined.	24	-	-		
116	21	Macedonian Mined.	24	-	-		
117	21	Macedonian Mined.	24	-	-		
118	21	Macedonian Mined.	24	-	-		
119	21	Macedonian Mined.	24	-	-		
120	21	Macedonian Mined.	24	-	-		
121	21	Macedonian Mined.	24	-	-		
122	21	Macedonian Mined.	24	-	-		
123	21	Macedonian Mined.	24	-	-		
124	21	Macedonian Mined.	24	-	-		
125	21	Macedonian Mined.	24	-	-		
126	21	Macedonian Mined.	24	-	-		
127	21	Macedonian Mined.	24	-	-		
128	21	Macedonian Mined.	24	-	-		
129	21	Macedonian Mined.	24	-	-		
130	21	Macedonian Mined.	24	-	-		
131	21	Macedonian Mined.	24	-	-		
132	21	Macedonian Mined.	24	-	-		
133	21	Macedonian Mined.	24	-	-		
134	21	Macedonian Mined.	24	-	-		
135	21	Macedonian Mined.	24	-	-		
136	21	Macedonian Mined.	24	-	-		
137	21	Macedonian Mined.	24	-	-		
138	21	Macedonian Mined.	24	-	-		
139	21	Macedonian Mined.	24	-	-		
140	21	Macedonian Mined.	24	-	-		
141	21	Macedonian Mined.	24	-	-		
142	21	Macedonian Mined.	24	-	-		
143	21	Macedonian Mined.	24	-	-		
144	21	Macedonian Mined.	24	-	-		
145	21	Macedonian Mined.	24	-	-		
146	21	Macedonian Mined.	24	-	-		
147	21	Macedonian Mined.	24	-	-		
148	21	Macedonian Mined.	24	-	-		
149	21	Macedonian Mined.	24	-	-		
150	21	Macedonian Mined.	24	-	-		
151	21	Macedonian Mined.	24	-	-		
152	21	Macedonian Mined.	24	-	-		
153	21	Macedonian Mined.	24	-	-		
154	21	Macedonian Mined.	24	-	-		
155	21	Macedonian Mined.	24	-	-		
156	21	Macedonian Mined.	24	-	-		
157	21	Macedonian Mined.	24	-	-		
158	21	Macedonian Mined.	24	-	-		
159	21	Macedonian Mined.	24	-	-		
160	21	Macedonian Mined.	24	-	-		
161	21	Macedonian Mined.	24	-	-		
162	21	Macedonian Mined.	24	-	-		
163	21	Macedonian Mined.	24	-	-		
164	21	Macedonian Mined.	24	-	-		
165	21	Macedonian Mined.	24	-	-		
166	21	Macedonian Mined.	24	-	-		
167	21	Macedonian Mined.	24	-	-		
168	21	Macedonian Mined.	24	-	-		
169	21	Macedonian Mined.	24	-	-		
170	21	Macedonian Mined.	24	-	-		
171	21	Macedonian Mined.	24	-	-		
172	21	Macedonian Mined.	24	-	-		
173	21	Macedonian Mined.	24	-	-		
174	21	Macedonian Mined.	24	-	-		
175	21	Macedonian Mined.	24	-	-		
176	21	Macedonian Mined.	24	-	-		
177	21	Macedonian Mined.	24	-	-		
178	21	Macedonian Mined.	24	-	-		
179	21	Macedonian Mined.	24	-	-		
180	21	Macedonian Mined.	24	-	-		
181	21	Macedonian Mined.	24	-	-		
182	21	Macedonian Mined.	24	-	-		
183	21	Macedonian Mined.	24	-	-		
184	21	Macedonian Mined.	24	-	-		
185	21	Macedonian Mined.	24	-	-		
186	21	Macedonian Mined.	24	-	-		
187	21	Macedonian Mined.	24	-	-		
188</							

Tuesday March 4 1980



Leyland gives new lorry £1m send-off

By Kenneth Gooding, Motor Industry Correspondent

THE BIGGEST launch for a truck range ever seen in the UK begins today for Leyland Vehicles' T45 lorries. The company is spending well over £1m on the send-off.

Leyland justifies the expenditure by pointing out that it is not just launching a truck range but "rebuilding the image of the company."

It wants to put over the message quickly to 4m people in the UK truck and transport industries, including 145,000 fleet operators and 500,000 drivers.

The much delayed launch includes a national television campaign unusual among truck makers.

The T45 models will cover weight ranges above 16 tons. The first, launched today, is a 38-40 ton tractive unit named Roadtrain, the main model of the range. Four more models will be introduced this year, taking the range down to 24 tons, and by the end of 1982 all the T45s should be on the road.

It has also been announced that Roadtrain has won one of the Design Council Awards to the motor industry this year.

Although often referred to as Leyland's "trucks for Europe," the T45 range will not be introduced on the Continent until 1982. Its first target is to reclaim some of Leyland's lost market share in the UK.

Leyland is incorporating many existing components in the T45 models but they have a completely new cab system based on a modular design to cover trucks from 6.5 tons to 200 tons.

Assembly time has been cut to half of that for the truck which Roadtrain is replacing, the Marathon.

The T45 range will be assembled at a new £32m plant at Leyland, Lancashire, where output will be stepped up to 100 a month from next month.

Already, 242 Roadtrains are with dealers, because Leyland insisted they be fully available on launch date. By contrast the Marathon launch in 1973 saw only 10 of the vehicles available at dealers.

Before the Roadtrain launch, Leyland spent £3m on special test equipment for the range; 30 prototype vehicles have covered more than 2m miles of test running, and 20 trucks have covered more than 500,000 miles in fleet evaluation trials with selected UK operators.

From the results of this, Leyland claims Roadtrain has a life expectancy of at least eight years or 750,000 miles.

Details, Page 7

Weather

UK TODAY
Mostly dry and cloudy with sunny periods. Rain spreading from West later.
London, S. W., N.E. England, Wales

Dry and sunny after early frost. Max. 8C (48F).

A. Anglia, Isle of Man, Lake District, S., S.W. Scotland

Dry and cloudy. Frost at first. Max. 8C (46F).

Cent. Highlands, N.E. Scotland, Orkney, Shetland

Mainly cloudy. Brighter later. Max. 7C (46F).

W., N.W. Scotland, N. Ireland

Cloudy, with sunny intervals.

Rain later. Max. 8C (46F).

Outlook: Unsettled.

WORLDWIDE

	Y day 1 midday °C °F	Y day 2 midday °C °F
Alaska	8 54 Japan	12 54
Afghan.	18 55 Mexico	12 54
F. 8 41 London	6 42	
Athens	15 59 Ljubljana	5 37
Bahrain	21 70 Luxor	5 18 64
Barbados	12 54 Madrid	12 54
Bernat.	8 12 55 Maracaibo	14 57
Boliv.	5 37 Malta	8 16 61
Berlin	-1 20 Michael	8 49 59
Berritz.	9 48 Melbourn	21 70
Bingham	4 39 Manila	20 68
Black pl.	21 70 Manila	20 68
Bogota	14 46 Montreal	14 7
Brisbane	19 29 Moscow	8 4 -25
Eristol	7 45 Munich	1 1 54
Gurazal	5 41 Nairobi	23 73
Budapest	4 39 Naples	13 55
B. Aires	20 59 Newcastl	13 55
C. 16 56 Novosibirsk	8 16 61	
Cardiff	5 41 Nice	14 57
Cat. 16 61 Odense	13 55	
Cape T.	24 75 Oslo	8 1 34
Chicago	4 25 Paris	5 41
Cologn.	4 27 Paris	7 79
Colombia	14 59 Petropolis	21 27
Cork	15 59 Reykjavik	7 5
Dublin	6 43 Rhodes	13 55
Dharyk.	12 54 Rio J.	8 29 84
Edinburgh	5 41 Rome	14 57
Faro	12 57 Saarbr.	8 21 27
Frankf.	4 37 Stuttgart	8 21 27
Frankf.	4 39 Stockholm	8 21 27
Funchal	15 59 Strasb.	5 41
Geneva	6 43 Sydney	29 84
Gibraltar	6 17 Tenerife	17 61
Glasgow	8 21 Tel Aviv	5 7
H. 16 61 Tel Aviv	14 57	
H. 16 61 Tel Aviv	14 57	
H. Korn	18 64 Tokio	8 5 45
Innsbr.	8 37 Toron.	8 7 20
Inverness	3 37 Tunis	8 20 61
Istanbul	8 46 Valencia	8 10 61
Jersey	8 46 Venice	8 10 59
Johburg	23 74 Warsaw	8 2 38
L. Pms.	19 65 Zurich	8 2 38
C. Cloudy. F. Fair. Fg. Fog. R-Rain. S-Sunny. St-Sleet. Sn-Snow.		

Power pay offer of 10% likely

BY PAULINE CLARK, LABOUR STAFF

BRITAIN'S 96,000 power workers are likely to be offered only about 10 per cent on basic pay in negotiations due to start on Thursday.

Talks will take place against the background of an expected loss this year by the Central Electricity Generating Board, which has already started a major cost-cutting exercise throughout its regions and divisions.

Although probable improvements in shift pay and travel allowances will add something to the total value of the proposals, moderate shop-floor leaders in the industry are said

to be preparing to react vigorously against any offer that falls far short of the rate of inflation.

Trade union leaders have not yet produced a detailed claim, but power workers are known to be hoping for a settlement of around 20 per cent.

Any offer amounting to less than half the 20 per cent given to coal miners, to whom power workers have traditionally compared in the past, could lead to prolonged difficulties.

Union leaders and their members will have taken notice of other settlements in the public sector, where 1.1m council workers received 14 per cent

and water workers 21.4 per cent. Gas workers have rejected 15 to 18 per cent.

One member of the power workers' unofficial shop stewards' committee said: "Even the moderates among us are disgusted by the prospect of such an offer."

Whether the most industrially powerful group in the country would be prepared to take action this year is not certain.

The two biggest unions in the industry—the Electrical and Plumbing Trades and the General and Municipal Workers, have given a moderate lead in the past, and members have not forgotten the disarray that re-

sulted from the last unofficial industrial action taken in the industry during the autumn of 1977.

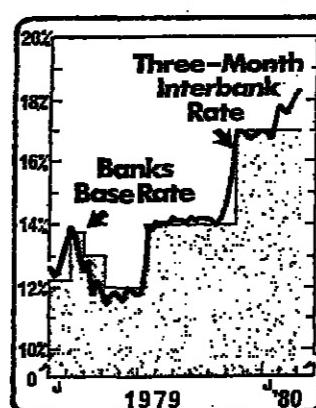
Power workers have already been dismayed by visible signs of the CEBG's financial difficulties. The ban on recruitment from outside, for instance, has shocked shop-floor leaders who have been surprised by the industry's plight.

Against this, however, the power workers—like the steelmen—will feel anger at any suggestion that they should suffer because of a decline in fortune which they feel is not of their own making.

THE LEX COLUMN

Treating Fisons' profits wilt

Index fell 3.6 to 463.5



for the Government's schemes to raid next year's piggy bank in order to keep down the 1978-80 PSBR are maturing. So yesterday brought extreme shortages in the market, with the oil majors paying over £700m of petroleum revenue tax, while BNC's £500m sale of forward oil contracts is probably timed for the end of the month. Unless the authorities take further action, therefore, there is no reason to expect a substantial easing of the shortage for some weeks yet. That is distinctly awkward, given that period rates are now knocking on 18 per cent, offering corporate treasurers ample scope for a turn on overdraft money at 18 per cent. And there are even more juicy opportunities for arbitraging in the Eurosterling market.

Nice treasurers, of course, do not succumb to the temptation to become one of their companies' dwindling number of profit centres. And even if they act strictly out of self interest, they may reason that to behave in a way which forces a rise in base rates could be counter productive.

On top of this, the interest charge rose by 39 per cent to £6.5m; after £29m of capital spending (including £1m on acquisitions) debt rose by £1.5m to around £90m at the end of 1978, over 80 per cent of tangible net worth. The banks now seem to be on, and the company is budgeting for unchanged borrowings this year.

All this being said, Fisons is confident that the low point of its fortunes is past, and is actively encouraging analysts to call it a candidate to be called in to identify common ground between the unions and management.

Meanwhile, steelworkers are being encouraged by national newspaper advertisements placed by British Steel to reply to its ballot on their willingness to take part in a second ballot on the corporation's "final" 14.4 per cent pay offer.

Papers are due to be returned by Saturday and the result announced on Monday.

The ISTC, the main steel union, appears convinced British Steel's ballot will be inconclusive. It has instructed its members to spoil their paper. More detail dispute news Page 10.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Traffic displaced from the India and Millwall Docks will be relegated in the Royal Docks and Tilbury Docks as soon as possible. About 1,200 people will be affected by the move, but the authority will redeploy about 700 of these.

The traffic of tenants in the India and Millwall Docks companies such as Rank Hovis McDougall and timber importers Monique Meyer, which rent space from the PLA for their own operations—and the authority's bulk wine operation will not be affected by the move.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

At the end of January, the authority warned that unless more progress was made on planned staffing reductions, it had hoped to shed 1,193 jobs in 1979-80 and a further 400 and 500 between 1980 and 1983—and improvements in working practices, it would have to reconsider its plan to keep both the loss-making upper dock systems open.

Papers are due to be returned by Saturday and the result announced on Monday.

The ISTC, the main steel union, appears convinced British Steel's ballot will be inconclusive. It has instructed its members to spoil their paper. More detail dispute news Page 10.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result was that it could not continue to operate both the upriver dock systems and hope to stay within the strict cash limits imposed by the Government.

Since then, here has been a two-week strike over pay, which cost the authority about £2m, and there have been few improvements in guidelines for working practices. So far this year the authority has lost £4m.

The authority said yesterday that the combined result